



# FINAL BUDGET

October 1, 2014-September 30, 2015

*Prepared by the Office of the City Manager  
And  
The Finance Department*

September 30, 2014



Photo Credit: Reg Garner Photography

*City of Sanford, Florida*

# **2014/2015 BUDGET**

*OCTOBER 1, 2014 – SEPTEMBER 30, 2015*

## **CITY COMMISSION**

**JEFF TRIPLET, MAYOR**  
**MARK MCCARTY, DISTRICT 1**  
**DR. VELMA H. WILLIAMS, DISTRICT 2, VICE MAYOR**  
**RANDY JONES, DISTRICT 3**  
**PATTY MAHANY, DISTRICT 4**

## **CITY MANAGER**

**NORTON N. BONAPARTE, JR.**

## **FINANCE DIRECTOR**

**CYNTHIA LINDSAY, CPA, CGFO**

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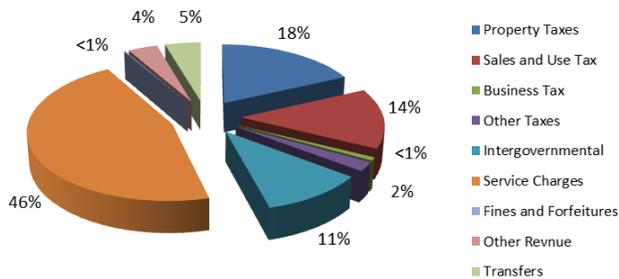
September 30, 2014

Mayor Jeff Triplett and Members of the City Commission  
Sanford, Florida

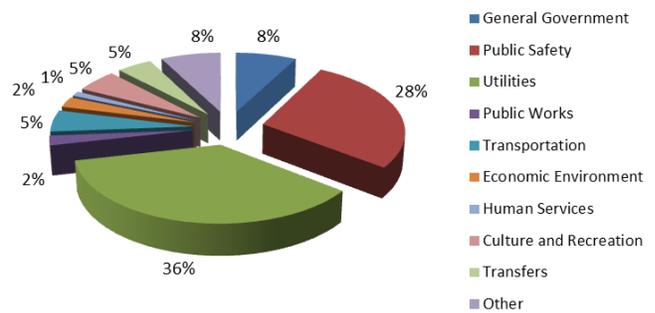
In compliance with state law and the City Charter, I am submitting the 2014/2015 Budget. As required by Section 5.04 of the City Charter, the final budget for 2015 is balanced such that, “The total expenditures shall not exceed the total of estimated income and prior year surpluses, if any.”

**City-wide Budget**

The City’s final 2014/2015 budget totals over \$92 million for all activities, including utility funds, capital projects, debt service and other special revenue funds. Total expenditures are increasing \$2.13 million, an increase of 2.36% from last year’s adopted budget. The increase is attributed to the General Fund increasing \$1.4 and the Enterprise Funds increasing from \$30,907,917 to \$32,260,955.



**2015 City-wide Revenue**



**2015 City-wide Expenditures**

After five consecutive years of falling tax revenues, this is the second year the City has seen a slight increase due to property tax value increases as well as being able to enjoy some growth. All other revenues are still flat for the City. Yet, the budget has been balanced. There is new sales tax revenue included in this budgets special revenue funds for the extra penny that voters approved this past May. The only other new revenue is due to CPI adjustments in the enterprise funds.

**City of Sanford  
2015 Citywide Budget**

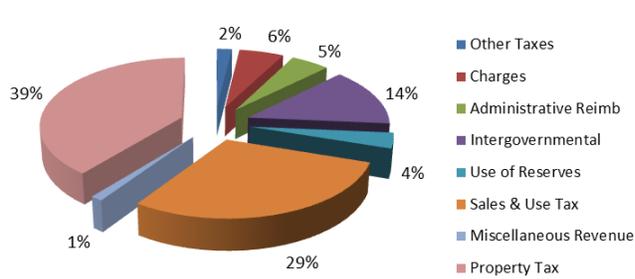
	<i>General Fund</i>	<i>Special Revenue</i>	<i>Debt Service</i>
<i>Use of Fund Balance</i>	\$ 1,431,386	\$ 343,558	\$ -
<i>Revenues</i>			
<i>Taxes</i>			
Property (Ad Valorem)	\$ 15,252,151	\$ -	\$ -
Utility and Other Taxes	11,388,752	1,066,338	-
Business Tax	675,748	-	-
Other General Tax	36,447	-	-
Permits and Special Assessments	78,773	1,046,098	-
Intergovernmental	5,581,315	3,013,564	-
Charges for Services	2,224,664	60,176	-
Fines and Forfeitures	114,572	10,500	-
Other Revenues	2,155,120	49,778	-
<i>Total Revenues</i>	<u>37,507,542</u>	<u>5,246,454</u>	<u>-</u>
Transfers In	157,951	-	1,830,358
<i>Total Revenues and Other Sources</i>	<u>37,665,493</u>	<u>5,246,454</u>	<u>1,830,358</u>
Total Revenues, Transfers, and Balances	<u>\$ 39,096,879</u>	<u>\$ 5,590,012</u>	<u>\$ 1,830,358</u>
<i>Expenditures/Expenses</i>			
General Government	\$ 5,522,913	\$ 908,946	\$ -
Public Safety	21,392,920	229,029	1,830,358
Physical Environment	1,848,114	130,364	-
Transportation	958,142	3,073,000	-
Economic Environment	1,086,458	-	-
Human Services	103,548	939,078	-
Culture and Recreation	4,292,512	-	-
<i>Total Expenditures/Expenses</i>	<u>35,204,607</u>	<u>5,280,417</u>	<u>1,830,358</u>
Transfers Out	3,493,926	158,252	-
Other Uses	398,346	-	-
<i>Total Expenditures and Other Uses</i>	<u>39,096,879</u>	<u>5,438,669</u>	<u>1,830,358</u>
<i>Addition to Reserve (Fund Balance)</i>	<u>-</u>	<u>151,343</u>	<u>-</u>
Total Appropriations and Reserves	<u>\$ 39,096,879</u>	<u>\$ 5,590,012</u>	<u>\$ 1,830,358</u>

**City of Sanford  
2015 Citywide Budget**

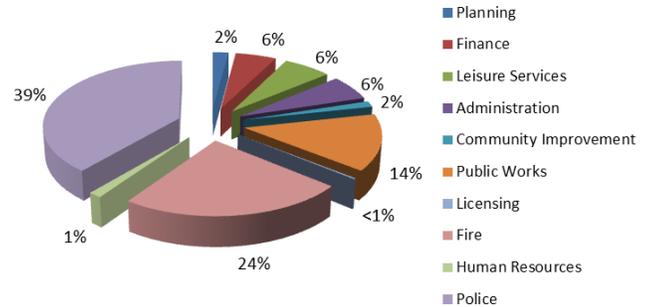
<i>Capital Projects</i>	<i>Enterprise Fund</i>	<i>CRA Component</i>	<i>Internal Service</i>	<i>Total</i>
\$ -	\$ 1,974,235	\$ -	\$ 1,126,559	\$ 4,875,738
\$ -	\$ -	\$ 653,190	\$ -	\$ 15,905,341
-	-	-	-	12,455,090
-	-	-	-	675,748
-	-	-	-	36,447
-	744,906	-	-	1,869,777
-	254,434	483,378	-	9,332,691
-	32,703,300	-	5,097,211	40,085,351
-	-	-	-	125,072
575,000	312,613	6,500	200,073	3,299,084
575,000	34,015,253	1,143,068	5,297,284	83,784,601
2,005,820	-	-	-	3,994,129
2,580,820	34,015,253	1,143,068	5,297,284	87,778,730
\$ 2,580,820	\$ 35,989,488	\$ 1,143,068	\$ 6,423,843	\$ 92,654,468
\$ 426,820	\$ -	\$ -	\$ -	\$ 6,858,679
1,163,037	-	-	-	24,615,344
30,000	31,919,004	-	-	33,927,482
548,402	-	-	-	4,579,544
-	-	1,132,403	-	2,218,861
-	-	-	-	1,042,626
404,796	-	-	-	4,697,308
2,573,055	31,919,004	1,132,403	-	77,939,844
-	341,951	-	-	3,994,129
-	-	10,665	6,423,843	6,832,854
2,573,055	32,260,955	1,143,068	6,423,843	88,766,827
7,765	3,728,533	-	-	3,887,641
\$ 2,580,820	\$ 35,989,488	\$ 1,143,068	\$ 6,423,843	\$ 92,654,468

## General Fund

Economic factors continue to place constraints on the General Fund budget for fiscal year 2015. By employing zero based budgeting, the 2015 budget has been balanced without decreasing the wide array of municipal services that the citizens of Sanford have come to expect from the City. Meeting the expenditure needs for 2015 is accomplished in this budget without requiring a tax millage increase. The budget is final with a millage rate at 6.825 mills, the same as the 2014 budget. However, this represents a 3.5% increase from the prior year when compared to the rollback rate.



**2015 General Fund Revenues**



**2015 General Fund Expenditures**

### Budget Highlights:

- The final budget includes eliminating a Special Projects Coordinator in the City Manager’s office due to outsourcing the management of the CDBG program to Seminole County and the addition of an Instrument Control Specialist for Utilities.
- Capital – this proposal includes funding for various infrastructure and equipment needs of which funding from General Fund amounts to \$1,672,106. Please see the CIP plan in Appendix D for further details.

**General Fund (continued)**

<i>General Government Fund</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<i>Revenues</i>					
<i>Taxes</i>					
Property (Ad Valorem)	\$ 15,305,619	\$ 14,864,192	\$ 14,468,825	\$ 14,551,618	\$ 15,252,151
Utility and Other Taxes	12,152,148	11,219,234	11,544,181	11,211,150	11,425,199
Business Tax Receipts and Permits	637,642	734,046	774,961	724,196	754,521
Intergovernmental	5,299,446	4,718,930	5,167,683	5,456,033	5,581,315
Charges for Services	1,965,697	2,292,230	2,509,152	2,175,326	2,224,664
Fines and Forfeitures	105,586	147,012	131,797	106,788	114,572
Other Revenues	2,421,394	2,245,489	2,836,950	2,196,230	2,155,120
<i>Total Revenues</i>	<u>37,887,532</u>	<u>36,221,134</u>	<u>37,433,549</u>	<u>36,421,341</u>	<u>37,507,542</u>
Transfers In	2,255,050	9,035	191,376	151,163	157,951
Use of Reserves	-	-	-	1,050,000	1,431,386
Total Revenues, Transfers, and Balances	<u>\$40,142,582</u>	<u>\$36,230,169</u>	<u>\$ 37,624,925</u>	<u>\$ 37,622,504</u>	<u>\$ 39,096,879</u>
<i>Expenditures</i>					
Administration and Governance	\$ 1,427,093	\$ 1,775,832	\$ 1,950,410	\$ 2,061,466	\$ 2,091,475
Community Improvement	390,066	401,482	395,817	474,883	498,402
Financial Services	1,314,039	1,488,687	1,559,477	1,655,824	1,853,431
Fire	7,568,297	7,616,718	7,947,418	7,958,205	8,135,476
Human Resources	456,970	456,046	463,865	463,429	477,369
Licensing	66,706	69,064	80,602	80,329	84,833
Recreation Services	1,916,435	2,039,764	2,068,406	2,093,380	2,186,711
Planning and Development	735,753	663,121	676,065	697,697	713,640
Police	11,330,351	11,899,001	12,658,025	13,097,043	13,257,444
Public Works	5,068,918	4,675,250	4,512,916	4,575,908	4,813,854
<i>Total Expenditures</i>	<u>30,274,629</u>	<u>31,084,965</u>	<u>32,313,000</u>	<u>33,158,164</u>	<u>34,112,635</u>
Transfers Out	3,645,103	4,096,244	2,935,040	2,844,092	3,493,926
Other Uses	1,662,216	1,051,937	896,734	1,620,247	1,490,318
<i>Total Expenditures and Other Uses</i>	<u>35,581,949</u>	<u>36,233,146</u>	<u>\$ 36,144,774</u>	<u>\$ 37,622,504</u>	<u>\$ 39,096,879</u>
<i>Total Revenue Over/(Under) Expenditures</i>	<u>4,560,634</u>	<u>(2,977)</u>	<u>1,480,151</u>	<u>-</u>	<u>-</u>
Total Appropriations and Reserves	<u>\$40,142,582</u>	<u>\$36,230,169</u>	<u>\$ 37,624,925</u>	<u>\$ 37,622,504</u>	<u>\$ 39,096,879</u>

**General Fund (continued)**

- Further changes in the final budget include:
  1. Increase in CIP transfers of \$166,569.
  2. 3% salary increases city-wide \$848,926 (1% reoccurring and 2% one-time lump sum not added to the base).
  3. Increase in funding of promotional items \$134,975 (including \$18,000 for 4<sup>th</sup> of July fireworks and \$22,000 in holiday lights for Sanford Avenue).
  4. Increase in FRS pension costs totaling \$72,473.
  5. Repairs and Maintenance \$205,814.

Property Tax Rate and Revenues

On July 1<sup>st</sup> the Seminole County Property Appraiser provided the required Certification of Value with a total current year taxable value for property in Sanford of \$2.4 billion. This was a 5.24% increase from the prior year’s valuation. For this reason, the rolled-back rate (that is the rate at which the prior year’s tax amount can be raised from the new valuation) is 6.5945%, compared to the current year’s rate of 6.825. **The current millage rate of 6.825 will increase revenues by 3.5%.**

Under new laws adopted in 2008 to implement the provisions of Amendment 1, and to further restrict the ability of local government to make local funding decisions, the City Commission has the following options when considering the property tax rate for the City.

<i>Millage Rate Options</i>	<i>Two-thirds</i> 4-1 or 4-0	<i>Majority</i> 3-2	<i>Majority</i> 3-2
Taxable Value	2,453,108,300	2,453,108,300	2,453,108,300
Roll-back Rate	6.5945	6.5945	6.5945
<b>Rate Options</b>	<b>10.0000</b>	<b>6.5945</b>	<b>6.8250</b>
Current Rate	6.8250	6.8250	6.8250
<b>Percent Increase/(Decrease) over Rollback</b>	<b>0.5164</b>	<b>-</b>	<b>0.0350</b>
Property Tax Revenues at Rate Option	23,304,529	15,368,172	15,905,341
Property Tax Revenue at Roll-back Rate	15,368,172	15,368,172	15,368,172
Revenues at Rate Option vs. Rolled-back Rate	7,936,357	-	537,169

**At the current millage rate, on average, the single family homeowner will pay \$377 a year or \$31.42 per month in taxes to the City of Sanford.**

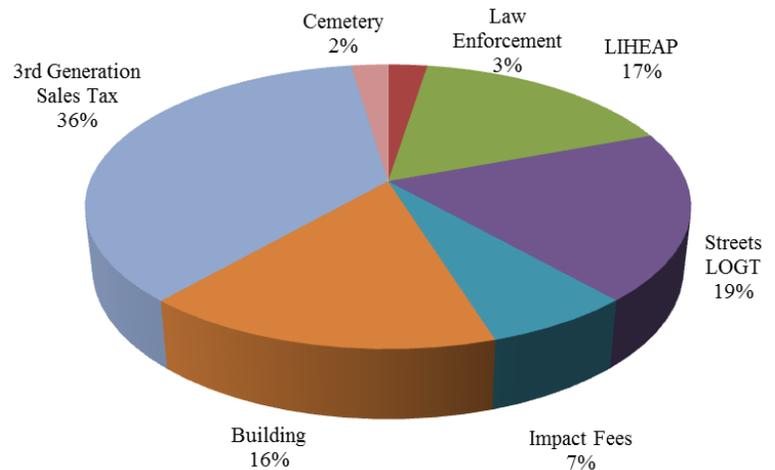
## Special Revenue Funds

The City receives revenues that are restricted to certain governmental purposes, such as fuel taxes dedicated to street projects (Local Option Gas Tax), the 3<sup>rd</sup> Generation Sales Tax which is dedicated to transportation infrastructure projects, as well as impact fees for expanding recreation, police and fire services, and confiscations and fine revenue dedicated to police training and equipment (2<sup>nd</sup> Dollar Fund and Police Trust Fund). The budget also includes the Building Inspection Fund, where new construction fees and service charges fund Florida Building Code compliance and adherence to City codes, as well as the Cemetery Fund, which receives revenues for plot sales and provides maintenance services. The City also maintains a separate special revenue funds for grants, the Low Income Home Energy Fund (LIHEAP). The LIHEAP grant is a program that provides energy assistance to help eligible low income households.

Available funding for street maintenance and rehabilitation has been greatly reduced in the General Fund. The Local Option Gas Tax Fund, dedicated for this purpose, will provide about \$1 million for road work in 2014/2015 and the 3<sup>rd</sup> Generation Sales Tax Fund will provide funding starting January 1, 2015.

### Special Revenue Funds

Law Enforcement	\$	139,029
LIHEAP		939,078
Streets - Local Option Gas Tax (LOGT)		1,072,535
Impact Fees		375,060
Building		908,946
3rd Generation Sales Tax		2,025,000
Cemetery		130,364
<hr/>		
Total Expenditures	\$	5,590,012



**2015 Special Revenue Expenditures**

**Special Revenue Funds  
Revenue and Expenditures**

	<i>Police 2nd\$ Fund</i>	<i>Police Trust Fund</i>	<i>Low Income Home Energy</i>	<i>Streets Local Option</i>
<i>Use of Fund Balance</i>	\$ 9,426	\$ 68,010	\$ -	\$ -
<i>Revenues</i>				
<i>Taxes</i>				
Property (Ad Valorem)	\$ -	\$ -	\$ -	\$ -
Sales and Use Tax	-	-	-	1,066,338
Permits, Impact Fees, Assessments	-	-	-	-
Intergovernmental	-	49,486	939,078	-
Charges for Services	-	-	-	-
Fines and Forfeitures	10,500	-	-	-
Other Revenues	74	1,533	-	6,197
<i>Total Revenues</i>	<u>10,574</u>	<u>51,019</u>	<u>939,078</u>	<u>1,072,535</u>
Total Revenues, Transfers, and Balances	<u>\$ 20,000</u>	<u>\$ 119,029</u>	<u>\$ 939,078</u>	<u>\$ 1,072,535</u>
<i>Expenditures</i>				
General Government	\$ -	\$ -	\$ -	\$ -
Public Safety	20,000	119,029	-	-
Physical Environment	-	-	-	-
Transportation	-	-	-	1,048,000
Economic Environment	-	-	-	-
Human Services	-	-	939,078	-
Culture and Recreation	-	-	-	-
<i>Total Expenditures</i>	<u>20,000</u>	<u>119,029</u>	<u>939,078</u>	<u>1,048,000</u>
Transfers Out	-	-	-	-
<i>Total Expenditures and Other Uses</i>	<u>20,000</u>	<u>119,029</u>	<u>939,078</u>	<u>1,048,000</u>
<i>Total Revenue Over/(Under) Expenditures</i>	<u>-</u>	<u>-</u>	<u>-</u>	<u>24,535</u>
Total Appropriations and Reserves	<u>\$ 20,000</u>	<u>\$ 119,029</u>	<u>\$ 939,078</u>	<u>\$ 1,072,535</u>

<i>Impact Fees Recreation</i>	<i>Impact Fees Fire</i>	<i>Impact Fees Police</i>	<i>Building Inspection</i>	<i>Streets 3rd Generation</i>	<i>Cemetery</i>	<i>Total</i>
\$ -	\$ 90,000	\$ 29,000	\$ 76,934	\$ -	\$ 70,188	\$ 343,558
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	1,066,338
90,432	68,485	82,749	804,432	-	-	1,046,098
-	-	-	-	2,025,000	-	3,013,564
-	-	-	-	-	60,176	60,176
-	-	-	-	-	-	10,500
7,376	3,641	3,377	27,580	-	-	49,778
97,808	72,126	86,126	832,012	2,025,000	60,176	5,246,454
\$ 97,808	\$ 162,126	\$ 115,126	\$ 908,946	\$ 2,025,000	\$ 130,364	\$ 5,590,012
\$ -	\$ -	\$ -	\$ 908,946	\$ -	\$ -	\$ 908,946
-	90,000	-	-	-	-	229,029
-	-	-	-	-	130,364	130,364
-	-	-	-	2,025,000	-	3,073,000
-	-	-	-	-	-	-
-	-	-	-	-	-	939,078
-	-	-	-	-	-	-
-	90,000	-	908,946	2,025,000	130,364	5,280,417
-	72,126	86,126	-	-	-	158,252
-	162,126	86,126	908,946	2,025,000	130,364	5,438,669
97,808	-	29,000	-	-	-	151,343
\$ 97,808	\$ 162,126	\$ 115,126	\$ 908,946	\$ 2,025,000	\$ 130,364	\$ 5,590,012

**City of Sanford**  
**Debt Service and Component Funds**

	<i>Component Fund</i>	<i>Debt Service</i>
	<i>CRA</i>	<i>General and</i>
	<i>Downtown</i>	<i>Public Safety</i>
<i>Use of Fund Balance</i>	\$ -	\$ -
<i>Revenues</i>		
Taxes		
Property (Ad Valorem)	\$ 653,190	\$ -
Intergovernmental	483,378	-
Other Revenues	6,500	-
<i>Total Revenues</i>	<u>1,143,068</u>	<u>-</u>
Transfers In	-	1,830,358
Debt Proceeds	-	-
<i>Total Revenues and Other Sources</i>	<u>1,143,068</u>	<u>1,830,358</u>
Total Revenues, Transfers, and Balances	<u>\$ 1,143,068</u>	<u>\$ 1,830,358</u>
<i>Expenditures</i>		
General Government	\$ -	\$ -
Public Safety	-	1,830,358
Physical Environment	-	-
Transportation	-	-
Economic Environment	1,132,403	-
Human Services	-	-
Culture and Recreation	-	-
<i>Total Expenditures</i>	<u>1,132,403</u>	<u>1,830,358</u>
Transfers Out	-	-
Other Uses	10,665	-
<i>Total Expenditures and Other Uses</i>	<u>1,143,068</u>	<u>1,830,358</u>
<i>Additions to Reserves (Fund Balance)</i>	<u>-</u>	<u>-</u>
Total Appropriations and Reserves	<u>\$ 1,143,068</u>	<u>\$ 1,830,358</u>

## Component Funds

The budget includes a Community Redevelopment Agency, a funding mechanism for infrastructure improvements targeting redevelopment and economic development in Sanford, the Downtown Waterfront Agency. In 2014/2015 the City's obligation to this agency will exceed \$1 million. A second redevelopment district, the 17-92 Redevelopment Agency, which targets redevelopment along the 17-92 corridor throughout Seminole County, will receive \$543 thousand from the City in 2014/2015.

## Debt Service Fund

The Debt Service Fund provides for the repayment of debt for general government obligations (debt payments for enterprise and redevelopment funds are shown in their respective funds). This fund pays for the City's fire truck leases, police vehicle leases, and the Public Safety Complex Bond – approximately \$1.8 million in annual payments.

## Capital Projects Funds

The Capital Projects Funds contain governmental capital projects, usually funded through a combination of transfers from the General Fund, Grants, Impact Fees, Donations and other funds as applicable. Capital funded from the General Fund in the 2015 budget is \$1,672,106 for various infrastructure and equipment replacement needs.

	<i>Capital Projects</i>	<i>Equipment Replacement</i>	<i>Recreation Capital Recovery</i>	<i>Total Capital Funds</i>
<i>Use of Fund Balance</i>	\$ -	\$ -	\$ -	\$ -
<i>Revenues</i>				
Capital Replacement Fee	\$ -	\$ -	\$ 7,702	\$ 7,702
Other Revenues	-	567,235	63	567,298
<i>Total Revenues</i>	-	567,235	7,765	575,000
Transfers In	184,000	1,821,820	-	2,005,820
<i>Total Revenues and Other Sources</i>	184,000	2,389,055	7,765	2,580,820
Total Revenues, Transfers, and Balances	\$ 184,000	\$ 2,389,055	\$ 7,765	\$ 2,580,820
<i>Expenditures</i>				
General Government	\$ -	\$ 426,820	\$ -	\$ 426,820
Public Safety	-	1,163,037	-	1,163,037
Physical Environment	-	30,000	-	30,000
Transportation	184,000	364,402	-	548,402
Culture and Recreation	-	404,796	-	404,796
<i>Total Expenditures</i>	184,000	2,389,055	-	2,573,055
<i>Additions to Reserves (Fund Balance)</i>	-	-	7,765	7,765
Total Appropriations and Reserves	\$ 184,000	\$ 2,389,055	\$ 7,765	\$ 2,580,820

## Enterprise Funds (Utilities)

Enterprise services, such as solid waste collection, storm water management and water and wastewater treatment are funded through service charges; the only rate increases planned for 2015 are from the change in CPI index or otherwise previously scheduled for storm water.

	<i>Solid Waste</i>	<i>Storm Water</i>	<i>Water and Wastewater</i>	<i>Water Impact</i>	<i>Wastewater Impact</i>	<i>Total Enterprise</i>
<i>Use of Net Assets</i>	\$ 309,235	\$ -	\$ 1,665,000	\$ -	\$ -	\$ 1,974,235
<i>Revenues</i>						
Assessments	\$ -	\$ -	\$ -	\$ 218,728	\$ 526,178	\$ 744,906
Intergovernmental	-	4,434	250,000	-	-	254,434
Charges for Services	5,567,947	4,495,971	22,639,382	-	-	32,703,300
Other Revenues	3,876	45,011	237,528	7,712	18,486	312,613
<i>Total Revenues</i>	<u>5,571,823</u>	<u>4,545,416</u>	<u>23,126,910</u>	<u>226,440</u>	<u>544,664</u>	<u>34,015,253</u>
Transfers In	-	-	-	-	-	-
<i>Total Revenues and Other Sources</i>	<u>5,571,823</u>	<u>4,545,416</u>	<u>23,126,910</u>	<u>226,440</u>	<u>544,664</u>	<u>34,015,253</u>
Total Revenues, Transfers, and Balances	\$ 5,881,058	\$ 4,545,416	\$ 24,791,910	\$ 226,440	\$ 544,664	\$ 35,989,488
<i>Expenses</i>						
Physical Environment	\$ 5,539,107	\$ 3,110,949	\$ 22,902,508	\$ 226,440	\$ 140,000	\$ 31,919,004
<i>Total Expenses</i>	<u>5,539,107</u>	<u>3,110,949</u>	<u>22,902,508</u>	<u>226,440</u>	<u>140,000</u>	<u>31,919,004</u>
Transfers Out	341,951	-	-	-	-	341,951
<i>Total Expenses and Other Uses</i>	<u>5,881,058</u>	<u>3,110,949</u>	<u>22,902,508</u>	<u>226,440</u>	<u>140,000</u>	<u>32,260,955</u>
<i>Total Revenue Over/(Under) Expenses</i>	<u>-</u>	<u>1,434,467</u>	<u>1,889,402</u>	<u>-</u>	<u>404,664</u>	<u>3,728,533</u>
Total Appropriations and Reserves	\$ 5,881,058	\$ 4,545,416	\$ 24,791,910	\$ 226,440	\$ 544,664	\$ 35,989,488
<b>Net Assets - Ending</b>	\$ 700,405	\$ 21,513,687	\$ 113,453,815	\$ 932,720	\$ 2,232,847	\$ 138,833,474

## Internal Service Funds

The City has two insurance funds, the General Insurance Fund, which administers the City’s liability and workers compensation insurance, and the Health Insurance Fund, which administers all employee and retiree health insurance costs. These are internal service funds, which means that the costs are charged back to the “client” funds based on an allocation related to the type of insurance. General Insurance Fund costs are managed by Risk Management staff in the Human Resources Department.

	<i>General Insurance</i>	<i>Health Insurance</i>	<i>Total Internal Service</i>
<i>Use of Net Assets</i>	\$ 651,074	\$ 475,485	\$ 1,126,559
<i>Revenues</i>			
Charges for Services	\$ 1,189,026	\$ 3,908,185	\$ 5,097,211
Other Revenues	89,000	111,073	200,073
<i>Total Revenues</i>	<u>1,278,026</u>	<u>4,019,258</u>	<u>5,297,284</u>
Transfers In	-	-	-
<i>Total Revenues and Other Sources</i>	<u>1,278,026</u>	<u>4,019,258</u>	<u>5,297,284</u>
Total Revenues, Transfers, and Balances	<u>\$ 1,929,100</u>	<u>\$ 4,494,743</u>	<u>\$ 6,423,843</u>
<i>Expenses</i>			
Citywide Insurance Costs	\$ 1,929,100	\$ 4,494,743	\$ 6,423,843
<i>Total Expenses</i>	<u>1,929,100</u>	<u>4,494,743</u>	<u>6,423,843</u>
Transfers Out	-	-	-
Other Uses	-	-	-
<i>Total Expenses and Other Uses</i>	<u>1,929,100</u>	<u>4,494,743</u>	<u>6,423,843</u>
<i>Total Revenue Over/(Under) Expenses</i>	<u>-</u>	<u>-</u>	<u>-</u>
Total Appropriations and Reserves	<u>\$ 1,929,100</u>	<u>\$ 4,494,743</u>	<u>\$ 6,423,843</u>

## *Guiding Principles for Budget Development*

As in prior years, certain principles were employed to develop the 2015 budget. They are:

**The City's budget is synonymous with policy.** The budget establishes what programs and activities are important to the community.

**The City is a service organization.** The most important asset of a service organization is trained, motivated, adequately compensated, and properly led employees. With the exception of most Police Department personnel, employees through 2013 went through five years without merit raises and four years without COLA's while having many benefits reduced or eliminated. During 2014, employees did receive a 1% pay increase. However, in order to maintain the integrity of our pay and classification system and to retain and attract quality employees it is important that we resume with the practice of step increases as soon as possible. Additionally, the General Fund workforce has been reduced by approximately forty-seven positions (not including authorized and unfunded positions) over the last four years.

**The City's current services are to be given priority.** In line with Commission direction, we have focused on maintaining basic services especially in the areas of public safety.

**All fee schedules and user charges are to be reviewed and adjusted to ensure that rates are equitable and cover the cost of the service deemed appropriate by the City Commission.** Residents will experience a decrease in solid waste collection fees and an increase in storm water, and water fees.

**The City will avoid budget and accounting procedures that balance the current budget at the expense of future budgets.** The budget proposed provides basic services at a level below our current standard. With only enough funding for operating costs and limited capital replacement, the City risks more unanticipated costs as equipment and infrastructure age, which may also impact our ability to maintain a 25% operating reserve.

**The City will maintain reserves adequate to ensure that resources are available annually for the replacement of vehicles and equipment.** As noted above, this budget calls for very limited capital replacements and due to decreasing revenues adequate CIP funding for future years will be challenging.

**The City will maintain reserves that are adequate to protect against unforeseen events.** In 2014 the City Commission voted a minimum operating reserve for the General Fund of 25% of expenditures. Our neighboring Cities have policies ranging from 15%, 19% and 25% while their actual reserves are 15%, 21%, 44%, 49%, 89%, and 109% while the City's actual reserves are currently at 47%.

**Local funds will be leveraged by aggressively seeking outside funding sources.** The City continues to aggressively pursue both federal and state grants; however Federal and State agencies are also struggling to balance their budgets, so funds are severely limited.

**High priority will be given to expenditures that will reduce future operating costs — such as better use of technology, equipment, and better business methods.** Many improvements to the information technology “infrastructure” have been made in the last five years. However, in order to maintain this progress we need to continue to fund capital replacements as well as investigate improved technology to aid in basic services.

***Future Budget Impacts***

The current forecast on general fund revenues is flat with the exception of ad valorem taxes which are expected to increase in value another 2%-3% (\$220,538) in FY 2016 and the following increases in expenditures are expected:

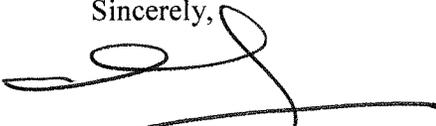
➤ Pension costs	\$ 148,772
➤ 1% wage increases	\$ 217,855
➤ Operational costs	\$ 244,505

This does not include unpredictable increases to electricity, fuel, health and liability insurance, and ongoing city contracts.

The City Manager is recommending that \$1 million be used from fund balance to supplement the 2015 CIP program. This would still result in a healthy reserve of 36%.

As noted earlier – the property tax values in the City have increased for the second year in a row after five consecutive years of decline. Property tax revenue is estimated to increase \$746,823 over last year’s budget with \$231,713 being due to new growth and annexations and the remaining \$515,109 is due to increased property values. City Commission provided tax relief to the residents as property values decreased, this tax relief totaled \$25,733,287 over the past seven years or currently \$4,020,566 per year. This property tax cut for residents and business owner’s accounts for the entire loss of revenue of \$3,468,913 since FY 2008 in the General Fund. This tax cut has required an offset reduction in expenditures for non public safety expenditures in the City’s General Fund budget. The City has approximately \$51.7 million dollars worth of asset repairs and replacements that must be addressed on average every 23 years. The past seven years, these assets have been addressed on a limited to no basis. The amount of funds needed to address the assets neglected over the past several years is \$24 million dollars and going forward to address recurring repairs and replacements, the City is looking at needing a replacement plan that would allow for funding of \$4.3 million dollars per year. We continue to urge the City Commission to think strategically and long-term as it relates to budget development. Continuing to be forward thinking, adjustments may be needed in FY 2016.

Sincerely,



Norton N. Bonaparte, Jr.  
City Manager

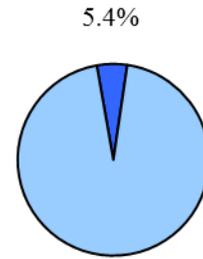


Cynthia M. Lindsay  
Finance Director



**Administration and Governance**

Administration and Governance includes the City Commission, City Manager’s Department, City Attorney and City Clerk functions. The City Commission is responsible for making policy, passing ordinances and adopting the annual budget and tax rates. The Commission works directly with the City Manager, who is responsible for supervising government operations and implementing the policies adopted by the Commission. The City Clerk is the official keeper of the City’s records, and documenting the decisions of the Commission for publication and compliance with Florida’s stringent public records.



	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Administration and Governance</b>					
Salaries	\$ 548,534	\$ 776,507	\$ 807,151	\$ 884,308	\$ 882,669
Benefits	136,792	175,455	189,825	254,100	266,702
Operating	715,831	790,242	912,907	886,874	903,850
Supplies	24,666	29,949	40,527	36,184	38,254
Capital	1,270	3,679	-	-	-
<b>Total</b>	<b>\$ 1,427,093</b>	<b>\$ 1,775,832</b>	<b>\$ 1,950,410</b>	<b>\$ 2,061,466</b>	<b>\$ 2,091,475</b>

**City Commission**

The legislative branch of the City is composed of a five-member elected Commission, including a citywide elected Mayor. The City Commission is governed by the City Charter and by State and local laws and regulations. The City Commission is responsible for the establishment and adoption of policy. The execution of such policy is delegated by the Commission to their appointed City Manager.

The City Manager, City Clerk, and City Attorney serve at the pleasure of the City Commission. As the elected representatives for the citizens of Sanford, the City Commission is dedicated to a high level of communication with citizens. Individually and collectively, Commission members interact continually with citizens, community groups, business owners, as well as working together with other governmental agencies and jurisdictions. These relationships inform the policy-making decisions that the Commission undertakes in their bimonthly Workshops and Regular public meetings, which are held “in the Sunshine”. These meetings provide opportunities for citizen input and published minutes are available on the City’s web site.

*City Commission (continued)*

	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Commission</b>					
Salaries	\$ 81,288	\$ 78,680	\$ 78,879	\$ 78,600	\$ 78,600
Benefits	15,798	20,773	20,994	22,404	22,604
Operating	13,499	33,295	9,483	10,842	10,075
Supplies	1,286	964	565	1,300	1,415
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 111,871</b>	<b>\$ 133,712</b>	<b>\$ 109,921</b>	<b>\$ 113,146</b>	<b>\$ 112,694</b>

*City Clerk*

*Mission Statement*

*To provide effective and efficient administrative support to the City Commission in accordance with Statutes, Charter, Code and City Commission directives. To provide information to the public, and to process public requests in a fair, impartial and efficient manner.*

The City Clerk serves as the official record-keeper for the City, maintaining the minutes of all Commission meetings and recording all ordinances, resolutions and other actions of the Commission. In addition, the Clerk must ensure that all meetings are held “in the Sunshine” with legal notice and in compliance with public records laws. The Clerk is also responsible for retaining and disposing of City records under Florida records laws. The City Clerk is responsible for publishing the agenda and supplemental information for all Commission meetings.

	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>City Clerk</b>					
Salaries	\$ 172,861	\$ 181,186	\$ 191,283	\$ 188,510	\$ 167,076
Benefits	50,205	44,477	49,439	58,220	55,876
Operating	32,904	39,564	29,305	35,474	25,151
Supplies	2,141	2,722	3,549	2,959	3,669
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 258,111</b>	<b>\$ 267,949</b>	<b>\$ 273,576</b>	<b>\$ 285,163</b>	<b>\$ 251,772</b>

**City Clerk (continued)**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>City Clerk</b>						
City Clerk	133	1.00	1.00		1.00	-
Records Manager	131	1.00	1.00		1.00	-
Deputy City Clerk	126	1.00	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>-</b>

**City Manager’s Department**

The City Manager’s department includes the City Manager’s office, Economic Development, and the City Attorney.

City Manager’s Office

*Mission Statement*

*To provide the citizens of Sanford with efficient and effective services that meet their needs and to deliver them in a friendly and courteous manner. To manage and direct all activities of City government in a manner consistent with the City Charter, Code of Ordinances, and as directed by the Board of Commissioners.*

The City Manager is the chief administrative officer of the City. While the Commission sets the policies of the City, the City Manager is responsible for the operational management of all City activities, the direct supervision and administration of all departments, offices and agencies of the City, the enforcement of the City’s laws and policies, preparation and the presentation of annual financial reports and the annual budget.

	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Actual</b>	<b>2014 Budget</b>	<b>2015 Final Budget</b>
<b>City Manager</b>					
Salaries	\$ 235,374	\$ 448,355	\$ 472,184	\$ 544,006	\$ 561,904
Benefits	56,174	96,321	106,336	153,553	166,156
Operating	214,935	159,365	123,991	121,382	137,747
Supplies	16,081	16,915	23,809	18,570	19,515
Capital	1,270	-	-	-	-
<b>Total</b>	<b>\$ 523,834</b>	<b>\$ 720,956</b>	<b>\$ 726,320</b>	<b>\$ 837,511</b>	<b>\$ 885,322</b>

**City Manager (continued)**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>City Manager</b>						
City Manager	N/A	1.00	1.00		1.00	-
Deputy City Manager	140	1.00	1.00		1.00	-
Senior Project Manager	133	0.25	1.00		1.00	-
Public Information Officer	132	1.00	1.00		1.00	-
Executive Assistant to the City Commission	129	1.00	1.00		1.00	-
Executive Assistant to the City Manager	129	1.00	1.00		1.00	-
Administrative Coordinator	123	-	-		-	0.50
Administrative Specialist III (2013 Position Changed) **	119	0.12	0.50		0.50	-
Intern	116	-	-		-	0.50
<b>Total Full Time Equivalents</b>		<b>5.37</b>	<b>6.50</b>	<b>-</b>	<b>6.50</b>	<b>1.00</b>

\*\* Split between funds or departments/divisions

**Economic Development**

Encouraging the development of Sanford as a great place to locate businesses through marketing and outreach efforts is key in providing jobs and a healthy local economy. This office also helps promote Sanford as a shopping destination through events such as the downtown Farmer’s Market, and Alive After Five, which benefit citizens and business at the same time. Additionally, this division coordinates the City’s economic incentive programs and serves as the manager of the Community Redevelopment Agency.

	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Actual</b>	<b>2014 Budget</b>	<b>2015 Final Budget</b>
<b>Economic Development</b>					
Salaries	\$ 59,011	\$ 68,286	\$ 64,805	\$ 73,192	\$ 75,089
Benefits	14,615	13,883	13,056	19,923	22,066
Operating	148,662	212,831	394,612	421,476	433,177
Supplies	4,212	8,653	11,321	12,405	12,705
Capital	-	3,679	-	-	-
<b>Total</b>	<b>\$ 226,500</b>	<b>\$ 307,333</b>	<b>\$ 483,794</b>	<b>\$ 526,996</b>	<b>\$ 543,037</b>

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>City Manager-Economic Development</b>						
Economic Development and Promotions Director **	137	0.50	0.55		0.55	-
Administrative Coordinator **	123	-	-		-	0.50
Farmers Market Coordinator (Part-Time)	120	0.15	0.15		0.15	-
Administrative Specialist III (2013 Position Changed) **	119	0.50	0.50		0.50	-
<b>Total Full Time Equivalents</b>		<b>1.15</b>	<b>1.20</b>	<b>-</b>	<b>1.20</b>	<b>0.50</b>

\*\* Split between funds or departments/divisions

**City Manager (continued)**

City Attorney

Representing the interests of the City and its Commission, the law firm of Stenstrom, McIntosh, Colbert, Whigham & Partlow, P.A. provides legal advice to the City covering municipal law, liability issues, and contractual reviews, as well as recommending additional legal expertise when needed.

	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>	<i>Final Budget</i>
<b>City Manager - City Attorney</b>					
Operating	\$ 305,832	\$ 345,187	\$ 355,517	\$ 297,700	\$ 297,700
Supplies	945	695	1,284	950	950
<b>Total</b>	<b>\$ 306,777</b>	<b>\$ 345,882</b>	<b>\$ 356,801</b>	<b>\$ 298,650</b>	<b>\$ 298,650</b>

Grant Funded Programs

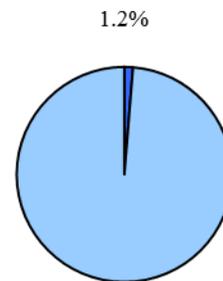
The City Manager’s Department also oversees two grant funded programs: the Community Development Block Grant (CDBG) and the Neighborhood Stabilization Program (NSP). CDBG provides grants to entitled cities, urban counties and states to develop viable urban communities by providing decent housing and a suitable living environment. The CDBG is currently outsourced to the County for operational purposes, thus the City did not develop a budget for this program. The NSP is currently spent down but there is still necessary monitoring going forward.

**Community Improvement Department**

*Mission Statement*

*To enhance the quality of life, preserve and protect neighborhoods by strengthening civic responsibility, education and enforcement of the City Code. To promote voluntary compliance by establishing partnerships with citizens, businesses and other agencies.*

Community Improvement as a percentage of General Fund



The Community Improvement Department assists the citizens of Sanford in keeping their neighborhoods in compliance with City codes. Keeping properties code compliant, protects and enhances property values and makes the City a more attractive place to live, work and shop.

Community Improvement is primarily responsible for enforcement of most of the City’s Code of Ordinances and Land Development Codes. The Community Improvement office completes proactive inspections in the City and receives complaints from citizens with the goal of achieving cooperative compliance. Cases that go unresolved by the responsible party may go to the City’s Special Magistrate for action.

**Community Improvement (continued)**

	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Community Improvement</b>					
Salaries	\$ 221,340	\$ 237,517	\$ 239,853	\$ 247,072	\$ 262,970
Benefits	75,283	65,291	66,288	75,048	81,934
Operating	71,400	71,896	75,449	136,462	137,087
Supplies	22,044	26,779	14,227	16,301	16,411
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 390,066</b>	<b>\$ 401,482</b>	<b>\$ 395,817</b>	<b>\$ 474,883</b>	<b>\$ 498,402</b>

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>	
<b>Community Improvement</b>							
Community Improvement Director **		138	0.40	0.46	0.08	0.54	-
Administrative Coordinator		123	1.00	1.00		1.00	-
Code Enforcement Officer		122	4.00	4.00		4.00	-
<b>Total Full Time Equivalents</b>			<b>5.40</b>	<b>5.46</b>	<b>0.08</b>	<b>5.54</b>	<b>-</b>

\*\* Split between funds or departments/divisions

The Community Improvement Department also oversees the Low Income Home Energy Assistance Program (LIHEAP) grant program. LIHEAP provides grants to local governments to assist eligible low-income households in meeting the cost of home heating and cooling. The LIHEAP budget for 2015 is \$939,078.

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>	
<b>Community Improvement - LIHEAP (Grant Funded)</b>							
Community Improvement Director **		138	0.60	0.54	(0.08)	0.46	-
Accountant		126	0.24	0.14	(0.14)	-	-
Customer Service Supervisor		123	1.00	1.00		1.00	-
Administrative Specialist I		114	1.00	1.00		1.00	-
LIHEAP Outreach Technician		114	1.00	1.00		1.00	1.00
<b>Total Full Time Equivalents</b>			<b>3.84</b>	<b>3.68</b>	<b>(0.22)</b>	<b>3.46</b>	<b>1.00</b>

\*\* Split between funds or departments/divisions

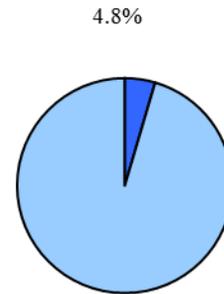
The budget for this program is located in the Special Revenue Fund section of this budget document.

**Financial Services Department**

*Mission Statement*

*To demonstrate excellence in the level of financial services provided to our public customers, elected officials, and the City of Sanford and its departments, while maintaining prudent use of financial resources in compliance with all associated laws, regulation and policies. To support the mission and goals of the City and its departments with timely, reliable, cost-effective technology services and to provide assistance and advice in its use.*

Financial Services as a percentage of General Fund



The Financial Services Department administers Accounting and Treasury functions, Debt Management, Financial as well as Grant Compliance, Budgeting, Purchasing, and Information Technology Services for all City departments.

	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Financial Services</b>					
Salaries	\$ 668,529	\$ 799,427	\$ 871,465	\$ 907,841	\$ 941,350
Benefits	174,213	170,812	194,671	232,407	246,645
Operating	442,916	485,865	464,316	488,924	636,476
Supplies	20,030	32,583	29,025	26,652	28,960
Capital	8,350	-	-	-	-
<b>Total</b>	<b>\$ 1,314,039</b>	<b>\$ 1,488,687</b>	<b>\$ 1,559,477</b>	<b>\$ 1,655,824</b>	<b>\$ 1,853,431</b>

Accounting

In its accounting and treasury, debt management, budgeting and financial and grant compliance capacities the Finance Department must ensure complete and accurate accounting of all transactions, and to report all financial information in accordance with professional accounting standards and federal, state, and local laws. This division handles the payroll for all City employees, pays all invoices for goods and services used by City departments, records and tracks fixed assets, monitors grant funding and manages the City’s investing and borrowing activities. Finance also coordinates the Comprehensive Annual Finance Report, which is part of the City’s annual, independent audit process. The Finance department also assumed the duties of the Budget Department starting with fiscal year 2011 and as such administers the City’s budget process as well. Due to increased demands for technology, the Finance Departments costs have increased primarily in the costs associated with software.

*Financial Services (continued)*

	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>	<i>Final Budget</i>
<b>Finance - Accounting</b>					
Salaries	\$ 444,476	\$ 517,014	\$ 532,069	\$ 452,265	\$ 472,573
Benefits	122,484	113,547	121,662	126,225	136,225
Operating	201,938	172,667	139,025	142,098	181,758
Supplies	9,358	10,260	9,806	10,071	11,328
Capital	5,792	-	-	-	-
<b>Total</b>	<b>\$ 784,048</b>	<b>\$ 813,488</b>	<b>\$ 802,562</b>	<b>\$ 730,659</b>	<b>\$ 801,884</b>

The Finance duties are staffed by the following positions:

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Finance - Accounting and Finance</b>						
Finance Director	138	1.00	1.00		1.00	-
Finance Manager	134	1.00	1.00		1.00	-
Purchasing Manager (Moved to Purchasing) **	133	0.97	-		-	-
Chief Accountant	130	1.00	1.00		1.00	-
Senior Accountant	128	-	-		-	1.00
Accountant	126	1.76	1.86	0.14	2.00	1.00
Payroll Analyst	124	1.00	1.00		1.00	-
Fiscal Specialist	123	1.00	1.00		1.00	-
Resource Specialist	122	-	-		-	1.00
Purchasing Technician (Moved to Purchasing)	122	1.00	-		-	-
Property/Fixed Assets Technician	120	1.00	1.00		1.00	-
Administrative Specialist III	119	1.00	1.00		1.00	-
Fiscal Technician	118	-	-		-	2.00
<b>Total Full Time Equivalents</b>		<b>10.73</b>	<b>8.86</b>	<b>0.14</b>	<b>9.00</b>	<b>5.00</b>

\*\* Split between funds or departments/divisions

Purchasing

The Finance Department also includes the Purchasing function, which is responsible for managing the procurement process citywide, with the objective of providing the most cost-effective acquisition and delivery of all products and services. This includes the preparation and administration of bid proposals, review of all contracts for goods and services and oversight that the procurement process meets the highest standards of ethics and professionalism.

**Financial Services (continued)**

	<b>2011</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>	
	<i>Actual</i>		<i>Actual</i>		<i>Actual</i>		<i>Budget</i>		<i>Final Budget</i>	
<b>Finance - Purchasing</b>										
Salaries	\$	-	\$	-	\$	-	\$	100,868	\$	103,826
Benefits		-		-		-		21,916		22,854
Operating		-		-		-		4,468		2,610
Supplies		-		-		-		2,381		2,157
Capital		-		-		-		-		-
<b>Total</b>	\$	-	\$	-	\$	-	\$	129,633	\$	131,447

The Purchasing duties are staffed by the following positions:

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Finance - Purchasing</b>						
Purchasing Manager (Moved from Accounting) **		133	-	0.97	0.97	-
Purchasing Technician (Moved from Accounting)		122	-	1.00	1.00	-
<b>Total Full Time Equivalents</b>		-	-	1.97	1.97	-

\*\* Split between funds or departments/divisions

**Information Technology Services**

The Information Technology Services division plans, coordinates and deploys all technology systems for the City, as well as providing ongoing management, monitoring, support and maintenance of the City's central technology infrastructure. Currently the system supports over 500 employees, including personal computers, networking and network security, communications and wireless services. Information Services also manages the City's telephone system and copying and scanning needs.

	<b>2011</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>	
	<i>Actual</i>		<i>Actual</i>		<i>Actual</i>		<i>Budget</i>		<i>Final Budget</i>	
<b>Finance - Information Technology</b>										
Salaries	\$	224,053	\$	282,413	\$	339,396	\$	354,708	\$	364,951
Benefits		51,730		57,265		73,009		84,266		87,566
Operating		240,978		313,198		325,291		342,358		452,108
Supplies		10,671		22,324		19,219		14,200		15,475
Capital		2,558		-		-		-		-
<b>Total</b>	\$	529,990	\$	675,199	\$	756,915	\$	795,532	\$	920,100

**Financial Services (continued)**

The Information Technology duties are staffed by the following positions.

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Finance - Information Systems</b>						
Communications Manager	134	-	-	-	-	1.00
Network/Operations Administrator	133	1.00	1.00		1.00	-
Network Engineer	131	1.00	1.00		1.00	-
System Analyst	129	1.00	1.00		1.00	-
Network Support Analyst	128	1.00	1.00		1.00	-
Computer Support Technician	125	1.00	1.00		1.00	-
GIS Technician **	124	0.50	0.50		0.50	-
Help Desk Technician (2013 FTEs Revised)	120	1.00	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>6.50</b>	<b>6.50</b>	<b>-</b>	<b>6.50</b>	<b>1.00</b>

\*\* Split between funds or departments/divisions

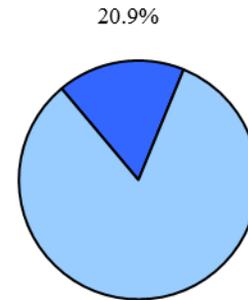
**Fire Department**

*Mission Statement*

*To provide protection and prevention against the loss of live and property by fire, emergency services, and mitigation of hazards to the public, both natural and manmade.*

The Sanford Fire Department has been providing service to our citizens since 1873. With a total workforce of 79.87 FTE's, 71 of which are firefighters, the Fire Services Department is the second largest department in the General Fund.

Fire as a percentage of General Fund



The Fire department now contains three divisions: administration, operations and building and fire prevention. These divisions operate a variety of programs aimed at accomplishing supporting the City's mission and goals. The Fire Department also oversees the Building Inspection fund and business tax receipts for the City.

	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Actual</b>	<b>2014 Budget</b>	<b>2015 Final Budget</b>
<b>Fire</b>					
Salaries	\$ 4,712,885	\$ 4,595,139	\$ 4,696,405	\$ 4,600,231	\$ 4,836,665
Benefits	1,803,989	1,907,524	2,054,965	2,193,174	2,076,778
Operating	588,741	709,985	731,285	709,493	720,817
Supplies	457,685	404,071	464,762	455,307	501,216
Capital	4,998	-	-	-	-
<b>Total</b>	<b>\$ 7,568,297</b>	<b>\$ 7,616,718</b>	<b>\$ 7,947,418</b>	<b>\$ 7,958,205</b>	<b>\$ 8,135,476</b>

***Fire (continued)***

Administration

The Department Administrative division is responsible for general policy and direction of the department by providing management and leadership for the operating divisions. Operational oversight, strategic planning, administration of the budget and record keeping are all part of Administration’s responsibilities. The Fire Chief also serves as the City’s Emergency Management Coordinator in response to natural and man-made disasters.

	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>	<i>Final Budget</i>
<b>Fire - Administration</b>					
Salaries	\$ 414,041	\$ 432,853	\$ 446,721	\$ 412,439	\$ 427,108
Benefits	147,921	158,296	157,302	204,302	195,851
Operating	24,250	29,253	34,826	35,477	44,364
Supplies	27,000	34,608	25,967	28,596	28,027
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 613,212</b>	<b>\$ 655,010</b>	<b>\$ 664,816</b>	<b>\$ 680,814</b>	<b>\$ 695,350</b>

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Fire - Administration</b>						
Fire Chief	139	1.00	1.00		1.00	-
Deputy Fire Chief	136	1.00	1.00		1.00	-
Battalion Chief - Training	134	1.00	1.00		1.00	-
Battalion Chief - Emergency Medical Services	134	1.00	1.00		1.00	-
Public Information Officer (2013 FTEs Revised) **	132	0.05	0.05		0.05	-
Administrative Specialist III	119	1.00	1.00		1.00	-
Fiscal Technician	118	1.00	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>6.05</b>	<b>6.05</b>	<b>-</b>	<b>6.05</b>	<b>-</b>

\*\* Split between funds or departments/divisions

Operations

The Operations Division responds to fire, medical and other hazardous emergency calls from its three stations throughout the City. The division responds to and extinguishes fire, prevents fires in cases of fuel spills and electrical malfunctions, delivers effective medical and rescue services for injuries, illnesses and accidents, responds to and controls hazardous materials emergencies and provides technical rescue services. Through the development of mutual aid and intergovernmental agreements with other emergency responders in the area, the SFD provides and receives assistance throughout the County.

*Fire (continued)*

	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Fire - Operations</b>					
Salaries	\$ 4,101,222	\$ 3,952,953	\$ 4,028,631	\$ 3,968,943	\$ 4,185,885
Benefits	1,597,077	1,676,702	1,819,705	1,908,747	1,802,195
Operating	549,486	664,834	680,740	657,385	658,372
Supplies	417,047	354,102	425,798	410,324	455,480
Capital	4,998	-	-	-	-
<b>Total</b>	<b>\$ 6,669,830</b>	<b>\$ 6,648,591</b>	<b>\$ 6,954,874</b>	<b>\$ 6,945,399</b>	<b>\$ 7,101,932</b>

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Fire - Operations</b>						
Battalion Chief - Operations		134	3.00	3.00	3.00	-
Lieutenant		F18	12.00	12.00	12.00	-
Firefighter/Paramedic		F14	28.00	27.00	27.00	1.00
Firefighter/EMT/Engineer		F13	28.00	29.00	29.00	-
<b>Total Full Time Equivalents</b>			<b>71.00</b>	<b>71.00</b>	<b>-</b>	<b>71.00</b>

Prevention

Fire Prevention is responsible for enforcement of the Fire Prevention Code, plans review, fire investigations, and public fire education. The division conducts routine inspections of commercial buildings and augments the City's plan review and code enforcement processes.

	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Fire - Prevention</b>					
Salaries	\$ 197,622	\$ 209,333	\$ 221,053	\$ 218,849	\$ 223,672
Benefits	58,990	72,526	77,958	80,125	78,732
Operating	15,005	15,898	15,719	16,631	18,081
Supplies	13,638	15,360	12,997	16,387	17,709
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 285,255</b>	<b>\$ 313,117</b>	<b>\$ 327,727</b>	<b>\$ 331,992</b>	<b>\$ 338,194</b>

*Fire (continued)*

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Fire - Prevention</b>						
Fire Marshal **	135	0.32	0.32		0.32	-
Fire Protection Inspector	127	2.50	2.50		2.50	1.00
<b>Total Full Time Equivalents</b>		<b>2.82</b>	<b>2.82</b>	<b>-</b>	<b>2.82</b>	<b>1.00</b>

*Fire Prevention is authorized one overfill position that is not funded for turnover purposes.*

\*\* Split between funds or departments/divisions

Building Inspection Fund

While the Building Inspection Fund resides in the Fire Department operationally, it is 100% funded by fee revenues and contained in its own fund as required by Florida Statute.

	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Actual</b>	<b>2014 Budget</b>	<b>2015 Final Budget</b>
<b>Building Inspection</b>					
Salaries	\$ 424,103	\$ 470,892	\$ 460,892	\$ 546,077	\$ 569,829
Benefits	140,888	128,919	119,194	148,212	147,857
Operating	210,642	106,565	157,752	227,740	159,951
Supplies	20,315	17,463	16,793	30,700	31,309
Capital	-	-	41,308	71,195	-
Other	-	-	-	364,994	-
<b>Total</b>	<b>\$ 795,948</b>	<b>\$ 723,839</b>	<b>\$ 795,939</b>	<b>\$ 1,388,918</b>	<b>\$ 908,946</b>

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Building Inspection Fund</b>						
Fire Marshal **	135	0.65	0.65		0.65	-
Building Official (2013 FTEs Revised) **	134	0.98	0.97	(0.07)	0.90	-
Chief Building Code Inspector	130	-	1.00	(1.00)	-	-
Plans Examiner	128	1.00	1.00		1.00	-
Building Codes Inspector I, II, III	125-127	4.00	4.00	1.00	5.00	1.00
Building Licensing Coordinator **	125	0.15	0.15		0.15	-
Permit Technician II	119	-	-		-	1.00
Permit Coordinator **	118	1.90	1.90		1.90	-
Administrative Specialist II **	117	-	1.00	(0.10)	0.90	-
Customer Service Representative	117	-	-		-	-
<b>Total Full Time Equivalents</b>		<b>8.68</b>	<b>10.67</b>	<b>(0.17)</b>	<b>10.50</b>	<b>2.00</b>

\*\* Split between funds or departments/divisions

**Fire (continued)**

**Business Tax Receipts**

In order to regulate the conduct of businesses in the City, and ensure that local ordinances are enforced as they relate to the various types of businesses, City Code Section 98-91 provides that “No person shall engage in any of the occupations, businesses or professions set out in section 98-99 in the city unless and until the license tax prescribed therefore shall have been paid and a license therefore shall have been procured...” The Business Tax Receipts division is a collection and assessment point for business tax revenue. Regulating businesses helps make the City a better place to live, as it prevents business activities that might be detrimental to the public interest and allows for uniform enforcement of the City’s laws and regulations.

	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Business Tax Receipts</b>					
Salaries	\$ 45,064	\$ 47,577	\$ 57,643	\$ 55,666	\$ 59,800
Benefits	13,856	12,675	15,426	16,026	16,886
Operating	7,143	4,579	7,227	7,487	7,302
Supplies	644	4,232	305	1,150	845
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 66,706</b>	<b>\$ 69,064</b>	<b>\$ 80,602</b>	<b>\$ 80,329</b>	<b>\$ 84,833</b>

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Business Tax Receipts</b>						
Fire Marshall **		135	0.03	0.03	0.03	-
Building Official (2013 FTEs Revised) **		134	0.11	0.20	(0.10)	0.10
Building Licensing Coordinator **		125	0.85	0.85		0.85
Permit Coordinator **		118	0.10	0.10		0.10
Administrative Specialist II **		117	-	-	0.10	0.10
<b>Total Full Time Equivalents</b>			<b>1.09</b>	<b>1.18</b>	<b>-</b>	<b>1.18</b>

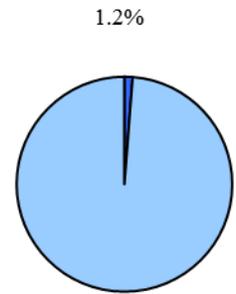
\*\* Split between funds or departments/divisions

**Human Resources Department**

*Mission Statement*

*To administer a personnel system, which shall provide for an equitable system of operating procedures designed to ensure uniform, fair and effective treatment of all personnel in accordance with Federal and/or State laws relating to the functions of personnel administration. Also, to administer risk management services to identify insurance needs and risk potential and mitigate claims costs.*

Human Resources as a percentage of General Fund



***Human Resources Department (continued)***

The Human Resources/Risk Management Department exists to provide an organizational frame work to recruit, select, classify, compensate, develop, and reward the City’s diverse workforce, while ensuring an environment that optimizes productivity, efficiency and effectiveness. Human Resources/Risk Management is also responsible for risk management which oversees almost \$6 million in liability, property, workers compensation and health insurance. The City administers liability, property, casualty, workers compensation and employee health insurance with a combination of self-insurance and risk outsourcing. The overall cost of insurance to the City is budgeted in an internal service fund which charges all funds for a share of the cost. The Department of Human Resources/Risk Management provides administrative support to all departments for the management of the City’s workforce.

The functions of the division are as follows:

- Recruitment and Selection - Provide a quality pool of applicants to fill departmental vacancies through the proper mechanisms in determining relative ability, knowledge, and skills to meet the City’s overall goals and objectives.
- Classification and Compensation - Assure both internal and external equities in pay and classification of City employees.
- Employee Relations - These functions revolve around customer service to the employees of the City with the goal of retaining top performers.
- Training - Provide an internal training program for employee training and development.
- Compliance - Endeavors that employee activities are conducted with the highest ethical standards and in compliance with all applicable State and Federal statutes, laws, and regulations.
- Benefits Administration - Coordinates the various benefits provided to employees, including, but not exclusive to, health, dental, life, vision, and short term disability insurance, general employee retirement, Family Medical Leave and Health Reimbursement Account reimbursement. The benefits division also administers the City’s Wellness program.
- Risk Management - Ensures proper property and casualty insurance coverages, as well as assist in mitigating claims exposure by reviewing language in Certificates of Insurance and City contracts with vendors. Risk Management is the first contact for all tort and professional liability claims and lawsuits made against the City, as well as workers compensation injuries, for administration, processing and defense.

	<i>2011</i>		<i>2012</i>		<i>2013</i>		<i>2014</i>		<i>2015</i>
	<i>Actual</i>		<i>Actual</i>		<i>Actual</i>		<i>Budget</i>		<i>Final</i>
									<i>Budget</i>
<b>Human Resources</b>									
Salaries	\$ 234,109	\$	244,949	\$	251,995	\$	255,425	\$	250,102
Benefits	60,255		52,757		55,947		69,117		72,147
Operating	157,357		152,747		150,438		129,322		146,845
Supplies	5,249		5,592		5,485		9,565		8,275
Capital	-		-		-		-		-
<b>Total</b>	\$ 456,970	\$	456,046	\$	463,865	\$	463,429	\$	477,369

***Human Resources Department (continued)***

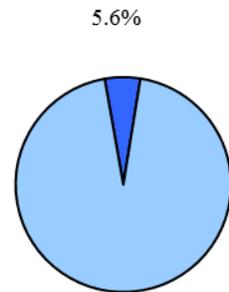
<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Human Resources</b>						
Human Resources Director	138	1.00	1.00		1.00	-
Risk Manager	134	-	-		-	1.00
Senior Human Resources Analyst	128	2.00	2.00		2.00	-
Human Resources Analyst (2013 FTEs Revised)	125	1.00	1.00		1.00	-
Administrative Specialist III (2013 FTEs Revised)	119	-	-		-	1.00
<b>Total Full Time Equivalents</b>		<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>2.00</b>

***Recreation Department***

*Mission Statement*

*To provide the citizens of Sanford with an enhancement of the quality of life in the City through designing, developing, maintaining, and efficiently operating recreation facilities and offering a variety of quality recreation programs and Special Events for the citizens to enjoy during their leisure.*

Recreation as a percentage of General Fund



The Recreation Department encompasses all recreation activities, as well as the operation of the City’s many recreational facilities, including:

- Sanford Civic Center
- Bettye D. Smith Cultural Arts Center
- Henry S. Sanford Museum
- Sanford Senior Center
- Historic Sanford Memorial Stadium
- Eckstein Youth Sports Complex
- Larry A. Dale Aquatic Center
- Westside Community Center

The Recreation Department is dedicated to providing a comprehensive program that includes all phases of leisure and recreation services. The goal is to provide a wide variety of activities and facilities to accommodate the leisure pursuits of our residents in every stage of their life, youth, adult and the elderly.

**Recreation Department (continued)**

	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Actual</b>	<b>2014 Budget</b>	<b>2015 Final Budget</b>
<b>Recreation Services</b>					
Salaries	\$ 1,086,821	\$ 1,130,410	\$ 1,186,909	\$ 1,163,623	\$ 1,203,834
Benefits	306,649	287,501	299,361	317,185	323,844
Operating	397,829	472,696	455,881	470,749	518,303
Supplies	125,136	149,157	126,256	141,824	140,730
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 1,916,435</b>	<b>\$ 2,039,764</b>	<b>\$ 2,068,406</b>	<b>\$ 2,093,380</b>	<b>\$ 2,186,711</b>

The Recreation duties, as well as Museum and Special Facilities, are staffed by the following positions:

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Recreation - Museum</b>						
Museum Curator		126	1.00	1.00	1.00	-
Museum Assistant		116	1.00	1.00	1.00	-
Docent (Part-Time)		110	1.10	1.10	1.10	-
<b>Total Full Time Equivalents</b>			<b>3.10</b>	<b>3.10</b>	<b>-</b>	<b>3.10</b>
<b>Recreation</b>						
Recreation Director		138	1.00	1.00	1.00	-
Recreation Manager		134	1.00	1.00	1.00	-
Recreation Supervisor		123	4.00	4.00	4.00	-
Pool Supervisor		123	1.00	-	-	-
Special Event Supervisor		123	-	-	-	1.00
Administrative Specialist III		119	1.00	1.00	1.00	-
Administrative Specialist I		114	1.00	1.00	1.00	-
Maintenance Worker	U13	-	-	-	-	1.00
Recreation Leader (Part-Time)		110	5.45	2.95	2.95	0.55
Lifeguard (Part-Time)		110	3.00	-	-	-
<b>Total Full Time Equivalents</b>			<b>17.45</b>	<b>10.95</b>	<b>-</b>	<b>10.95</b>
<b>Recreation - Special Facilities</b>						
Civic Center Supervisor		124	1.00	1.00	1.00	-
Stadium Supervisor		123	1.00	1.00	1.00	-
Recreation Supervisor (2013 FTEs Revised)		123	3.00	3.00	3.00	1.00
Pool Supervisor		123	-	1.00	1.00	-
Groundskeeper, Lead	U21	1.00	1.00	1.00	1.00	-
Lead Maintenance Worker	U16	2.00	2.00	2.00	2.00	-
Custodial Worker II	U14	2.00	2.00	2.00	2.00	-
Maintenance Worker (Part-Time) (2013 FTEs Revised)	U13	2.00	2.00	2.00	2.00	-
Lifeguard (Part-Time)	110	-	3.00	3.00	3.00	1.00
Recreation Leader (Part-Time) (2013 FTEs Revised)	110	0.25	2.75	2.75	2.75	0.25
<b>Total Full Time Equivalents</b>			<b>12.25</b>	<b>18.75</b>	<b>-</b>	<b>18.75</b>

## ***Planning and Development Services Department***

### *Mission Statement*

*Make Sanford a place where people want to be by providing a safe, clean, healthy and sustainable environment.*

- *Exceed Expectations.*
- *Provide the best Planning and Development services in Florida.*

### *Vision*

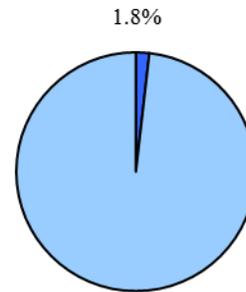
*To make Sanford a premier City in which to live, work and play by embracing our diversity, celebrating our past and planning for our future.*

The Planning and Development department is responsible for the administration of the City's Comprehensive Plan and Land Development Regulations. Planning functions include:

- Building Plans Review
- Engineering, Master, and Site Plans
- Subdivision Plats
- Future Land Use Amendments
- Addressing
- Annexations and Rezoning
- Historic Preservation
- Certifications of Appropriateness
- Conditional Uses
- Development Agreements
- Concurrency
- ROW Use Agreements
- Street Vacates and Easements
- Site Development Inspections
- Variances
- Vested Rights

The department also issues site development permits and development orders. In addition to working with business and the development community on the items listed, Planning also coordinates the activities of the Planning and Zoning Commission, the Historic Preservation Board and the Development Review Team as well as development approvals before the City Commission.

Planning as a percentage of  
General Fund



**Planning and Development (continued)**

	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Actual</b>	<b>2014 Budget</b>	<b>2015 Final Budget</b>
<b>Planning</b>					
Salaries	\$ 480,062	\$ 496,177	\$ 493,593	\$ 505,933	\$ 509,927
Benefits	134,219	114,052	118,595	139,944	154,859
Operating	91,400	21,206	29,653	19,368	16,512
Supplies	30,071	31,686	34,224	32,452	32,342
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 735,753</b>	<b>\$ 663,121</b>	<b>\$ 676,065</b>	<b>\$ 697,697</b>	<b>\$ 713,640</b>

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Planning and Development Services</b>						
Planning Director	138	1.00	1.00		1.00	-
Development Services Manager	134	1.00	1.00		1.00	-
Project Manager	132	1.00	1.00		1.00	-
Principal Planner	132	-	-		-	1.00
Planning Engineer	130	1.00	1.00		1.00	-
Senior Planner	128	1.00	1.00		1.00	-
Community Planner	125	1.00	1.00		1.00	-
Planner	125	1.00	1.00		1.00	-
Development Services Inspector	124	-	-		-	1.00
Planning Technician	123	-	-		-	1.00
Administrative Coordinator	123	1.00	1.00		1.00	-
Intern	116	-	-		-	0.50
<b>Total Full Time Equivalents</b>		<b>8.00</b>	<b>8.00</b>	<b>-</b>	<b>8.00</b>	<b>3.50</b>

**Police Department**

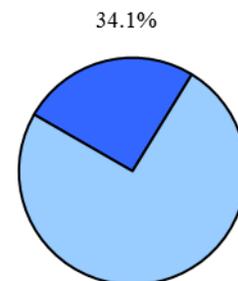
*Mission Statement*

*It is the mission of the Sanford Police Department to enhance the quality of life in our city by working in partnership with the community, within the framework of the constitution, to enforce the laws, preserve the peace, reduce fear, and provide a safe environment.*

*Vision*

*The Sanford Police Department, in partnership with the community, is committed to providing and maintaining a highly motivated, professional police agency, thereby making our neighborhoods safe to all.*

Police as a percentage of General Fund



**Police (continued)**

*Values*

- *Honesty and integrity in personal and professional relationships.*
- *Respect for the worth and dignity of persons, freedoms and property.*
- *Moral conviction to excellence in service through tolerance and hard work.*
- *Positive enthusiasm, recognizing and welcoming creativity and warranted change.*
- *Faith and support of the constitution and the laws associated with our chosen profession.*
- *Courage to officiate duties regardless of ridicule, scorn or danger.*

	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Police</b>					
Salaries	\$ 6,714,005	\$ 7,038,838	\$ 7,132,755	\$ 7,284,199	\$ 7,593,485
Benefits	2,641,570	2,911,323	3,241,296	3,761,936	3,556,319
Operating	1,362,546	1,320,746	1,586,654	1,406,607	1,441,024
Supplies	612,229	628,095	697,319	644,301	666,616
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 11,330,351</b>	<b>\$ 11,899,001</b>	<b>\$ 12,658,025</b>	<b>\$ 13,097,043</b>	<b>\$ 13,257,444</b>

With a total workforce of 150 employees, 131 of which are sworn officers, the Police Department is the largest department in number of employees. This reflects the nature of this 24/7 operation and the deep commitment of our citizens to a safe community.

*A Fully Accredited Police Department*

The Sanford Police Department has been accredited through the Commission for Florida Law Enforcement Accreditation since February 2005. The Sanford Police Department was assessed and successfully reaccredited during February 2008 and September 2012. Accreditation has long been recognized as a means of maintaining the highest standards of professionalism. Accreditation is the certification by an independent reviewing authority that an entity has met specific requirements and prescribed standards. Schools, universities, and hospitals are some of the most well-known organizations that are required to maintain accreditation. Since 1993 law enforcement agencies in Florida have attained accredited status through the Commission for Florida Law Enforcement Accreditation, Inc. To maintain law enforcement accreditation, the Sanford Police Department is required to comply with over 250 professional standards.

***Police (continued)***

Administration

The Administration Division coordinates and directs department activities which relate to budget and fiscal control, personnel administration, data collection, records management, training, accreditation and public relations. The training unit is responsible for handling recruitment and testing, career development, both in-house and external training classes, promotional testing and training documentation for all employees, as well as assisting outside organizations in their pursuit for professional training.

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Police - Administration</b>						
Police Chief	140	1.00	1.00		1.00	-
Deputy Police Chief	137	1.00	1.00		1.00	-
Lieutenant	133	-	-	1.00	1.00	-
Public Information Officer (2013 FTEs Revised) **	132	0.95	0.95		0.95	-
Administrative Services Manager	132	1.00	1.00		1.00	-
Support Services Supervisor	128	-	-		-	1.00
Accreditation Manager	125	1.00	1.00		1.00	-
Crime Analyst	123	-	-	1.00	1.00	-
Officer	P13	-	-	1.00	1.00	-
Records Supervisor (2013 FTEs Revised)	123	1.00	1.00		1.00	-
Administrative Coordinator	123	1.00	1.00		1.00	-
Volunteer Program Coordinator	120	1.00	1.00	(1.00)	-	-
Property Technician	119	1.00	1.00		1.00	-
Administrative Specialist III (2013 FTEs Revised)	119	1.00	1.00	(1.00)	-	-
Sergeant	P18	1.00	1.00	(1.00)	-	-
Administrative Specialist II (2013 FTEs Revised)	117	-	-		-	-
Records Technician (2013 FTEs Revised)	117	3.00	3.00		3.00	-
Administrative Specialist I	114	-	-		-	1.00
Custodial Worker I	U12	1.00	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>14.95</b>	<b>14.95</b>	<b>-</b>	<b>14.95</b>	<b>2.00</b>

\*\* Split between funds or departments/divisions

Patrol Operations

The Patrol Division is committed to preventing and reducing crime, protecting our citizens from harm and providing assistance to those in need. They are responsible for general field operations, including the protection of life and property, the apprehension of criminals, and the enforcement of state and municipal traffic laws. Community Service Officers (CSO's) respond to minor crime scenes, traffic crashes, and conduct initial scene investigation and evidence processing. With CSO's responding to some of the non-emergency calls, sworn officers are available for emergency calls. This allows for quicker response times and more time with victims.

*Police (continued)*

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Police - Patrol</b>						
Administrative Specialist III	119	-	-	1.00	1.00	-
Captain	135	1.00	1.00		1.00	-
Lieutenant	133	4.00	4.00		4.00	-
Community Service Officer	119	4.00	4.00		4.00	1.00
Sergeant	P18	8.00	8.00		8.00	2.00
Officer	P13	49.00	52.50	(0.50)	52.00	1.00
Officer - 2009 Cops Grant Funded	P13	7.00	3.50	(3.50)	-	-
Officer - 2011 Cops Grant Funded	P13	6.00	6.00		6.00	-
<b>Total Full Time Equivalents</b>		<b>79.00</b>	<b>79.00</b>	<b>(3.00)</b>	<b>76.00</b>	<b>4.00</b>

Strategic Services

The Strategic Services Division consists of Investigations, Traffic Unit, Community Relations Unit, Neighborhood Response Unit, School Resource Officers, Crime Scene Technicians and Volunteers. The Investigations Unit is responsible for the follow-up investigation of crime and the apprehension of offenders. The Traffic Unit provides traffic control for the City of Sanford by conducting traffic surveys, running lasers for speed control, writing citations for traffic violations, and working the numerous traffic crashes that occur during the year. The Community Relations Unit was formed to enhance communication and relations between the police and citizens, as well as our businesses. They are here to help communities establish active Neighborhood Watch programs, assist businesses and homeowners with preventing crime, and work with the street officers to address neighborhood issues and facilitate problem-solving methods. The School Resource Officers are available to assist school administrators and staff, students, parents, and nearby residents in ensuring that the school environment remains safe from crime and disorder. The Neighborhood Response Unit supplements the day-to-day operations of uniform patrol officers by focusing primarily on violent crimes that demands more law enforcement attention than a normal patrol response. The Volunteer Unit allows law enforcement officers to focus on policing and enforcement activities by providing supplemental non-enforcement support services. Volunteers provide a value-added level of support by assisting the Department in a wide range of roles and functions including Citizens on Patrol, Bicycle Patrol, Assistance with Administrative Duties, and more. The Crime Scene Unit is responsible for documenting crime scenes; identifying, collecting, and preserving evidence.

**Police (continued)**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Police - Investigations</b>						
Administrative Specialist II	117	-	-		-	1.00
Captain	135	1.00	1.00	(0.45)	0.55	-
Lieutenant	133	1.00	1.00		1.00	-
Crime Analyst	123	1.00	1.00	(1.00)	-	-
Crime Scene Technician	123	2.00	2.00		2.00	-
Investigative Aide (2013 FTEs Revised)	119	-	-		-	1.00
Evidence Technician	119	1.00	1.00		1.00	-
Sergeant	P18	5.00	5.00	(2.00)	3.00	-
Officer	P13	25.00	25.00	(1.00)	24.00	-
<b>Total Full Time Equivalents</b>		<b>36.00</b>	<b>36.00</b>	<b>(4.45)</b>	<b>31.55</b>	<b>2.00</b>

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Police - Traffic</b>						
Captain	135	-	-	0.15	0.15	-
Lieutenant	133	-	-	0.34	0.34	-
Sergeant	P18	-	-	1.00	1.00	-
Officer	P13	-	-	7.00	7.00	-
<b>Total Full Time Equivalents</b>		<b>-</b>	<b>-</b>	<b>8.49</b>	<b>8.49</b>	<b>-</b>

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Police - School Resource Officers</b>						
Captain	135	-	-	0.15	0.15	-
Lieutenant	133	-	-	0.33	0.33	-
Sergeant	P18	-	-	1.00	1.00	-
Officer	P13	-	-	7.00	7.00	-
<b>Total Full Time Equivalents</b>		<b>-</b>	<b>-</b>	<b>8.48</b>	<b>8.48</b>	<b>-</b>

**Police (continued)**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Police - CRU</b>						
Captain	135	-	-	0.15	0.15	-
Lieutenant	133	-	-	0.33	0.33	-
Sergeant	P18	-	-	1.00	1.00	-
Officer	P13	-	-	6.00	6.00	-
Volunteer Program Coordinator	120	-	-	1.00	1.00	-
<b>Total Full Time Equivalents</b>		-	-	8.48	8.48	-

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Police - Training</b>						
Sergeant	P18	-	-	1.00	1.00	-
Officer	P13	-	-	1.00	1.00	-
<b>Total Full Time Equivalents</b>		-	-	2.00	2.00	-

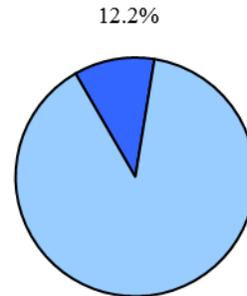
**Public Works Department**

*Mission Statement*

*We work for you! Our mission is to improve the quality of life for City residents through responsive, efficient, and effective delivery of services to every neighborhood in order to meet the demands of our growing, diverse community.*

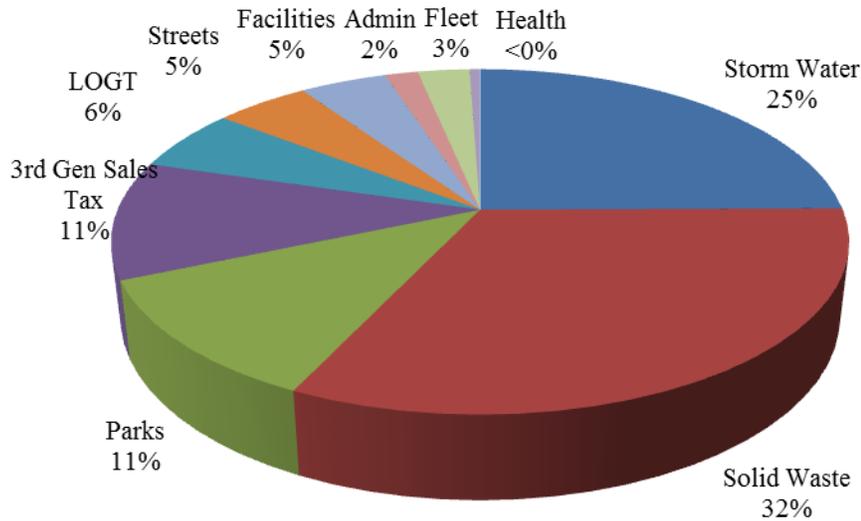
The Public Works Department includes a variety of divisions, most of which are dedicated to the construction operation and maintenance of infrastructure.

Public Works as a percentage of General Fund



**Public Works (continued)**

<i>Public Works Divisions</i>	<i>2015</i>
Storm Water	\$ 4,545,416
Solid Waste	5,881,058
Parks	2,105,801
3rd Generation Sales Tax	2,025,000
LOGT	1,072,535
Streets	899,332
Facilities	835,109
Admin	317,193
Fleet	496,561
Health	101,048
<b>Total</b>	<b>\$ 18,279,053</b>



**General Fund Divisions**

**Public Works Administration**

The Departments Administrative division is responsible for general policy and direction of the department by providing management and leadership for the operating divisions. Operational oversight, strategic planning, administration of the budget and record keeping are all part of Administration’s responsibilities.

**Public Works (continued)**

	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Public Works - Administration</b>					
Salaries	\$ 334,078	\$ 269,167	\$ 211,518	\$ 216,968	\$ 223,205
Benefits	91,555	62,852	47,029	56,113	59,140
Operating	24,739	34,944	33,056	24,159	25,330
Supplies	8,446	8,524	6,604	11,096	9,518
Capital	7,414	-	-	-	-
<b>Total</b>	<b>\$ 466,232</b>	<b>\$ 375,487</b>	<b>\$ 298,207</b>	<b>\$ 308,336</b>	<b>\$ 317,193</b>

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Public Works - Administration</b>						
Public Works Director (2013 FTEs Revised) **		138	0.50	0.50	0.50	-
City Engineer (2013 FTEs Revised) **		136	-	-	-	0.50
Public Works Manager		133	1.00	1.00	1.00	-
Senior Public Works Inspector		126	-	-	-	-
Administrative Coordinator		123	1.00	1.00	1.00	-
Fiscal Technician		118	1.00	1.00	1.00	-
<b>Total Full Time Equivalents</b>			<b>3.50</b>	<b>3.50</b>	<b>-</b>	<b>3.50</b>

\*\* Split between funds or departments/divisions

Facilities

Facilities Maintenance operates and maintains 35 City owned buildings to ensure their readiness for use by our citizens, visitors and staff, in order to maintain a safe and comfortable environment for all. Staff must be skilled in various trades, including electrical, plumbing, air conditioning system, carpentry, elevator and mechanical repairs. This division also provides custodial services as well as mail delivery and lighting maintenance.

	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Public Works - Facilities</b>					
Salaries	\$ 317,285	\$ 350,276	\$ 366,581	\$ 361,409	\$ 372,164
Benefits	103,597	103,364	105,300	118,256	121,648
Operating	255,454	267,930	272,618	249,371	302,291
Supplies	36,102	35,581	40,601	37,807	39,006
Capital	8,682	-	-	-	-
<b>Total</b>	<b>\$ 721,120</b>	<b>\$ 757,150</b>	<b>\$ 785,100</b>	<b>\$ 766,843</b>	<b>\$ 835,109</b>

**Public Works (continued)**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Public Works - Facilities Maintenance</b>						
Public Works Maintenance Superintendent	130	1.00	1.00		1.00	-
Field Supervisor	126	1.00	1.00		1.00	-
Electrical Technician	U23	2.00	2.00		2.00	-
Trades Maintenance Technician II (2013 FTEs Revised)	U21	2.00	2.00		2.00	1.00
Trades Maintenance Technician I (2013 FTEs Revised)	U18	1.00	1.00		1.00	1.00
Custodial Worker II	U14	1.00	1.00		1.00	-
Custodial Worker I	U12	1.00	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>2.00</b>

Fleet

Fleet Maintenance is responsible for preventative maintenance and repairs to City-owned vehicles and equipment, and for management of the fuel system.

	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Actual</b>	<b>2014 Budget</b>	<b>2015 Final Budget</b>
<b>Public Works - Fleet</b>					
Salaries	\$ 363,083	\$ 384,710	\$ 315,533	\$ 321,601	\$ 311,667
Benefits	114,889	108,565	93,468	105,381	105,329
Operating	32,313	32,094	47,580	30,438	56,112
Supplies	18,375	16,879	17,389	19,199	23,453
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 528,660</b>	<b>\$ 542,247</b>	<b>\$ 473,971</b>	<b>\$ 476,619</b>	<b>\$ 496,561</b>

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Public Works - Fleet Maintenance</b>						
Fleet Maintenance Superintendent	130	1.00	1.00		1.00	-
Garage Supervisor (2013 FTEs Revised)	124	-	-		-	-
Garage Foreman (2013 FTEs Revised)	123	1.00	1.00		1.00	-
Mechanic II	U20	3.00	3.00		3.00	-
Lead Parts Technician	U19	1.00	1.00		1.00	-
Mechanic I	U17	1.00	1.00		1.00	1.00
Parts Technician	U16	1.00	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>8.00</b>	<b>8.00</b>	<b>-</b>	<b>8.00</b>	<b>1.00</b>

***Public Works (continued)***

Parks and Grounds

The Parks and Grounds division is responsible for the operation and maintenance of all City parks. This division is responsible for a variety of activities including:

- Landscape maintenance of all properties, including lake treatment in parks
- Maintenance and renovation of play equipment, amenities and facilities
- Oversee contractual maintenance at the cemetery, schedule annual replacement at various City planting locations and lake treatments at various locations
- Maintain and staff Fort Mellon Park amenities as required
- Pest control at city buildings
- Clean-up response to emergency weather conditions
- Set-up/break-down and manpower for special events
- Cemetery management
- Rental of park facilities
- Special projects (historic trees, street rights-of-way beautification)

	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>	<i>Final</i>
					<i>Budget</i>
<b>Public Works - Parks</b>					
Salaries	\$ 954,507	\$ 1,008,085	\$ 1,013,636	\$ 993,443	\$ 1,019,516
Benefits	346,776	321,464	319,385	336,977	347,527
Operating	514,599	507,686	508,453	473,039	535,770
Supplies	237,156	218,449	192,614	198,124	202,988
Capital	6,576	9,207	-	-	-
<b>Total</b>	<b>\$ 2,059,615</b>	<b>\$ 2,064,891</b>	<b>\$ 2,034,089</b>	<b>\$ 2,001,583</b>	<b>\$ 2,105,801</b>

**Public Works (continued)**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Public Works - Parks and Grounds Operations</b>						
Operations Manager	133	1.00	1.00		1.00	-
Project Manager **	132	0.85	0.70		0.70	-
Operations Superintendent	130	1.00	1.00		1.00	-
Urban Forester	126	1.00	1.00		1.00	-
Foreman	123	3.00	3.00		3.00	1.00
Spray Technician	U20	2.00	2.00		2.00	-
Irrigation Technician	U19	1.00	1.00		1.00	1.00
Park Ranger	U19	2.00	2.00		2.00	-
Administrative Specialist III	119	1.00	1.00		1.00	-
Equipment Operator II	U17	-	-		-	1.00
Customer Service Representative	117	1.00	1.00		1.00	-
Maintenance Worker, Lead	U16	4.00	4.00		4.00	-
Maintenance Worker	U13	10.00	10.00		10.00	2.00
Park Attendants (part-time)	110	1.20	1.40		1.40	-
<b>Total Full Time Equivalents</b>		<b>29.05</b>	<b>29.10</b>	<b>-</b>	<b>29.10</b>	<b>5.00</b>

\*\* Split between funds or departments/divisions

**Public Health**

The Public Health division coordinates with the Seminole County Mosquito Authority for mosquito control and the East Volusia Mosquito Control for controlling the midge population. Public Health monitors the nuisance pest population and sprays on a limited basis for outbreaks and special events.

	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Actual</b>	<b>2014 Budget</b>	<b>2015 Final Budget</b>
<b>Public Works - Health</b>					
Salaries	\$ 212	\$ 176	\$ -	\$ 5,377	\$ 5,377
Benefits	116	65	-	865	886
Operating	72,364	57,491	32,603	92,146	93,699
Supplies	844	1,919	1,047	8,089	1,086
Capital	1,674	-	-	-	-
<b>Total</b>	<b>\$ 75,210</b>	<b>\$ 59,651</b>	<b>\$ 33,649</b>	<b>\$ 106,477</b>	<b>\$ 101,048</b>

**Streets**

Funding for roads are included in the General Fund and one Special Revenue fund; the Local Option Gas Tax Fund. Roadway structures include roads, sidewalks, curbs, drainage systems and signalization of roads. The City currently contains 185 miles of roads and 80 miles of sidewalks.

**Public Works (continued)**

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Final Budget</b>
<b>Public Works - Streets</b>					
Salaries	\$ 369,977	\$ 374,501	\$ 445,597	\$ 454,432	\$ 486,687
Benefits	143,282	136,335	148,403	159,007	176,416
Operating	227,307	265,529	218,551	204,317	207,873
Supplies	77,303	99,458	75,349	98,294	87,166
Capital	400,212	-	-	-	-
<b>Total</b>	<b>\$ 1,218,081</b>	<b>\$ 875,824</b>	<b>\$ 887,899</b>	<b>\$ 916,050</b>	<b>\$ 958,142</b>

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Public Works - Streets</b>						
Project Manager	132	-	-	-	-	1.00
Streets Superintendent (2013 Position Changed)	130	1.00	1.00		1.00	-
Senior Public Works Inspector **	126	0.40	0.40	0.40	0.80	-
Signs and Traffic Coordinator	126	1.00	1.00	-	1.00	-
Foreman	123	2.00	2.00		2.00	-
Equipment Operator IV	U21	2.00	2.00		2.00	-
Equipment Operator II	U17	1.00	1.00		1.00	-
Administrative Specialist II **	117	0.50	0.50		0.50	-
Maintenance Worker, Lead	U16	3.00	3.00		3.00	-
Sign Technician	U16	1.00	1.00		1.00	-
Equipment Operator I	U15	-	-		-	1.00
Maintenance Worker	U13	1.00	1.00		1.00	2.00
<b>Total Full Time Equivalents</b>		<b>12.90</b>	<b>12.90</b>	<b>0.40</b>	<b>13.30</b>	<b>4.00</b>

\*\* Split between funds or departments/divisions

**Special Revenue Fund Divisions**

**Local Option Gas Tax Fund**

Local Option Gas Tax Revenue is received from a Local Fuel Tax adopted county wide and is collected by the State, and distributed to county and local governments based on a statutory formula. The revenues collected are restricted in use to public transportation, roadway and right-of-way maintenance, roadway drainage, street lighting, traffic engineering and signalization, pavement marking, bridge maintenance and operation, and debt service for the same [s.336.025(7) F.S.].

**Public Works (continued)**

	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Streets - Local Option Gas Tax (LOGT)</b>					
Operating	\$ 636,096	\$ 545,887	\$ 493,512	\$ 512,378	\$ 504,078
Supplies	-	78,513	95,498	97,250	97,250
Capital	233,904	95,259	155,412	240,372	446,672
Other	932	-	-	198,710	24,535
<b>Total</b>	<b>\$ 870,932</b>	<b>\$ 719,659</b>	<b>\$ 744,422</b>	<b>\$ 1,048,710</b>	<b>\$ 1,072,535</b>

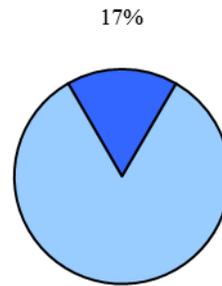
This fund includes utilities for street lights (\$380,000), a traffic signalization contract (\$110,670), CSX transportation (\$13,408), and funding for asphalt rehabilitation (\$446,672).

**Enterprise Funds**

**Public Works Solid Waste**

The Solid Waste Division provides for the scheduled collection and disposal of residential and commercial solid waste services through management of contractual services. The franchise agreement, solid waste ordinance and contract ensure accountability to the City and service consistency. The City lowered the administrative fee by .30, thus providing a decrease in citizens solid waste billing.

Solid Waste as a percentage of Enterprise Funds



**Public Works (continued)**

<b>Solid Waste Revenues and Expenses</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Actual</b>	<b>2014 Budget</b>	<b>2015 Final Budget</b>
<b>Operating Revenues</b>					
Charges for Services	\$ 5,334,957	\$ 5,334,207	\$ 5,309,423	\$ 5,492,873	\$ 5,567,947
Other	3,813	4,366	1,997	6,405	3,876
Total operating revenue	5,338,769	5,338,574	5,311,419	5,499,278	5,571,823
<b>Operating Expenses</b>					
Personnel Services	101,075	100,685	106,368	108,093	111,489
Materials/Other Services	4,971,524	5,003,386	5,180,520	5,394,440	5,427,618
Total operating expenses	5,072,599	5,104,071	5,286,888	5,502,533	5,539,107
<b>Operating Income</b>	266,170	234,503	24,532	(3,255)	32,716
<b>Non-Operating Revenue/(Expense)</b>					
Capital Expenses	-	-	-	-	-
Total Non-Operating	-	-	-	-	-
<b>Income Before Transfers and Contributions</b>	266,170	234,503	24,532	(3,255)	32,716
Transfers In	-	-	-	-	-
Transfers Out	-	(1,390)	(147,484)	(335,163)	(341,951)
<b>Net Change in Assets</b>	266,170	233,113	(122,952)	(338,418)	(309,235)
<b>Net Assets - Beginning*</b>	662,492	928,662	1,161,775	1,038,823	700,405
<b>Net Assets - Ending*</b>	\$ 928,662	\$ 1,161,775	\$ 1,038,823	\$ 700,405	\$ 391,170

\*Includes Restricted Assets.

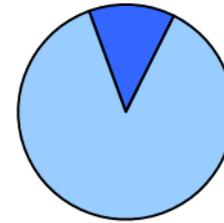
<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Public Works - Solid Waste</b>						
Solid Waste Manager	127	1.00	1.00		1.00	-
Administrative Specialist II	117	1.00	1.00		1.00	-
Total Full Time Equivalents		2.00	2.00	-	2.00	-

**Public Works (continued)**

Storm Water as a percentage of Enterprise Funds

Public Works Storm Water

13%



The Storm Water division is responsible for effectively managing the 50 miles of drainage ditches and other drainage structures that make up the City's drainage system. This division is also responsible for planning, designing and constructing new drainage facilities to augment the existing, older systems, and provide adequate drainage for new development. Storm Water activities are accounted for in a separate enterprise fund which derives its fees from Storm Water Utility fees. The Storm Water will increase October 1, 2014 from \$7.63 to \$8.04 per month.

<i>Storm Water Revenues and Expenses</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Operating Revenues</b>					
Charges for Services	\$ 3,695,760	\$ 4,032,900	\$ 4,246,961	\$ 4,736,859	\$ 4,495,971
Other	6,393	660	-	-	-
Total operating revenue	3,702,153	4,033,560	4,246,961	4,736,859	4,495,971
<b>Operating Expenses</b>					
Personnel Services	934,605	932,616	873,606	915,757	976,056
Materials/Other Services	961,342	982,584	813,339	740,743	835,994
Depreciation	496,906	591,253	611,291	-	-
Total operating expenses	2,392,853	2,506,453	1,686,946	1,656,500	1,812,050
<b>Operating Income</b>	<b>1,309,300</b>	<b>1,527,107</b>	<b>2,560,016</b>	<b>3,080,359</b>	<b>2,683,921</b>
<b>Non-Operating Revenue/(Expense)</b>					
Interest income	30,418	28,351	16,655	47,321	45,011
Intergovernmental	193,475	174,548	6,302	5,081	4,434
Interest expense	(196,022)	(183,107)	(175,662)	(166,665)	(160,166)
Capital Expenses	-	-	-	(2,096,500)	(795,000)
Debt Costs	(6,717)	(4,851)	(4,722)	(334,551)	(343,733)
Total Non-Operating	21,155	14,941	(157,427)	(2,545,314)	(1,249,454)
<b>Income Before Transfers and Contributions</b>	<b>1,330,455</b>	<b>1,542,049</b>	<b>2,402,588</b>	<b>535,045</b>	<b>1,434,467</b>
Transfers In/(Out)	35,112	-	-	-	-
<b>Change in Net Assets</b>	<b>1,365,567</b>	<b>1,542,049</b>	<b>2,402,588</b>	<b>535,045</b>	<b>1,434,467</b>
<b>Net Assets - Beginning*</b>	<b>15,668,437</b>	<b>17,034,004</b>	<b>18,576,053</b>	<b>20,978,642</b>	<b>21,513,687</b>
<b>Net Assets - Ending*</b>	<b>\$ 17,034,004</b>	<b>\$ 18,576,053</b>	<b>\$ 20,978,642</b>	<b>\$ 21,513,687</b>	<b>\$ 22,948,154</b>

\*Includes restricted assets.

**Public Works (continued)**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Public Works - Stormwater</b>						
Public Works Director (2013 FTEs Revised) **	138	0.50	0.50		0.50	-
City Engineer (2013 FTEs Revised) **	136	-	-		-	0.50
Project Manager **	132	-	0.15		0.15	-
Streets/Stormwater Superintendent	130	1.00	1.00		1.00	-
Senior Public Works Inspector **	126	0.60	0.60	0.60	1.20	-
Field Supervisor	126	-	-		-	-
Foreman	123	2.00	2.00		2.00	-
Equipment Operator IV	U21	4.00	4.00		4.00	-
Equipment Operator III	U19	4.00	4.00		4.00	-
Administrative Specialist II **	117	0.50	0.50		0.50	1.00
Maintenance Worker, Lead	U16	1.00	1.00		1.00	-
Equipment Operator I	U15	1.00	1.00		1.00	-
Maintenance Worker	U13	4.00	4.00		4.00	-
<b>Total Full Time Equivalents</b>		<b>18.60</b>	<b>18.75</b>	<b>0.60</b>	<b>19.35</b>	<b>1.50</b>

\*\* Split between funds or departments/divisions

The following capital projects are funded in the 2015 budget.

**Capital Projects**

<b>Project Name</b>	<b>Description</b>	<b>Justification</b>	<b>List Total Cost of Project</b>
Cloud Branch Phase III - Construction**			\$ 10,000,000
Secondary drainage improvements	This consists of stormwater lines on for the Plumosa Drive connection.	To improve drainage in the outlying area and alleviate local flooding.	250,000
Equipment			145,000
Pipe lining (in place)	This is to repair old and failing stormwater lines that can not be replaced by conventional means due to the proximity of houses, garages and other shelters.	If these storm lines were to fail the City could be held liable for damages due to cave-in's to abutting properties and dwellings.	200,000
Action Plan	Lake Jessup and Lake Monroe Basin Management Action Plan (BMAP)	NPDES & TMDL are permits/programs enforced by the State of Florida in order to control the direct discharge of pollutants that may be discharged to waters of the State by each discharger.	200,000
<b>Total</b>			<b>\$ 10,795,000</b>

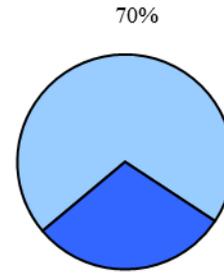
\*\* Not included in budget - based on anticipated debt funding

**Water and Wastewater Department**

Water and Wastewater as a percentage of Enterprise Funds

*Mission Statement*

*To provide utility customers of the City of Sanford with drinking water, sewer service and reclaimed water in safe, cost effective, environmentally acceptable and approved manner.*



The Sanford Water and Wastewater Utility provides the City’s residential, commercial, light industrial, agricultural and rural areas with potable water and wastewater collection, treatment and disposal. In addition, the utility sells water to several private water utilities. Groundwater from the Floridian Aquifer is drawn and treated at two water treatment facilities and the potable water produced is distributed throughout the service area through the system’s transmission pipelines. Wastewater is collected throughout the service area and conveyed to either the Sanford North Water Reclamation Facility, or to the new South Water Reclamation Facility. The 2015 final budget anticipates a 1.9% CPI rate increase to water and wastewater, effective October 1, 2014.

The treated effluent, or reclaimed water, is then conveyed into the City’s Reclaimed Water distribution System for irrigation purposes. The City also discharges into the St. Johns River under permit with the Florida Department of Environmental Protection during wet weather periods. The department assures compliance with various state and federal regulations provides customer service and assures the resources necessary to keep up with the growing Sanford community.

	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<i>Administration</i>					
Salaries	\$ 942,698	\$ 898,085	\$ 875,002	\$ 897,405	\$ 912,354
Benefits	283,182	233,796	242,436	279,007	283,382
Operating	1,840,262	1,869,633	2,138,415	2,064,952	2,235,152
Supplies	31,785	26,074	27,364	39,370	34,252
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 3,097,927</b>	<b>\$ 3,027,589</b>	<b>\$ 3,283,217</b>	<b>\$ 3,280,734</b>	<b>\$ 3,465,140</b>
<i>Water/Wastewater Combination</i>					
Salaries	\$ 1,858,950	\$ 1,966,135	\$ 2,033,565	\$ 2,097,632	\$ 2,247,777
Benefits	540,898	497,289	514,318	609,989	639,338
Operating	307,029	214,956	233,197	297,657	325,461
Supplies	102,086	102,664	103,236	111,310	108,961
Capital	1,313	-	13,400	-	-
<b>Total</b>	<b>\$ 2,810,275</b>	<b>\$ 2,781,044</b>	<b>\$ 2,897,717</b>	<b>\$ 3,116,588</b>	<b>\$ 3,321,537</b>

**Water and Wastewater (continued)**

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Final Budget</b>
<b>Water Plant One</b>					
Operating	\$ 327,053	\$ 305,365	\$ 310,544	\$ 364,791	\$ 398,332
Supplies	131,730	137,738	122,852	139,500	166,500
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 458,783</b>	<b>\$ 443,102</b>	<b>\$ 433,396</b>	<b>\$ 504,291</b>	<b>\$ 564,832</b>
<b>Water Plant Two</b>					
Operating	\$ 87,972	\$ 71,669	\$ 59,561	\$ 109,888	\$ 72,517
Supplies	37,491	39,418	24,895	107,900	137,600
Capital	-	-	9,931	-	-
<b>Total</b>	<b>\$ 125,463</b>	<b>\$ 111,087</b>	<b>\$ 94,386</b>	<b>\$ 217,788</b>	<b>\$ 210,117</b>
<b>Water Well Fields</b>					
Operating	\$ 16,836	\$ 24,228	\$ 28,652	\$ 40,022	\$ 52,290
Supplies	-	234	152	500	1,000
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 16,836</b>	<b>\$ 24,463</b>	<b>\$ 28,803</b>	<b>\$ 40,522</b>	<b>\$ 53,290</b>
<b>Wastewater Treatment - North Plant</b>					
Operating	\$ 925,700	\$ 1,040,691	\$ 1,057,402	\$ 1,086,656	\$ 1,115,992
Supplies	462,969	386,032	380,579	469,000	536,900
Capital	2,687	-	-	-	-
<b>Total</b>	<b>\$ 1,391,356</b>	<b>\$ 1,426,723</b>	<b>\$ 1,437,981</b>	<b>\$ 1,555,656</b>	<b>\$ 1,652,892</b>
<b>Wastewater Treatment - South Plant</b>					
Operating	\$ 580,881	\$ 552,325	\$ 561,535	\$ 593,629	\$ 611,190
Supplies	87,946	39,990	42,930	63,650	66,900
Capital	3,450	-	189,866	-	-
<b>Total</b>	<b>\$ 672,277</b>	<b>\$ 592,315</b>	<b>\$ 794,330</b>	<b>\$ 657,279</b>	<b>\$ 678,090</b>
<b>Wastewater Collection - Lift Stations</b>					
Operating	\$ 218,776	\$ 190,301	\$ 213,399	\$ 207,346	\$ 217,000
Supplies	3,051	3,372	1,238	3,125	3,060
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 221,826</b>	<b>\$ 193,674</b>	<b>\$ 214,637</b>	<b>\$ 210,471</b>	<b>\$ 220,060</b>
<b>Water Distribution</b>					
Salaries	\$ 618,732	\$ 638,573	\$ 655,104	\$ 630,757	\$ 627,289
Benefits	209,435	203,096	194,258	209,025	224,483
Operating	379,172	404,392	369,476	411,486	421,169
Supplies	67,463	72,338	74,996	76,064	76,064
Capital	7,523	-	-	-	-
<b>Total</b>	<b>\$ 1,282,324</b>	<b>\$ 1,318,399</b>	<b>\$ 1,293,833</b>	<b>\$ 1,327,332</b>	<b>\$ 1,349,005</b>

**Water and Wastewater (continued)**

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Final</b>
					<b>Budget</b>
<i>Wastewater Collection</i>					
Salaries	\$ 850,855	\$ 892,979	\$ 886,492	\$ 887,142	\$ 855,401
Benefits	305,715	279,019	263,304	304,463	285,478
Operating	510,069	327,380	345,320	443,567	467,450
Supplies	87,650	86,003	88,930	96,872	103,672
Capital	-	75,000	-	-	-
<b>Total</b>	<b>\$ 1,754,289</b>	<b>\$ 1,660,380</b>	<b>\$ 1,584,046</b>	<b>\$ 1,732,044</b>	<b>\$ 1,712,001</b>
<i>Capital Projects</i>					
Administration	\$ 122,125	\$ 9,277	\$ 51,617	\$ 40,000	\$ 65,000
Combined Water and Wastewater	95,886	134,184	445,599	293,500	298,000
Water Distribution	1,715,344	1,227,467	4,247,965	510,000	895,000
Wastewater Collection	34,853	580,159	245,035	375,000	525,000
Reclaimed Water	428,552	819,411	65,037	700,000	770,000
Wastewater Treatment - North Plant	75,809	145,125	196,466	610,000	585,000
Wastewater Treatment - South Plant	21,540	17,456	133,767	110,000	87,500
Wastewater Collection - Lift Stations	7,361	61,092	232,403	150,000	200,000
Capitalized Assets	(2,409,585)	(2,005,195)	(5,262,918)	-	-
<b>Total</b>	<b>\$ 91,885</b>	<b>\$ 988,976</b>	<b>\$ 354,970</b>	<b>\$ 2,788,500</b>	<b>\$ 3,425,500</b>
<i>Non Departmental</i>					
Health Insurance - Retirees	\$ 55,222	\$ 53,456	\$ 57,920	\$ 46,452	\$ 62,004
Amortization	297,123	289,660	301,877	-	33,877
Depreciation	3,396,565	3,439,070	3,374,767	-	-
Principal Redemption	-	-	-	3,745,861	4,493,502
Interest Expense	1,528,704	1,435,425	1,334,225	1,502,487	1,660,661
Reserves	-	-	2,668	3,004,822	1,889,402
Other	249,050	(54,248)	-	-	-
<b>Total</b>	<b>\$ 5,526,663</b>	<b>\$ 5,163,364</b>	<b>\$ 5,071,457</b>	<b>\$ 8,299,622</b>	<b>\$ 8,139,446</b>

**Water and Wastewater (continued)**

Administration

The Administration function provides overall utility management, strategic planning, billing, intake and processing of customer payments, new account services and utility line location services.

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Utilities - Water/Wastewater - Administration</b>						
Public Utilities Director	138	1.00	1.00		1.00	-
Utility Support Services Manager	135	1.00	1.00		1.00	-
Utility Engineer	133	1.00	1.00		1.00	-
Project Manager	132	1.00	1.00		1.00	-
Customer Service Supervisor	127	1.00	1.00		1.00	-
Senior Utility Inspector	126	1.00	1.00		1.00	-
GIS Technician **	124	1.50	1.50		1.50	-
Administrative Coordinator	123	1.00	1.00		1.00	-
Utility Inspector (2013 FTEs Revised)	121	3.00	3.00		3.00	-
Utility Billing Coordinator	120	1.00	1.00		1.00	-
Lead Customer Service Representative	120	1.00	1.00		1.00	-
Administrative Specialist III	119	1.00	1.00		1.00	-
Customer Service Representative	117	5.00	5.00		5.00	-
Administrative Specialist I**	114	0.50	0.50		0.50	-
<b>Total Full Time Equivalents</b>		<b>20.00</b>	<b>20.00</b>	<b>-</b>	<b>20.00</b>	<b>-</b>

\*\* Split between funds or departments/divisions

***Water and Wastewater (continued)***

Water/Wastewater Plants Combined

This division is responsible for the four plants operated by the utility, as well as lift station operations (wastewater collection).

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Utilities - Water/Wastewater - Plants</b>						
Water Resource Engineer	134	1.00	1.00		1.00	-
Plants Manager - Maintenance	132	1.00	1.00		1.00	-
Plants Manager - Operations	132	1.00	1.00		1.00	-
Industrial Pre-Treatment Coordinator	130	1.00	1.00		1.00	-
Lead Water Operator	129	1.00	1.00		1.00	-
Water Quality Specialist (2013 FTEs Revised)	128	1.00	1.00		1.00	-
Lead Wastewater Operator	128	2.00	2.00		2.00	-
Environmental Coordinator	127	1.00	1.00		1.00	-
Instrument Control Specialist	127	1.00	1.00	1.00	2.00	-
Utility Wastewater Plant Operator III (2013 FTEs Revised)	U25	8.00	8.00		8.00	-
Utility Plant Maintenance Mechanic	U23	3.00	3.00		3.00	-
Utility Wastewater Plant Operator II (2013 FTEs Revised)	U23	1.00	1.00		1.00	-
Utility Water Plant Operator II	U23	1.00	1.00		1.00	-
Environmental Technician (2013 FTEs Revised)	121	1.00	1.00		1.00	-
Electrical Technician	U23	2.00	2.00		2.00	-
Process Control Technician	122	1.00	1.00		1.00	-
Equipment Operator IV	U21	1.00	1.00		1.00	-
Utility Wastewater Plant Operator I	U21	2.00	2.00		2.00	-
Utility Water Plant Operator I	U21	5.00	6.00		6.00	-
Lift Station Operator	U20	2.00	2.00		2.00	-
Administrative Specialist II	117	1.00	1.00		1.00	-
Utility Service Technician I	U14	5.00	5.00		5.00	-
Administrative Specialist I**	114	0.50	0.50		0.50	-
Custodial Worker I	U12	1.00	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>44.50</b>	<b>45.50</b>	<b>1.00</b>	<b>46.50</b>	<b>-</b>

Water Supply

This division is responsible for the well field and water plants. The City has nearly 18,000 water customers who consume over 7 million gallons of potable water per day. Combined, the City's water plants have the capacity to produce 17.5 million gallons per day. The City has 19 deep wells and nearly 1,500 fire hydrants.

Water Distribution

This division is responsible for mains, lines and pumps for the safe and reliable delivery of water to all customers.

**Water and Wastewater (continued)**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Utilities - Water/Wastewater - Water Distribution</b>						
Utility Systems Maintenance Supervisor	127	1.00	1.00		1.00	-
Utility Foreman	124	3.00	3.00		3.00	-
Utility Field Specialist	U22	3.00	3.00		3.00	-
Equipment Operator III	U19	1.00	1.00		1.00	-
Administrative Specialist III (2013 FTEs Revised)	119	1.00	1.00		1.00	-
Utility Service Technician II (2013 FTEs Revised)	U16	-	-		-	-
Field Service Technician	U15	6.00	6.00		6.00	-
Utility Service Technician I	U14	1.00	1.00	2.00	3.00	-
<b>Total Full Time Equivalents</b>		<b>16.00</b>	<b>16.00</b>	<b>2.00</b>	<b>18.00</b>	<b>-</b>

**Wastewater Collection**

This division is responsible for the maintenance and repair of the City's system of wastewater transmission lines, lift stations and pumps.

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Utilities -Water/Wastewater Collection</b>						
Utility Operations Manager	133	1.00	1.00		1.00	-
Utility Systems Maintenance Supervisor	127	1.00	1.00		1.00	-
Utility Foreman	124	2.00	2.00		2.00	-
Utility Operations Technician	123	1.00	1.00		1.00	-
Utility Operations Specialist	U22	1.00	1.00		1.00	-
Utility Field Specialist	U22	3.00	3.00		3.00	-
Equipment Operator IV	U21	3.00	3.00		3.00	-
Utility Service Technician III	U19	2.00	2.00		2.00	-
Utility Service Technician II	U16	3.00	3.00		3.00	-
Equipment Operator I	U15	1.00	1.00		1.00	-
Utility Service Technician I	U14	4.00	4.00	(2.00)	2.00	-
<b>Total Full Time Equivalents</b>		<b>22.00</b>	<b>22.00</b>	<b>(2.00)</b>	<b>20.00</b>	<b>-</b>

**City of Sanford**  
**2014/2015 WORKFORCE**  
**Per Full Time Equivalent**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>City Manager</b>						
City Manager	N/A	1.00	1.00		1.00	-
Deputy City Manager	140	1.00	1.00		1.00	-
Senior Project Manager	133	0.25	1.00		1.00	-
Public Information Officer	132	1.00	1.00		1.00	-
Executive Assistant to the City Commission	129	1.00	1.00		1.00	-
Executive Assistant to the City Manager	129	1.00	1.00		1.00	-
Administrative Coordinator	123	-	-		-	0.50
Administrative Specialist III (2013 Position Changed) **	119	0.12	0.50		0.50	-
Intern	116	-	-		-	0.50
<b>Total Full Time Equivalents</b>		<b>5.37</b>	<b>6.50</b>	<b>-</b>	<b>6.50</b>	<b>1.00</b>
<b>City Manager-Economic Development</b>						
Economic Development and Promotions Director **	137	0.50	0.55		0.55	-
Administrative Coordinator **	123	-	-		-	0.50
Farmers Market Coordinator (Part-Time)	120	0.15	0.15		0.15	-
Administrative Specialist III (2013 Position Changed) **	119	0.50	0.50		0.50	-
<b>Total Full Time Equivalents</b>		<b>1.15</b>	<b>1.20</b>	<b>-</b>	<b>1.20</b>	<b>0.50</b>
<b>City Manager-CDBG (Grant Funded)</b>						
Senior Project Manager **	133	0.50	0.84	(0.84)	-	-
Administrative Coordinator **	123	-	-		-	-
Administrative Specialist III (2013 Position Changed) **	119	0.25	-		-	-
<b>Total Full Time Equivalents</b>		<b>0.75</b>	<b>0.84</b>	<b>(0.84)</b>	<b>-</b>	<b>-</b>
<b>City Manager-NSP (Grant Funded)</b>						
Senior Project Manager **	133	0.25	0.16	(0.16)	-	-
Administrative Coordinator **	123	-	-		-	-
Administrative Specialist III (2013 Position Changed) **	119	0.13	-		-	-
<b>Total Full Time Equivalents</b>		<b>0.38</b>	<b>0.16</b>	<b>(0.16)</b>	<b>-</b>	<b>-</b>
<b>City Clerk</b>						
City Clerk	133	1.00	1.00		1.00	-
Records Manager	131	1.00	1.00		1.00	-
Deputy City Clerk	126	1.00	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>-</b>
<b>Human Resources</b>						
Human Resources Director	138	1.00	1.00		1.00	-
Risk Manager	134	-	-		-	1.00
Senior Human Resources Analyst	128	2.00	2.00		2.00	-

**City of Sanford**  
**2014/2015 WORKFORCE**  
**Per Full Time Equivalent**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
Human Resources Analyst (2013 FTEs Revised)	125	1.00	1.00		1.00	-
Administrative Specialist III (2013 FTEs Revised)	119	-	-		-	1.00
<b>Total Full Time Equivalents</b>		<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>2.00</b>

**Finance - Accounting and Finance**

Finance Director	138	1.00	1.00		1.00	-
Finance Manager	134	1.00	1.00		1.00	-
Purchasing Manager (Moved to Purchasing) **	133	0.97	-		-	-
Chief Accountant	130	1.00	1.00		1.00	-
Senior Accountant	128	-	-		-	1.00
Accountant	126	1.76	1.86	0.14	2.00	1.00
Payroll Analyst	124	1.00	1.00		1.00	-
Fiscal Specialist	123	1.00	1.00		1.00	-
Resource Specialist	122	-	-		-	1.00
Purchasing Technician (Moved to Purchasing)	122	1.00	-		-	-
Property/Fixed Assets Technician	120	1.00	1.00		1.00	-
Administrative Specialist III	119	1.00	1.00		1.00	-
Fiscal Technician	118	-	-		-	2.00
<b>Total Full Time Equivalents</b>		<b>10.73</b>	<b>8.86</b>	<b>0.14</b>	<b>9.00</b>	<b>5.00</b>

**Finance - Information Systems**

Communications Manager	134	-	-		-	1.00
Network/Operations Administrator	133	1.00	1.00		1.00	-
Network Engineer	131	1.00	1.00		1.00	-
System Analyst	129	1.00	1.00		1.00	-
Network Support Analyst	128	1.00	1.00		1.00	-
Computer Support Technician	125	1.00	1.00		1.00	-
GIS Technician **	124	0.50	0.50		0.50	-
Help Desk Technician (2013 FTEs Revised)	120	1.00	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>6.50</b>	<b>6.50</b>	<b>-</b>	<b>6.50</b>	<b>1.00</b>

**Finance - Purchasing**

Purchasing Manager (Moved from Accounting) **	133	-	0.97		0.97	-
Purchasing Technician (Moved from Accounting)	122	-	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>-</b>	<b>1.97</b>	<b>-</b>	<b>1.97</b>	<b>-</b>

**Planning and Development Services**

Planning Director	138	1.00	1.00		1.00	-
Development Services Manager	134	1.00	1.00		1.00	-
Project Manager	132	1.00	1.00		1.00	-
Principal Planner	132	-	-		-	1.00
Planning Engineer	130	1.00	1.00		1.00	-
Senior Planner	128	1.00	1.00		1.00	-

**City of Sanford**  
**2014/2015 WORKFORCE**  
**Per Full Time Equivalent**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
Community Planner	125	1.00	1.00		1.00	-
Planner	125	1.00	1.00		1.00	-
Development Services Inspector	124	-	-		-	1.00
Planning Technician	123	-	-		-	1.00
Administrative Coordinator	123	1.00	1.00		1.00	-
Intern	116	-	-		-	0.50
<b>Total Full Time Equivalents</b>		<b>8.00</b>	<b>8.00</b>	<b>-</b>	<b>8.00</b>	<b>3.50</b>

**Business Tax Receipts**

Fire Marshal **	135	0.03	0.03		0.03	-
Building Official (2013 FTEs Revised) **	134	0.11	0.20	(0.10)	0.10	-
Building Licensing Coordinator **	125	0.85	0.85		0.85	-
Permit Coordinator **	118	0.10	0.10		0.10	-
Administrative Specialist II **	117	-	-	0.10	0.10	-
<b>Total Full Time Equivalents</b>		<b>1.09</b>	<b>1.18</b>	<b>-</b>	<b>1.18</b>	<b>-</b>

**Building Inspection Fund**

Fire Marshal **	135	0.65	0.65		0.65	-
Building Official (2013 FTEs Revised) **	134	0.98	0.97	(0.07)	0.90	-
Chief Building Code Inspector	130	-	1.00	(1.00)	-	-
Plans Examiner	128	1.00	1.00		1.00	-
Building Codes Inspector I, II, III	125-127	4.00	4.00	1.00	5.00	1.00
Building Licensing Coordinator **	125	0.15	0.15		0.15	-
Permit Technician II	119	-	-		-	1.00
Permit Coordinator **	118	1.90	1.90		1.90	-
Administrative Specialist II **	117	-	1.00	(0.10)	0.90	-
Customer Service Representative	117	-	-		-	-
<b>Total Full Time Equivalents</b>		<b>8.68</b>	<b>10.67</b>	<b>(0.17)</b>	<b>10.50</b>	<b>2.00</b>

**Community Improvement**

Community Improvement Director **	138	0.40	0.46	0.08	0.54	-
Administrative Coordinator	123	1.00	1.00		1.00	-
Code Enforcement Officer	122	4.00	4.00		4.00	-
<b>Total Full Time Equivalents</b>		<b>5.40</b>	<b>5.46</b>	<b>0.08</b>	<b>5.54</b>	<b>-</b>

**Community Improvement - LIHEAP (Grant Funded)**

Community Improvement Director **	138	0.60	0.54	(0.08)	0.46	-
Accountant	126	0.24	0.14	(0.14)	-	-
Customer Service Supervisor	123	1.00	1.00		1.00	-
Administrative Specialist I	114	1.00	1.00		1.00	-
LIHEAP Outreach Technician	114	1.00	1.00		1.00	1.00
<b>Total Full Time Equivalents</b>		<b>3.84</b>	<b>3.68</b>	<b>(0.22)</b>	<b>3.46</b>	<b>1.00</b>

**City of Sanford**  
**2014/2015 WORKFORCE**  
**Per Full Time Equivalent**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Police - Administration</b>						
Police Chief	140	1.00	1.00		1.00	-
Deputy Police Chief	137	1.00	1.00		1.00	-
Lieutenant	133	-	-	1.00	1.00	-
Public Information Officer (2013 FTEs Revised) **	132	0.95	0.95		0.95	-
Administrative Services Manager	132	1.00	1.00		1.00	-
Support Services Supervisor	128	-	-		-	1.00
Accreditation Manager	125	1.00	1.00		1.00	-
Crime Analyst	123	-	-	1.00	1.00	-
Officer	P13	-	-	1.00	1.00	-
Records Supervisor (2013 FTEs Revised)	123	1.00	1.00		1.00	-
Administrative Coordinator	123	1.00	1.00		1.00	-
Volunteer Program Coordinator	120	1.00	1.00	(1.00)	-	-
Property Technician	119	1.00	1.00		1.00	-
Administrative Specialist III (2013 FTEs Revised)	119	1.00	1.00	(1.00)	-	-
Sergeant	P18	1.00	1.00	(1.00)	-	-
Administrative Specialist II (2013 FTEs Revised)	117	-	-		-	-
Records Technician (2013 FTEs Revised)	117	3.00	3.00		3.00	-
Administrative Specialist I	114	-	-		-	1.00
Custodial Worker I	U12	1.00	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>14.95</b>	<b>14.95</b>	<b>-</b>	<b>14.95</b>	<b>2.00</b>
<b>Police - Patrol</b>						
Administrative Specialist III	119	-	-	1.00	1.00	-
Captain	135	1.00	1.00		1.00	-
Lieutenant	133	4.00	4.00		4.00	-
Community Service Officer	119	4.00	4.00		4.00	1.00
Sergeant	P18	8.00	8.00		8.00	2.00
Officer	P13	49.00	52.50	(0.50)	52.00	1.00
Officer - 2009 Cops Grant Funded	P13	7.00	3.50	(3.50)	-	-
Officer - 2011 Cops Grant Funded	P13	6.00	6.00		6.00	-
<b>Total Full Time Equivalents</b>		<b>79.00</b>	<b>79.00</b>	<b>(3.00)</b>	<b>76.00</b>	<b>4.00</b>
<b>Police - Investigations</b>						
Administrative Specialist II	117	-	-		-	1.00
Captain	135	1.00	1.00	(0.45)	0.55	-
Lieutenant	133	1.00	1.00		1.00	-
Crime Analyst	123	1.00	1.00	(1.00)	-	-
Crime Scene Technician	123	2.00	2.00		2.00	-
Investigative Aide (2013 FTEs Revised)	119	-	-		-	1.00
Evidence Technician	119	1.00	1.00		1.00	-
Sergeant	P18	5.00	5.00	(2.00)	3.00	-
Officer	P13	25.00	25.00	(1.00)	24.00	-
<b>Total Full Time Equivalents</b>		<b>36.00</b>	<b>36.00</b>	<b>(4.45)</b>	<b>31.55</b>	<b>2.00</b>

**City of Sanford  
2014/2015 WORKFORCE  
Per Full Time Equivalent**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Police - Special Operations</b>						
Lieutenant	133	1.00	1.00	(1.00)	-	-
Sergeant	P18	2.00	2.00	(2.00)	-	-
Officer	P13	17.00	17.00	(17.00)	-	-
<b>Total Full Time Equivalents</b>		<b>20.00</b>	<b>20.00</b>	<b>(20.00)</b>	<b>-</b>	<b>-</b>
<b>Police - Traffic</b>						
Captain	135	-	-	0.15	0.15	-
Lieutenant	133	-	-	0.34	0.34	-
Sergeant	P18	-	-	1.00	1.00	-
Officer	P13	-	-	7.00	7.00	-
<b>Total Full Time Equivalents</b>		<b>-</b>	<b>-</b>	<b>8.49</b>	<b>8.49</b>	<b>-</b>
<b>Police - School Resource Officers</b>						
Captain	135	-	-	0.15	0.15	-
Lieutenant	133	-	-	0.33	0.33	-
Sergeant	P18	-	-	1.00	1.00	-
Officer	P13	-	-	7.00	7.00	-
<b>Total Full Time Equivalents</b>		<b>-</b>	<b>-</b>	<b>8.48</b>	<b>8.48</b>	<b>-</b>
<b>Police - CRU</b>						
Captain	135	-	-	0.15	0.15	-
Lieutenant	133	-	-	0.33	0.33	-
Sergeant	P18	-	-	1.00	1.00	-
Officer	P13	-	-	6.00	6.00	-
Volunteer Program Coordinator	120	-	-	1.00	1.00	-
<b>Total Full Time Equivalents</b>		<b>-</b>	<b>-</b>	<b>8.48</b>	<b>8.48</b>	<b>-</b>
<b>Police - Training</b>						
Sergeant	P18	-	-	1.00	1.00	-
Officer	P13	-	-	1.00	1.00	-
<b>Total Full Time Equivalents</b>		<b>-</b>	<b>-</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>
<b>Fire - Administration</b>						
Fire Chief	139	1.00	1.00		1.00	-
Deputy Fire Chief	136	1.00	1.00		1.00	-
Battalion Chief - Training	134	1.00	1.00		1.00	-
Battalion Chief - Emergency Medical Services	134	1.00	1.00		1.00	-
Public Information Officer (2013 FTEs Revised) **	132	0.05	0.05		0.05	-
Administrative Specialist III	119	1.00	1.00		1.00	-

**City of Sanford**  
**2014/2015 WORKFORCE**  
**Per Full Time Equivalent**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
Fiscal Technician	118	1.00	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>6.05</b>	<b>6.05</b>	-	<b>6.05</b>	-

**Fire - Operations**

Battalion Chief - Operations	134	3.00	3.00		3.00	-
Lieutenant	F18	12.00	12.00		12.00	-
Firefighter/Paramedic	F14	28.00	27.00		27.00	1.00
Firefighter/EMT/Engineer	F13	28.00	29.00		29.00	-
<b>Total Full Time Equivalents</b>		<b>71.00</b>	<b>71.00</b>	-	<b>71.00</b>	<b>1.00</b>

**Fire - Prevention**

Fire Marshal **	135	0.32	0.32		0.32	-
Fire Protection Inspector	127	2.50	2.50		2.50	1.00
<b>Total Full Time Equivalents</b>		<b>2.82</b>	<b>2.82</b>	-	<b>2.82</b>	<b>1.00</b>

**Public Works - Administration**

Public Works Director (2013 FTEs Revised) **	138	0.50	0.50		0.50	-
City Engineer (2013 FTEs Revised) **	136	-	-		-	0.50
Public Works Manager	133	1.00	1.00		1.00	-
Senior Public Works Inspector	126	-	-		-	-
Administrative Coordinator	123	1.00	1.00		1.00	-
Fiscal Technician	118	1.00	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>3.50</b>	<b>3.50</b>	-	<b>3.50</b>	<b>0.50</b>

**Public Works - Fleet Maintenance**

Fleet Maintenance Superintendent	130	1.00	1.00		1.00	-
Garage Supervisor (2013 FTEs Revised)	124	-	-		-	-
Garage Foreman (2013 FTEs Revised)	123	1.00	1.00		1.00	-
Mechanic II	U20	3.00	3.00		3.00	-
Lead Parts Technician	U19	1.00	1.00		1.00	-
Mechanic I	U17	1.00	1.00		1.00	1.00
Parts Technician	U16	1.00	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>8.00</b>	<b>8.00</b>	-	<b>8.00</b>	<b>1.00</b>

**Public Works - Facilities Maintenance**

Public Works Maintenance Superintendent	130	1.00	1.00		1.00	-
Field Supervisor	126	1.00	1.00		1.00	-
Electrical Technician	U23	2.00	2.00		2.00	-
Trades Maintenance Technician II (2013 FTEs Revised)	U21	2.00	2.00		2.00	1.00
Trades Maintenance Technician I (2013 FTEs Revised)	U18	1.00	1.00		1.00	1.00
Custodial Worker II	U14	1.00	1.00		1.00	-
Custodial Worker I	U12	1.00	1.00		1.00	-

**City of Sanford**  
**2014/2015 WORKFORCE**  
**Per Full Time Equivalent**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Total Full Time Equivalents</b>		9.00	9.00	-	9.00	2.00
<b>Public Works - Streets</b>						
Project Manager	132	-	-		-	1.00
Streets Superintendent (2013 Position Changed)	130	1.00	1.00		1.00	-
Senior Public Works Inspector **	126	0.40	0.40	0.40	0.80	-
Signs and Traffic Coordinator	126	1.00	1.00	-	1.00	-
Foreman	123	2.00	2.00		2.00	-
Equipment Operator IV	U21	2.00	2.00		2.00	-
Equipment Operator II	U17	1.00	1.00		1.00	-
Administrative Specialist II **	117	0.50	0.50		0.50	-
Maintenance Worker, Lead	U16	3.00	3.00		3.00	-
Sign Technician	U16	1.00	1.00		1.00	-
Equipment Operator I	U15	-	-		-	1.00
Maintenance Worker	U13	1.00	1.00		1.00	2.00
<b>Total Full Time Equivalents</b>		12.90	12.90	0.40	13.30	4.00
<b>Public Works - Parks and Grounds Operations</b>						
Operations Manager	133	1.00	1.00		1.00	-
Project Manager **	132	0.85	0.70		0.70	-
Operations Superintendent	130	1.00	1.00		1.00	-
Urban Forester	126	1.00	1.00		1.00	-
Foreman	123	3.00	3.00		3.00	1.00
Spray Technician	U20	2.00	2.00		2.00	-
Irrigation Technician	U19	1.00	1.00		1.00	1.00
Park Ranger	U19	2.00	2.00		2.00	-
Administrative Specialist III	119	1.00	1.00		1.00	-
Equipment Operator II	U17	-	-		-	1.00
Customer Service Representative	117	1.00	1.00		1.00	-
Maintenance Worker, Lead	U16	4.00	4.00		4.00	-
Maintenance Worker	U13	10.00	10.00		10.00	2.00
Park Attendants (part-time)	110	1.20	1.40		1.40	-
<b>Total Full Time Equivalents</b>		29.05	29.10	-	29.10	5.00
<b>Public Works - Stormwater</b>						
Public Works Director (2013 FTEs Revised) **	138	0.50	0.50		0.50	-
City Engineer (2013 FTEs Revised) **	136	-	-		-	0.50
Project Manager **	132	-	0.15		0.15	-
Streets/Stormwater Superintendent	130	1.00	1.00		1.00	-
Senior Public Works Inspector **	126	0.60	0.60	0.60	1.20	-
Field Supervisor	126	-	-		-	-
Foreman	123	2.00	2.00		2.00	-
Equipment Operator IV	U21	4.00	4.00		4.00	-
Equipment Operator III	U19	4.00	4.00		4.00	-

**City of Sanford**  
**2014/2015 WORKFORCE**  
**Per Full Time Equivalent**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
Administrative Specialist II **	117	0.50	0.50		0.50	1.00
Maintenance Worker, Lead	U16	1.00	1.00		1.00	-
Equipment Operator I	U15	1.00	1.00		1.00	-
Maintenance Worker	U13	4.00	4.00		4.00	-
<b>Total Full Time Equivalents</b>		<b>18.60</b>	<b>18.75</b>	<b>0.60</b>	<b>19.35</b>	<b>1.50</b>
<b>Public Works - Solid Waste</b>						
Solid Waste Manager	127	1.00	1.00		1.00	-
Administrative Specialist II	117	1.00	1.00		1.00	-
<b>Total Full Time Equivalents</b>		<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>Recreation - Museum</b>						
Museum Curator	126	1.00	1.00		1.00	-
Museum Assistant	116	1.00	1.00		1.00	-
Docent (Part-Time)	110	1.10	1.10		1.10	-
<b>Total Full Time Equivalents</b>		<b>3.10</b>	<b>3.10</b>	<b>-</b>	<b>3.10</b>	<b>-</b>
<b>Recreation</b>						
Recreation Director	138	1.00	1.00		1.00	-
Recreation Manager	134	1.00	1.00		1.00	-
Recreation Supervisor	123	4.00	4.00		4.00	-
Pool Supervisor	123	1.00	-		-	-
Special Event Supervisor	123	-	-		-	1.00
Administrative Specialist III	119	1.00	1.00		1.00	-
Administrative Specialist I	114	1.00	1.00	(1.00)	-	-
Administrative Specialist II	114	-	-	1.00	1.00	-
Maintenance Worker	U13	-	-		-	1.00
Recreation Leader (Part-Time)	110	5.45	2.95		2.95	0.55
Lifeguard (Part-Time)	110	3.00	-		-	-
<b>Total Full Time Equivalents</b>		<b>17.45</b>	<b>10.95</b>	<b>-</b>	<b>10.95</b>	<b>2.55</b>
<b>Recreation - Special Facilities</b>						
Civic Center Supervisor	124	1.00	1.00		1.00	-
Stadium Supervisor	123	1.00	1.00		1.00	-
Recreation Supervisor (2013 FTEs Revised)	123	3.00	3.00		3.00	1.00
Pool Supervisor	123	-	1.00		1.00	-
Groundskeeper, Lead	U21	1.00	1.00		1.00	-
Lead Maintenance Worker	U16	2.00	2.00		2.00	-
Custodial Worker II	U14	2.00	2.00		2.00	-
Maintenance Worker (Part-Time) (2013 FTEs Revised)	U13	2.00	2.00		2.00	-
Lifeguard (Part-Time)	110	-	3.00		3.00	1.00
Recreation Leader (Part-Time) (2013 FTEs Revised)	110	0.25	2.75		2.75	0.25
<b>Total Full Time Equivalents</b>		<b>12.25</b>	<b>18.75</b>	<b>-</b>	<b>18.75</b>	<b>2.25</b>

**City of Sanford**  
**2014/2015 WORKFORCE**  
**Per Full Time Equivalent**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<b>Utilities - Water/Wastewater - Administration</b>						
Public Utilities Director	138	1.00	1.00		1.00	-
Utility Support Services Manager	135	1.00	1.00		1.00	-
Utility Engineer	133	1.00	1.00		1.00	-
Project Manager	132	1.00	1.00		1.00	-
Customer Service Supervisor	127	1.00	1.00		1.00	-
Senior Utility Inspector	126	1.00	1.00		1.00	-
GIS Technician **	124	1.50	1.50		1.50	-
Administrative Coordinator	123	1.00	1.00		1.00	-
Utility Inspector (2013 FTEs Revised)	121	3.00	3.00		3.00	-
Utility Billing Coordinator	120	1.00	1.00		1.00	-
Lead Customer Service Representative	120	1.00	1.00		1.00	-
Administrative Specialist III	119	1.00	1.00		1.00	-
Customer Service Representative	117	5.00	5.00		5.00	-
Administrative Specialist I**	114	0.50	0.50	(0.50)	-	-
Administrative Specialist II**	114	-	-	0.50	0.50	-
<b>Total Full Time Equivalents</b>		<b>20.00</b>	<b>20.00</b>	<b>(0.50)</b>	<b>19.50</b>	<b>-</b>

**Utilities - Water/Wastewater - Plants**

Water Resource Engineer	134	1.00	1.00		1.00	-
Plants Manager - Maintenance	132	1.00	1.00		1.00	-
Plants Manager - Operations	132	1.00	1.00		1.00	-
Industrial Pre-Treatment Coordinator	130	1.00	1.00		1.00	-
Lead Water Operator	129	1.00	1.00		1.00	-
Water Quality Specialist (2013 FTEs Revised)	128	1.00	1.00		1.00	-
Lead Wastewater Operator	128	2.00	2.00		2.00	-
Environmental Coordinator	127	1.00	1.00		1.00	-
Instrument Control Specialist	127	1.00	1.00	1.00	2.00	-
Utility Wastewater Plant Operator III (2013 FTEs Revised)	U25	8.00	8.00		8.00	-
Utility Plant Maintenance Mechanic	U23	3.00	3.00		3.00	-
Utility Wastewater Plant Operator II (2013 FTEs Revised)	U23	1.00	1.00		1.00	-
Utility Water Plant Operator II	U23	1.00	1.00		1.00	-
Environmental Technician (2013 FTEs Revised)	121	1.00	1.00		1.00	-
Electrical Technician	U23	2.00	2.00		2.00	-
Process Control Technician	122	1.00	1.00		1.00	-
Equipment Operator IV	U21	1.00	1.00		1.00	-
Utility Wastewater Plant Operator I	U21	2.00	2.00		2.00	-
Utility Water Plant Operator I	U21	5.00	6.00		6.00	-
Lift Station Operator	U20	2.00	2.00		2.00	-
Administrative Specialist II	117	1.00	1.00		1.00	-
Utility Service Technician I	U14	5.00	5.00		5.00	-
Administrative Specialist I**	114	0.50	0.50	(0.50)	-	-
Administrative Specialist II**	114	-	-	0.50	0.50	-
Custodial Worker I	U12	1.00	1.00		1.00	-

**City of Sanford  
2014/2015 WORKFORCE  
Per Full Time Equivalent**

<b>Full Time Equivalents</b>	<b>Grade</b>	<b>Funded 2013</b>	<b>Funded 2014</b>	<b>+/-</b>	<b>Funded 2015</b>	<b>Authorized &amp; Unfunded</b>
<hr/>						
Total Full Time Equivalents		44.50	45.50	1.00	46.50	-
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<b>Utilities - Water/Wastewater - Water Distribution</b>						
Utility Systems Maintenance Supervisor	127	1.00	1.00		1.00	-
Utility Foreman	124	3.00	3.00		3.00	-
Utility Field Specialist	U22	3.00	3.00		3.00	-
Equipment Operator III	U19	1.00	1.00		1.00	-
Administrative Specialist III (2013 FTEs Revised)	119	1.00	1.00		1.00	-
Utility Service Technician II (2013 FTEs Revised)	U16	-	-		-	-
Field Service Technician	U15	6.00	6.00		6.00	-
Utility Service Technician I	U14	1.00	1.00	2.00	3.00	-
Total Full Time Equivalents		16.00	16.00	2.00	18.00	-
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<b>Utilities -Water/Wastewater Collection</b>						
Utility Operations Manager	133	1.00	1.00		1.00	-
Utility Systems Maintenance Supervisor	127	1.00	1.00		1.00	-
Utility Foreman	124	2.00	2.00		2.00	-
Utility Operations Technician	123	1.00	1.00		1.00	-
Utility Operations Specialist	U22	1.00	1.00		1.00	-
Utility Field Specialist	U22	3.00	3.00		3.00	-
Equipment Operator IV	U21	3.00	3.00		3.00	-
Utility Service Technician III	U19	2.00	2.00		2.00	-
Utility Service Technician II	U16	3.00	3.00		3.00	-
Equipment Operator I	U15	1.00	1.00		1.00	-
Utility Service Technician I	U14	4.00	4.00	(2.00)	2.00	-
Total Full Time Equivalents		22.00	22.00	(2.00)	20.00	-
<hr/>						
<b>CRA</b>						
Economic Development and Promotions Director **	137	0.50	0.45		0.45	-
Purchasing Manager **	133	0.03	0.03		0.03	-
Project Manager **	132	0.15	0.15		0.15	-
Maintenance Worker, Lead **	U16	1.00	1.00		1.00	-
Total Full Time Equivalents		1.68	1.63	-	1.63	-
<hr/>						
GRAND TOTAL - CITY WIDE		508.74	513.02	0.33	513.35	44.80
<hr/>						
** Split between funds or departments/divisions						

## City of Sanford General Fund Revenues and Expenditures

<i>General Government Fund</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<i>Revenues</i>					
<i>Taxes</i>					
Property (Ad Valorem)	\$ 15,305,619	\$ 14,864,192	\$ 14,468,825	\$ 14,551,618	\$ 15,252,151
Utility and Other Taxes	12,152,148	11,219,234	11,544,181	11,211,150	11,425,199
Business Tax Receipts and Permits	637,642	734,046	774,961	724,196	754,521
Intergovernmental	5,299,446	4,718,930	5,167,683	5,456,033	5,581,315
Charges for Services	1,965,697	2,292,230	2,509,152	2,175,326	2,224,664
Fines and Forfeitures	105,586	147,012	131,797	106,788	114,572
Other Revenues	2,421,394	2,245,489	2,836,950	2,196,230	2,155,120
<i>Total Revenues</i>	<u>37,887,532</u>	<u>36,221,134</u>	<u>37,433,549</u>	<u>36,421,341</u>	<u>37,507,542</u>
Transfers In	2,255,050	9,035	191,376	151,163	157,951
Use of Reserves	-	-	-	1,050,000	1,431,386
Total Revenues, Transfers, and Balances	<u>\$40,142,582</u>	<u>\$36,230,169</u>	<u>\$ 37,624,925</u>	<u>\$ 37,622,504</u>	<u>\$ 39,096,879</u>
<i>Expenditures</i>					
Administration and Governance	\$ 1,427,093	\$ 1,775,832	\$ 1,950,410	\$ 2,061,466	\$ 2,091,475
Community Improvement	390,066	401,482	395,817	474,883	498,402
Financial Services	1,314,039	1,488,687	1,559,477	1,655,824	1,853,431
Fire	7,568,297	7,616,718	7,947,418	7,958,205	8,135,476
Human Resources	456,970	456,046	463,865	463,429	477,369
Licensing	66,706	69,064	80,602	80,329	84,833
Recreation Services	1,916,435	2,039,764	2,068,406	2,093,380	2,186,711
Planning and Development	735,753	663,121	676,065	697,697	713,640
Police	11,330,351	11,899,001	12,658,025	13,097,043	13,257,444
Public Works	5,068,918	4,675,250	4,512,916	4,575,908	4,813,854
<i>Total Expenditures</i>	<u>30,274,629</u>	<u>31,084,965</u>	<u>32,313,000</u>	<u>33,158,164</u>	<u>34,112,635</u>
Transfers Out	3,645,103	4,096,244	2,935,040	2,844,092	3,493,926
Other Uses	1,662,216	1,051,937	896,734	1,620,247	1,490,318
<i>Total Expenditures and Other Uses</i>	<u>35,581,949</u>	<u>36,233,146</u>	<u>\$ 36,144,774</u>	<u>\$ 37,622,504</u>	<u>\$ 39,096,879</u>
<i>Total Revenue Over/(Under) Expenditures</i>	<u>4,560,634</u>	<u>(2,977)</u>	<u>1,480,151</u>	<u>-</u>	<u>-</u>
Total Appropriations and Reserves	<u>\$40,142,582</u>	<u>\$36,230,169</u>	<u>\$ 37,624,925</u>	<u>\$ 37,622,504</u>	<u>\$ 39,096,879</u>

# City of Sanford

## General Fund Revenues and Expenditures

<i>Revenues</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
Property Taxes	\$ 15,305,619	\$ 14,864,192	\$ 14,468,825	\$ 14,551,618	\$ 15,252,151
Franchise Fees	4,823,372	4,218,463	4,285,378	4,218,463	4,288,508
Utility Service Tax	4,273,018	4,239,980	4,657,082	4,295,971	4,777,990
Communication Service Tax	2,819,839	2,649,439	2,565,269	2,585,364	2,322,254
Other General Tax	235,919	111,352	36,452	111,352	36,447
<b>Total Taxes</b>	<b>\$ 27,457,767</b>	<b>\$ 26,083,426</b>	<b>\$ 26,013,006</b>	<b>\$ 25,762,768</b>	<b>\$ 26,677,350</b>
Business Tax Receipts	\$ 607,717	\$ 624,938	\$ 675,748	\$ 633,339	\$ 675,748
Building Permitting	29,925	109,108	99,213	90,857	78,773
<b>Total Taxes and Permits</b>	<b>\$ 637,642</b>	<b>\$ 734,046</b>	<b>\$ 774,961</b>	<b>\$ 724,196</b>	<b>\$ 754,521</b>
Federal Grants	\$ 377,600	\$ 30,328	\$ 209,395	\$ 407,229	\$ 375,449
State Grants	175,708	3,592	30,273	-	-
State Shared Revenue	4,441,275	4,638,095	4,879,020	5,009,889	5,164,871
Local Grants	260,233	8,000	8,000	-	-
County Shared Revenues	44,630	38,915	40,995	38,915	40,995
<b>Total Intergovernmental</b>	<b>\$ 5,299,446</b>	<b>\$ 4,718,930</b>	<b>\$ 5,167,683</b>	<b>\$ 5,456,033</b>	<b>\$ 5,581,315</b>
Payment in Lieu of Taxes	\$ 2,639	\$ 2,639	\$ 2,639	\$ 2,639	\$ 2,639
General Government	151,773	225,523	272,397	199,225	208,233
Public Safety	1,313,043	1,601,737	1,760,258	1,577,168	1,628,419
Physical Environment	67,043	13,136	21,704	13,136	15,337
Transportation	68,410	70,470	72,578	61,058	68,053
Culture and Recreation	362,789	378,725	379,576	322,100	301,983
<b>Total Service Charges</b>	<b>\$ 1,965,697</b>	<b>\$ 2,292,230</b>	<b>\$ 2,509,152</b>	<b>\$ 2,175,326</b>	<b>\$ 2,224,664</b>
Fines and Forfeitures	\$ 69,979	\$ 96,412	\$ 63,542	\$ 67,859	\$ 67,865
Violations of Local Ordinances	35,607	50,600	68,255	38,929	46,707
<b>Total Judgments and Fines</b>	<b>\$ 105,586</b>	<b>\$ 147,012</b>	<b>\$ 131,797</b>	<b>\$ 106,788</b>	<b>\$ 114,572</b>
Interest	\$ 139,741	\$ 132,667	\$ 63,756	\$ 121,173	\$ 63,755
Rents and Royalties	147,955	141,482	164,985	56,653	59,726
Disposition of Property	140,727	31,161	25,192	31,161	25,192
Contributions and Donations	57,332	7,831	3,619	33,438	2,519
Other Miscellaneous Revenues	1,935,639	1,932,348	2,579,398	1,953,805	2,003,928
Interfund Transfers	2,255,050	9,035	191,376	151,163	157,951
Use of Reserves (Fund Balances)	-	-	-	1,050,000	1,431,386
<b>Total Other Revenues</b>	<b>\$ 4,676,444</b>	<b>\$ 2,254,524</b>	<b>\$ 3,028,326</b>	<b>\$ 3,397,393</b>	<b>\$ 3,744,457</b>
<b>Total General Revenues</b>	<b>\$ 40,142,582</b>	<b>\$ 36,230,169</b>	<b>\$ 37,624,925</b>	<b>\$ 37,622,504</b>	<b>\$ 39,096,879</b>

# City of Sanford

## General Fund Summary Expenditures

	<i>2011</i> <i>Actual</i>	<i>2012</i> <i>Actual</i>	<i>2013</i> <i>Actual</i>	<i>2014</i> <i>Budget</i>	<i>2015</i> <i>Final</i> <i>Budget</i>
<b>Commission</b>					
Salaries	\$ 81,288	\$ 78,680	\$ 78,879	\$ 78,600	\$ 78,600
Benefits	15,798	20,773	20,994	22,404	22,604
Operating	13,499	33,295	9,483	10,842	10,075
Supplies	1,286	964	565	1,300	1,415
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 111,871</b>	<b>\$ 133,712</b>	<b>\$ 109,921</b>	<b>\$ 113,146</b>	<b>\$ 112,694</b>
<b>City Manager</b>					
Salaries	\$ 235,374	\$ 448,355	\$ 472,184	\$ 544,006	\$ 561,904
Benefits	56,174	96,321	106,336	153,553	166,156
Operating	214,935	159,365	123,991	121,382	137,747
Supplies	16,081	16,915	23,809	18,570	19,515
Capital	1,270	-	-	-	-
<b>Total</b>	<b>\$ 523,834</b>	<b>\$ 720,956</b>	<b>\$ 726,320</b>	<b>\$ 837,511</b>	<b>\$ 885,322</b>
<b>City Manager - Youth Build</b>					
Salaries	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits	-	-	-	-	-
Operating	-	-	-	-	-
Supplies	-	-	-	-	-
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>				
<b>Economic Development</b>					
Salaries	\$ 59,011	\$ 68,286	\$ 64,805	\$ 73,192	\$ 75,089
Benefits	14,615	13,883	13,056	19,923	22,066
Operating	148,662	212,831	394,612	421,476	433,177
Supplies	4,212	8,653	11,321	12,405	12,705
Capital	-	3,679	-	-	-
<b>Total</b>	<b>\$ 226,500</b>	<b>\$ 307,333</b>	<b>\$ 483,794</b>	<b>\$ 526,996</b>	<b>\$ 543,037</b>
<b>City Manager - City Attorney</b>					
Operating	\$ 305,832	\$ 345,187	\$ 355,517	\$ 297,700	\$ 297,700
Supplies	945	695	1,284	950	950
<b>Total</b>	<b>\$ 306,777</b>	<b>\$ 345,882</b>	<b>\$ 356,801</b>	<b>\$ 298,650</b>	<b>\$ 298,650</b>
<b>City Clerk</b>					
Salaries	\$ 172,861	\$ 181,186	\$ 191,283	\$ 188,510	\$ 167,076
Benefits	50,205	44,477	49,439	58,220	55,876
Operating	32,904	39,564	29,305	35,474	25,151
Supplies	2,141	2,722	3,549	2,959	3,669
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 258,111</b>	<b>\$ 267,949</b>	<b>\$ 273,576</b>	<b>\$ 285,163</b>	<b>\$ 251,772</b>

# City of Sanford

## General Fund Summary Expenditures

	<i>2011</i> <i>Actual</i>	<i>2012</i> <i>Actual</i>	<i>2013</i> <i>Actual</i>	<i>2014</i> <i>Budget</i>	<i>2015</i> <i>Final</i> <i>Budget</i>
<b>Human Resources</b>					
Salaries	\$ 234,109	\$ 244,949	\$ 251,995	\$ 255,425	\$ 250,102
Benefits	60,255	52,757	55,947	69,117	72,147
Operating	157,357	152,747	150,438	129,322	146,845
Supplies	5,249	5,592	5,485	9,565	8,275
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 456,970</b>	<b>\$ 456,046</b>	<b>\$ 463,865</b>	<b>\$ 463,429</b>	<b>\$ 477,369</b>
<b>Finance - Accounting</b>					
Salaries	\$ 444,476	\$ 517,014	\$ 532,069	\$ 452,265	\$ 472,573
Benefits	122,484	113,547	121,662	126,225	136,225
Operating	201,938	172,667	139,025	142,098	181,758
Supplies	9,358	10,260	9,806	10,071	11,328
Capital	5,792	-	-	-	-
<b>Total</b>	<b>\$ 784,048</b>	<b>\$ 813,488</b>	<b>\$ 802,562</b>	<b>\$ 730,659</b>	<b>\$ 801,884</b>
<b>Finance - Information Technology</b>					
Salaries	\$ 224,053	\$ 282,413	\$ 339,396	\$ 354,708	\$ 364,951
Benefits	51,730	57,265	73,009	84,266	87,566
Operating	240,978	313,198	325,291	342,358	452,108
Supplies	10,671	22,324	19,219	14,200	15,475
Capital	2,558	-	-	-	-
<b>Total</b>	<b>\$ 529,990</b>	<b>\$ 675,199</b>	<b>\$ 756,915</b>	<b>\$ 795,532</b>	<b>\$ 920,100</b>
<b>Finance - Purchasing</b>					
Salaries	\$ -	\$ -	\$ -	\$ 100,868	\$ 103,826
Benefits	-	-	-	21,916	22,854
Operating	-	-	-	4,468	2,610
Supplies	-	-	-	2,381	2,157
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 129,633</b>	<b>\$ 131,447</b>
<b>Planning</b>					
Salaries	\$ 480,062	\$ 496,177	\$ 493,593	\$ 505,933	\$ 509,927
Benefits	134,219	114,052	118,595	139,944	154,859
Operating	91,400	21,206	29,653	19,368	16,512
Supplies	30,071	31,686	34,224	32,452	32,342
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 735,753</b>	<b>\$ 663,121</b>	<b>\$ 676,065</b>	<b>\$ 697,697</b>	<b>\$ 713,640</b>

# City of Sanford

## General Fund Summary Expenditures

	<i>2011</i> <i>Actual</i>	<i>2012</i> <i>Actual</i>	<i>2013</i> <i>Actual</i>	<i>2014</i> <i>Budget</i>	<i>2015</i> <i>Final</i> <i>Budget</i>
<b>Business Tax Receipts</b>					
Salaries	\$ 45,064	\$ 47,577	\$ 57,643	\$ 55,666	\$ 59,800
Benefits	13,856	12,675	15,426	16,026	16,886
Operating	7,143	4,579	7,227	7,487	7,302
Supplies	644	4,232	305	1,150	845
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 66,706</b>	<b>\$ 69,064</b>	<b>\$ 80,602</b>	<b>\$ 80,329</b>	<b>\$ 84,833</b>
<b>Community Improvement</b>					
Salaries	\$ 221,340	\$ 237,517	\$ 239,853	\$ 247,072	\$ 262,970
Benefits	75,283	65,291	66,288	75,048	81,934
Operating	71,400	71,896	75,449	136,462	137,087
Supplies	22,044	26,779	14,227	16,301	16,411
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 390,066</b>	<b>\$ 401,482</b>	<b>\$ 395,817</b>	<b>\$ 474,883</b>	<b>\$ 498,402</b>
<b>Low Income Home Energy</b>					
Salaries	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits	-	-	-	-	-
Operating	-	-	-	-	-
Supplies	-	-	-	-	-
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>				
<b>Police Administration</b>					
Salaries	\$ -	\$ -	\$ -	\$ 736,545	\$ 737,996
Benefits	-	-	-	262,155	267,351
Operating	-	-	-	271,819	292,189
Supplies	-	-	-	46,483	36,234
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,317,002</b>	<b>\$ 1,333,770</b>
<b>Police Patrol</b>					
Salaries	\$ -	\$ -	\$ -	\$ 3,686,216	\$ 3,767,503
Benefits	-	-	-	1,994,631	1,829,317
Operating	-	-	-	827,748	790,881
Supplies	-	-	-	338,303	341,564
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,846,898</b>	<b>\$ 6,729,265</b>

# City of Sanford

## General Fund Summary Expenditures

	<i>2011</i> <i>Actual</i>	<i>2012</i> <i>Actual</i>	<i>2013</i> <i>Actual</i>	<i>2014</i> <i>Budget</i>	<i>2015</i> <i>Final</i> <i>Budget</i>
<b>Police Investigations</b>					
Salaries	\$ -	\$ -	\$ -	\$ 1,823,787	\$ 1,658,120
Benefits	-	-	-	922,810	797,496
Operating	-	-	-	210,125	254,408
Supplies	-	-	-	162,498	141,121
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,119,220</b>	<b>\$ 2,851,145</b>
<b>Police Special Operations</b>					
Salaries	\$ -	\$ -	\$ -	\$ 1,037,651	\$ -
Benefits	-	-	-	582,340	-
Operating	-	-	-	96,915	-
Supplies	-	-	-	97,017	-
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,813,923</b>	<b>\$ -</b>
<b>Police Special Traffic</b>					
Salaries	\$ -	\$ -	\$ -	\$ -	\$ 493,162
Benefits	-	-	-	-	212,444
Operating	-	-	-	-	47,792
Supplies	-	-	-	-	37,682
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 791,080</b>
<b>Police School Resource Officers</b>					
Salaries	\$ -	\$ -	\$ -	\$ -	\$ 433,901
Benefits	-	-	-	-	192,201
Operating	-	-	-	-	19,868
Supplies	-	-	-	-	31,684
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 677,654</b>
<b>Police CRU</b>					
Salaries	\$ -	\$ -	\$ -	\$ -	\$ 405,765
Benefits	-	-	-	-	202,653
Operating	-	-	-	-	27,584
Supplies	-	-	-	-	31,206
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 667,208</b>

# City of Sanford

## General Fund Summary Expenditures

	<i>2011</i> <i>Actual</i>	<i>2012</i> <i>Actual</i>	<i>2013</i> <i>Actual</i>	<i>2014</i> <i>Budget</i>	<i>2015</i> <i>Final</i> <i>Budget</i>
<b>Police Training</b>					
Salaries	\$ -	\$ -	\$ -	\$ -	\$ 97,038
Benefits	-	-	-	-	54,857
Operating	-	-	-	-	8,302
Supplies	-	-	-	-	47,125
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 207,322</b>
<b>Fire - Operations</b>					
Salaries	\$ 4,101,222	\$ 3,952,953	\$ 4,028,631	\$ 3,968,943	\$ 4,185,885
Benefits	1,597,077	1,676,702	1,819,705	1,908,747	1,802,195
Operating	549,486	664,834	680,740	657,385	658,372
Supplies	417,047	354,102	425,798	410,324	455,480
Capital	4,998	-	-	-	-
<b>Total</b>	<b>\$ 6,669,830</b>	<b>\$ 6,648,591</b>	<b>\$ 6,954,874</b>	<b>\$ 6,945,399</b>	<b>\$ 7,101,932</b>
<b>Fire - Prevention</b>					
Salaries	\$ 197,622	\$ 209,333	\$ 221,053	\$ 218,849	\$ 223,672
Benefits	58,990	72,526	77,958	80,125	78,732
Operating	15,005	15,898	15,719	16,631	18,081
Supplies	13,638	15,360	12,997	16,387	17,709
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 285,255</b>	<b>\$ 313,117</b>	<b>\$ 327,727</b>	<b>\$ 331,992</b>	<b>\$ 338,194</b>
<b>Fire - Administration</b>					
Salaries	\$ 414,041	\$ 432,853	\$ 446,721	\$ 412,439	\$ 427,108
Benefits	147,921	158,296	157,302	204,302	195,851
Operating	24,250	29,253	34,826	35,477	44,364
Supplies	27,000	34,608	25,967	28,596	28,027
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 613,212</b>	<b>\$ 655,010</b>	<b>\$ 664,816</b>	<b>\$ 680,814</b>	<b>\$ 695,350</b>
<b>Public Works - Administration</b>					
Salaries	\$ 334,078	\$ 269,167	\$ 211,518	\$ 216,968	\$ 223,205
Benefits	91,555	62,852	47,029	56,113	59,140
Operating	24,739	34,944	33,056	24,159	25,330
Supplies	8,446	8,524	6,604	11,096	9,518
Capital	7,414	-	-	-	-
<b>Total</b>	<b>\$ 466,232</b>	<b>\$ 375,487</b>	<b>\$ 298,207</b>	<b>\$ 308,336</b>	<b>\$ 317,193</b>

## City of Sanford General Fund Summary Expenditures

	<i>2011</i> <i>Actual</i>	<i>2012</i> <i>Actual</i>	<i>2013</i> <i>Actual</i>	<i>2014</i> <i>Budget</i>	<i>2015</i> <i>Final</i> <i>Budget</i>
<b>Public Works - Health</b>					
Salaries	\$ 212	\$ 176	\$ -	\$ 5,377	\$ 5,377
Benefits	116	65	-	865	886
Operating	72,364	57,491	32,603	92,146	93,699
Supplies	844	1,919	1,047	8,089	1,086
Capital	1,674	-	-	-	-
<b>Total</b>	<b>\$ 75,210</b>	<b>\$ 59,651</b>	<b>\$ 33,649</b>	<b>\$ 106,477</b>	<b>\$ 101,048</b>
<b>Public Works - Fleet</b>					
Salaries	\$ 363,083	\$ 384,710	\$ 315,533	\$ 321,601	\$ 311,667
Benefits	114,889	108,565	93,468	105,381	105,329
Operating	32,313	32,094	47,580	30,438	56,112
Supplies	18,375	16,879	17,389	19,199	23,453
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 528,660</b>	<b>\$ 542,247</b>	<b>\$ 473,971</b>	<b>\$ 476,619</b>	<b>\$ 496,561</b>
<b>Public Works - Facilities</b>					
Salaries	\$ 317,285	\$ 350,276	\$ 366,581	\$ 361,409	\$ 372,164
Benefits	103,597	103,364	105,300	118,256	121,648
Operating	255,454	267,930	272,618	249,371	302,291
Supplies	36,102	35,581	40,601	37,807	39,006
Capital	8,682	-	-	-	-
<b>Total</b>	<b>\$ 721,120</b>	<b>\$ 757,150</b>	<b>\$ 785,100</b>	<b>\$ 766,843</b>	<b>\$ 835,109</b>
<b>Public Works - Streets</b>					
Salaries	\$ 369,977	\$ 374,501	\$ 445,597	\$ 454,432	\$ 486,687
Benefits	143,282	136,335	148,403	159,007	176,416
Operating	227,307	265,529	218,551	204,317	207,873
Supplies	77,303	99,458	75,349	98,294	87,166
Capital	400,212	-	-	-	-
<b>Total</b>	<b>\$ 1,218,081</b>	<b>\$ 875,824</b>	<b>\$ 887,899</b>	<b>\$ 916,050</b>	<b>\$ 958,142</b>
<b>Public Works - Parks</b>					
Salaries	\$ 954,507	\$ 1,008,085	\$ 1,013,636	\$ 993,443	\$ 1,019,516
Benefits	346,776	321,464	319,385	336,977	347,527
Operating	514,599	507,686	508,453	473,039	570,770
Supplies	237,156	218,449	192,614	198,124	167,988
Capital	6,576	9,207	-	-	-
<b>Total</b>	<b>\$ 2,059,615</b>	<b>\$ 2,064,891</b>	<b>\$ 2,034,089</b>	<b>\$ 2,001,583</b>	<b>\$ 2,105,801</b>

## City of Sanford General Fund Summary Expenditures

	<i>2011</i> <i>Actual</i>	<i>2012</i> <i>Actual</i>	<i>2013</i> <i>Actual</i>	<i>2014</i> <i>Budget</i>	<i>2015</i> <i>Final</i> <i>Budget</i>
<b>Recreation - Museum</b>					
Salaries	\$ 95,992	\$ 101,396	\$ 103,052	\$ 103,241	\$ 106,337
Benefits	29,124	26,449	27,281	28,091	29,059
Operating	15,846	16,071	12,346	15,070	15,124
Supplies	4,419	5,390	6,799	6,640	7,006
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 145,381</b>	<b>\$ 149,307</b>	<b>\$ 149,478</b>	<b>\$ 153,042</b>	<b>\$ 157,526</b>
<b>Recreation</b>					
Salaries	\$ 572,842	\$ 590,650	\$ 639,003	\$ 464,921	\$ 485,233
Benefits	150,912	140,728	148,088	130,172	129,938
Operating	254,556	317,533	213,670	168,175	192,733
Supplies	96,239	113,743	58,049	45,179	46,600
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 1,074,550</b>	<b>\$ 1,162,654</b>	<b>\$ 1,058,809</b>	<b>\$ 808,447</b>	<b>\$ 854,504</b>
<b>Recreation - Special Facilities</b>					
Salaries	\$ 417,987	\$ 438,363	\$ 444,853	\$ 595,461	\$ 612,264
Benefits	126,613	120,324	123,993	158,922	164,847
Operating	127,427	139,092	229,865	287,504	310,446
Supplies	24,477	30,024	61,408	90,005	87,124
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 696,504</b>	<b>\$ 727,802</b>	<b>\$ 860,118</b>	<b>\$ 1,131,892</b>	<b>\$ 1,174,681</b>
<b>Non Departmental</b>					
Transfers	\$ 3,645,103	\$ 4,096,244	\$ 2,935,040	\$ 2,844,092	\$ 3,493,926
Insurance	389,284	325,484	291,243	331,200	331,200
CRA Payment	598,972	539,281	518,407	526,646	543,421
Grants-in-Aid	3,585	1,255	2,372	2,500	2,500
Retiree Obligations	17,000	15,900	15,100	16,000	15,600
Other	653,375	170,018	69,613	743,901	597,597
<b>Total</b>	<b>\$ 5,307,320</b>	<b>\$ 5,148,181</b>	<b>\$ 3,831,774</b>	<b>\$ 4,464,339</b>	<b>\$ 4,984,244</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 35,581,949</b>	<b>\$ 36,233,146</b>	<b>\$ 36,144,773</b>	<b>\$ 37,622,504</b>	<b>\$ 39,096,879</b>

## City of Sanford

### Special Revenue Fund Revenue and Expenditures

	<i>Police 2nd\$ Fund</i>	<i>Police Trust Fund</i>	<i>Low Income Home Energy</i>	<i>Streets Local Option</i>
<i>Use of Fund Balance</i>	\$ 9,426	\$ 68,010	\$ -	\$ -
<i>Revenues</i>				
<i>Taxes</i>				
Property (Ad Valorem)	\$ -	\$ -	\$ -	\$ -
Sales and Use Tax	-	-	-	1,066,338
Permits, Impact Fees, Assessments	-	-	-	-
Intergovernmental	-	49,486	939,078	-
Charges for Services	-	-	-	-
Fines and Forfeitures	10,500	-	-	-
Other Revenues	74	1,533	-	6,197
<i>Total Revenues</i>	<u>10,574</u>	<u>51,019</u>	<u>939,078</u>	<u>1,072,535</u>
Total Revenues, Transfers, and Balances	\$ 20,000	\$ 119,029	\$ 939,078	\$ 1,072,535
<i>Expenditures</i>				
General Government	\$ -	\$ -	\$ -	\$ -
Public Safety	20,000	119,029	-	-
Physical Environment	-	-	-	-
Transportation	-	-	-	1,048,000
Economic Environment	-	-	-	-
Human Services	-	-	939,078	-
Culture and Recreation	-	-	-	-
<i>Total Expenditures</i>	<u>20,000</u>	<u>119,029</u>	<u>939,078</u>	<u>1,048,000</u>
Transfers Out	-	-	-	-
<i>Total Expenditures and Other Uses</i>	<u>20,000</u>	<u>119,029</u>	<u>939,078</u>	<u>1,048,000</u>
<i>Total Revenue Over/(Under) Expenditures</i>	<u>-</u>	<u>-</u>	<u>-</u>	<u>24,535</u>
Total Appropriations and Reserves	\$ 20,000	\$ 119,029	\$ 939,078	\$ 1,072,535

## City of Sanford Special Revenue Fund Revenue and Expenditures

<i>Impact Fees Recreation</i>	<i>Impact Fees Fire</i>	<i>Impact Fees Police</i>	<i>Building Inspection</i>	<i>Streets 3rd Generation</i>	<i>Cemetery</i>	<i>Total</i>
\$ -	\$ 90,000	\$ 29,000	\$ 76,934	\$ -	\$ 70,188	\$ 343,558
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	1,066,338
90,432	68,485	82,749	804,432	-	-	1,046,098
-	-	-	-	2,025,000	-	3,013,564
-	-	-	-	-	60,176	60,176
-	-	-	-	-	-	10,500
7,376	3,641	3,377	27,580	-	-	49,778
97,808	72,126	86,126	832,012	2,025,000	60,176	5,246,454
\$ 97,808	\$ 162,126	\$ 115,126	\$ 908,946	\$ 2,025,000	\$ 130,364	\$ 5,590,012
\$ -	\$ -	\$ -	\$ 908,946	\$ -	\$ -	\$ 908,946
-	90,000	-	-	-	-	229,029
-	-	-	-	-	130,364	130,364
-	-	-	-	2,025,000	-	3,073,000
-	-	-	-	-	-	-
-	-	-	-	-	-	939,078
-	-	-	-	-	-	-
-	90,000	-	908,946	2,025,000	130,364	5,280,417
-	72,126	86,126	-	-	-	158,252
-	162,126	86,126	908,946	2,025,000	130,364	5,438,669
97,808	-	29,000	-	-	-	151,343
\$ 97,808	\$ 162,126	\$ 115,126	\$ 908,946	\$ 2,025,000	\$ 130,364	\$ 5,590,012

# City of Sanford

## Debt Service and Component Funds

### City of Sanford Debt Service and Component Funds

	<i>Component Fund</i>	<i>Debt Service</i>
	<i>CRA</i>	<i>General and</i>
	<i>Downtown</i>	<i>Public Safety</i>
<i>Use of Fund Balance</i>	\$ -	\$ -
 <i>Revenues</i>		
Taxes		
Property (Ad Valorem)	\$ 653,190	\$ -
Intergovernmental	483,378	-
Other Revenues	6,500	-
<i>Total Revenues</i>	1,143,068	-
Transfers In	-	1,830,358
Debt Proceeds	-	-
<i>Total Revenues and Other Sources</i>	1,143,068	1,830,358
Total Revenues, Transfers, and Balances	\$ 1,143,068	\$ 1,830,358
 <i>Expenditures</i>		
General Government	\$ -	\$ -
Public Safety	-	1,830,358
Physical Environment	-	-
Transportation	-	-
Economic Environment	1,132,403	-
Human Services	-	-
Culture and Recreation	-	-
<i>Total Expenditures</i>	1,132,403	1,830,358
Transfers Out	-	-
Other Uses	10,665	-
<i>Total Expenditures and Other Uses</i>	1,143,068	1,830,358
<i>Additions to Reserves (Fund Balance)</i>	-	-
Total Appropriations and Reserves	\$ 1,143,068	\$ 1,830,358

## City of Sanford Capital Project Funds

	<i>Capital Projects</i>	<i>Equipment Replacement</i>	<i>Recreation Capital Recovery</i>	<i>Total Capital Funds</i>
<i>Use of Fund Balance</i>	\$ -	\$ -	\$ -	\$ -
<i>Revenues</i>				
Capital Replacement Fee	\$ -	\$ -	\$ 7,702	\$ 7,702
Other Revenues	-	567,235	63	567,298
<i>Total Revenues</i>	-	567,235	7,765	575,000
Transfers In	184,000	1,821,820	-	2,005,820
<i>Total Revenues and Other Sources</i>	184,000	2,389,055	7,765	2,580,820
Total Revenues, Transfers, and Balances	\$ 184,000	\$ 2,389,055	\$ 7,765	\$ 2,580,820
<i>Expenditures</i>				
General Government	\$ -	\$ 426,820	\$ -	\$ 426,820
Public Safety	-	1,163,037	-	1,163,037
Physical Environment	-	30,000	-	30,000
Transportation	184,000	364,402	-	548,402
Culture and Recreation	-	404,796	-	404,796
<i>Total Expenditures</i>	184,000	2,389,055	-	2,573,055
<i>Additions to Reserves (Fund Balance)</i>	-	-	7,765	7,765
Total Appropriations and Reserves	\$ 184,000	\$ 2,389,055	\$ 7,765	\$ 2,580,820

## City of Sanford Enterprise Funds

	<i>Solid Waste</i>	<i>Storm Water</i>	<i>Water and Wastewater</i>	<i>Water Impact</i>	<i>Wastewater Impact</i>	<i>Total Enterprise</i>
<i>Use of Net Assets</i>	\$ 309,235	\$ -	\$ 1,665,000	\$ -	\$ -	\$ 1,974,235
<i>Revenues</i>						
Assessments	\$ -	\$ -	\$ -	\$ 218,728	\$ 526,178	\$ 744,906
Intergovernmental	-	4,434	250,000	-	-	254,434
Charges for Services	5,567,947	4,495,971	22,639,382	-	-	32,703,300
Other Revenues	3,876	45,011	237,528	7,712	18,486	312,613
<i>Total Revenues</i>	<u>5,571,823</u>	<u>4,545,416</u>	<u>23,126,910</u>	<u>226,440</u>	<u>544,664</u>	<u>34,015,253</u>
Transfers In	-	-	-	-	-	-
<i>Total Revenues and Other Sources</i>	<u>5,571,823</u>	<u>4,545,416</u>	<u>23,126,910</u>	<u>226,440</u>	<u>544,664</u>	<u>34,015,253</u>
Total Revenues, Transfers, and Balances	<u>\$ 5,881,058</u>	<u>\$ 4,545,416</u>	<u>\$ 24,791,910</u>	<u>\$ 226,440</u>	<u>\$ 544,664</u>	<u>\$ 35,989,488</u>
<i>Expenses</i>						
Physical Environment	\$ 5,539,107	\$ 3,110,949	\$ 22,902,508	\$ 226,440	\$ 140,000	\$ 31,919,004
<i>Total Expenses</i>	<u>5,539,107</u>	<u>3,110,949</u>	<u>22,902,508</u>	<u>226,440</u>	<u>140,000</u>	<u>31,919,004</u>
Transfers Out	341,951	-	-	-	-	341,951
<i>Total Expenses and Other Uses</i>	<u>5,881,058</u>	<u>3,110,949</u>	<u>22,902,508</u>	<u>226,440</u>	<u>140,000</u>	<u>32,260,955</u>
<i>Total Revenue Over/(Under) Expenses</i>	<u>-</u>	<u>1,434,467</u>	<u>1,889,402</u>	<u>-</u>	<u>404,664</u>	<u>3,728,533</u>
Total Appropriations and Reserves	<u>\$ 5,881,058</u>	<u>\$ 4,545,416</u>	<u>\$ 24,791,910</u>	<u>\$ 226,440</u>	<u>\$ 544,664</u>	<u>\$ 35,989,488</u>

# City of Sanford

## Solid Waste Utility Fund

<i>Solid Waste Revenues and Expenses</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Operating Revenues</b>					
Charges for Services	\$ 5,334,957	\$ 5,334,207	\$ 5,309,423	\$ 5,492,873	\$ 5,567,947
Other	3,813	4,366	1,997	6,405	3,876
Total operating revenue	<u>5,338,769</u>	<u>5,338,574</u>	<u>5,311,419</u>	<u>5,499,278</u>	<u>5,571,823</u>
<b>Operating Expenses</b>					
Personnel Services	101,075	100,685	106,368	108,093	111,489
Materials/Other Services	4,971,524	5,003,386	5,180,520	5,394,440	5,427,618
Total operating expenses	<u>5,072,599</u>	<u>5,104,071</u>	<u>5,286,888</u>	<u>5,502,533</u>	<u>5,539,107</u>
<b>Operating Income</b>	<u>266,170</u>	<u>234,503</u>	<u>24,532</u>	<u>(3,255)</u>	<u>32,716</u>
<b>Non-Operating Revenue/(Expense)</b>					
Capital Expenses	-	-	-	-	-
Total Non-Operating	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Income Before Transfers and Contributions</b>	266,170	234,503	24,532	(3,255)	32,716
Transfers In	-	-	-	-	-
Transfers Out	-	(1,390)	(147,484)	(335,163)	(341,951)
<b>Net Change in Assets</b>	266,170	233,113	(122,952)	(338,418)	(309,235)
<b>Net Assets - Beginning*</b>	662,492	928,662	1,161,775	1,038,823	700,405
<b>Net Assets - Ending*</b>	\$ 928,662	\$ 1,161,775	\$ 1,038,823	\$ 700,405	\$ 391,170

\*Includes Restricted Assets.

# City of Sanford

## Storm Water Utility Fund

<i>Storm Water Revenues and Expenses</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Operating Revenues</b>					
Charges for Services	\$ 3,695,760	\$ 4,032,900	\$ 4,246,961	\$ 4,736,859	\$ 4,495,971
Other	6,393	660	-	-	-
Total operating revenue	<u>3,702,153</u>	<u>4,033,560</u>	<u>4,246,961</u>	<u>4,736,859</u>	<u>4,495,971</u>
<b>Operating Expenses</b>					
Personnel Services	934,605	932,616	873,606	915,757	976,056
Materials/Other Services	961,342	982,584	813,339	740,743	835,994
Depreciation	496,906	591,253	611,291	-	-
Total operating expenses	<u>2,392,853</u>	<u>2,506,453</u>	<u>1,686,946</u>	<u>1,656,500</u>	<u>1,812,050</u>
<b>Operating Income</b>	<u>1,309,300</u>	<u>1,527,107</u>	<u>2,560,016</u>	<u>3,080,359</u>	<u>2,683,921</u>
<b>Non-Operating Revenue/(Expense)</b>					
Interest income	30,418	28,351	16,655	47,321	45,011
Intergovernmental	193,475	174,548	6,302	5,081	4,434
Interest expense	(196,022)	(183,107)	(175,662)	(166,665)	(160,166)
Capital Expenses	-	-	-	(2,096,500)	(795,000)
Debt Costs	(6,717)	(4,851)	(4,722)	(334,551)	(343,733)
Total Non-Operating	<u>21,155</u>	<u>14,941</u>	<u>(157,427)</u>	<u>(2,545,314)</u>	<u>(1,249,454)</u>
<b>Income Before Transfers and Contributions</b>	<u>1,330,455</u>	<u>1,542,049</u>	<u>2,402,588</u>	<u>535,045</u>	<u>1,434,467</u>
Transfers In/(Out)	<u>35,112</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Change in Net Assets</b>	<u>1,365,567</u>	<u>1,542,049</u>	<u>2,402,588</u>	<u>535,045</u>	<u>1,434,467</u>
<b>Net Assets - Beginning*</b>	15,668,437	17,034,004	18,576,053	20,978,642	21,513,687
<b>Net Assets - Ending*</b>	<u>\$ 17,034,004</u>	<u>\$ 18,576,053</u>	<u>\$ 20,978,642</u>	<u>\$ 21,513,687</u>	<u>\$ 22,948,154</u>

\*Includes restricted assets.

# City of Sanford

## Water and Wastewater Utility Fund

<i>Water/Wastewater Revenues and Expenses</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Actual</i>	<i>2014 Budget</i>	<i>2015 Final Budget</i>
<b>Operating Revenues</b>					
Charges for Services	\$ 20,065,556	\$ 20,859,272	\$ 21,834,800	\$ 22,842,355	\$ 22,639,382
Other	288,337	217,572	210,193	151,681	154,531
Total operating revenue	<u>20,353,893</u>	<u>21,076,843</u>	<u>22,044,993</u>	<u>22,994,036</u>	<u>22,793,913</u>
<b>Operating Expenses</b>					
Personal Services	5,665,687	5,662,428	5,722,399	5,961,872	6,137,506
Materials/Other Services	6,205,918	6,004,351	6,184,672	6,727,285	7,151,462
Depreciation	3,409,670	3,451,755	3,387,318	-	-
Amortization	88,800	88,800	-	-	-
Total operating expenses	<u>15,370,075</u>	<u>15,207,334</u>	<u>15,294,389</u>	<u>12,689,157</u>	<u>13,288,968</u>
<b>Operating Income</b>	4,983,817	5,869,509	6,750,604	10,304,879	9,504,945
<b>Non-Operating Revenue/(Expense)</b>					
Interest income	87,208	87,710	56,735	77,606	109,195
Intergovernmental	585,531	604,147	67,094	257,843	250,000
Interest expense	(1,528,704)	(1,435,425)	(1,334,225)	(1,502,487)	(1,660,661)
Amortization of debt costs	(208,323)	(200,860)	(301,877)	-	(33,877)
Capital Expenses	(106,857)	(1,063,976)	(5,617,888)	(2,878,500)	(3,565,500)
Debt Proceeds	-	-	-	-	-
Principal Redemption	-	-	-	(3,745,861)	(4,493,502)
Other	(249,050)	-	-	-	-
Total Non-Operating	<u>(1,420,194)</u>	<u>(2,008,404)</u>	<u>(7,130,162)</u>	<u>(7,791,399)</u>	<u>(9,394,345)</u>
<b>Income Before Transfers and Contributions</b>	3,563,623	3,861,105	(379,559)	2,513,479	110,600
<b>Capital Contributions</b>					
Impact Fees	1,073,840	1,144,351	2,987,651	1,369,175	744,906
Developers	410,016	124,273	496,149	-	-
Total Capital Contributions	<u>1,483,856</u>	<u>1,268,624</u>	<u>3,483,800</u>	<u>1,369,175</u>	<u>744,906</u>
<b>Net Change in Assets</b>	5,047,479	5,129,729	3,104,242	3,882,655	855,506
<b>Net Assets - Beginning*</b>	103,337,931	108,385,411	113,515,140	116,619,382	120,502,037
<b>Net Assets - Ending*</b>	\$ 108,385,411	\$ 113,515,140	\$ 116,619,382	\$ 120,502,037	\$ 121,357,543

\*Includes Restricted Assets.

# City of Sanford

## Water and Wastewater Utility Fund

	<i>2011</i> <i>Actual</i>	<i>2012</i> <i>Actual</i>	<i>2013</i> <i>Actual</i>	<i>2014</i> <i>Budget</i>	<i>2015</i> <i>Final</i> <i>Budget</i>
<i>Administration</i>					
Salaries	\$ 942,698	\$ 898,085	\$ 875,002	\$ 897,405	\$ 912,354
Benefits	283,182	233,796	242,436	279,007	283,382
Operating	1,840,262	1,869,633	2,138,415	2,064,952	2,235,152
Supplies	31,785	26,074	27,364	39,370	34,252
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 3,097,927</b>	<b>\$ 3,027,589</b>	<b>\$ 3,283,217</b>	<b>\$ 3,280,734</b>	<b>\$ 3,465,140</b>
<i>Water/Wastewater Combination</i>					
Salaries	\$ 1,858,950	\$ 1,966,135	\$ 2,033,565	\$ 2,097,632	\$ 2,247,777
Benefits	540,898	497,289	514,318	609,989	639,338
Operating	307,029	214,956	233,197	297,657	325,461
Supplies	102,086	102,664	103,236	111,310	108,961
Capital	1,313	-	13,400	-	-
<b>Total</b>	<b>\$ 2,810,275</b>	<b>\$ 2,781,044</b>	<b>\$ 2,897,717</b>	<b>\$ 3,116,588</b>	<b>\$ 3,321,537</b>
<i>Water Plant One</i>					
Operating	\$ 327,053	\$ 305,365	\$ 310,544	\$ 364,791	\$ 398,332
Supplies	131,730	137,738	122,852	139,500	166,500
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 458,783</b>	<b>\$ 443,102</b>	<b>\$ 433,396</b>	<b>\$ 504,291</b>	<b>\$ 564,832</b>
<i>Water Plant Two</i>					
Operating	\$ 87,972	\$ 71,669	\$ 59,561	\$ 109,888	\$ 72,517
Supplies	37,491	39,418	24,895	107,900	137,600
Capital	-	-	9,931	-	-
<b>Total</b>	<b>\$ 125,463</b>	<b>\$ 111,087</b>	<b>\$ 94,386</b>	<b>\$ 217,788</b>	<b>\$ 210,117</b>
<i>Water Well Fields</i>					
Operating	\$ 16,836	\$ 24,228	\$ 28,652	\$ 40,022	\$ 52,290
Supplies	-	234	152	500	1,000
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 16,836</b>	<b>\$ 24,463</b>	<b>\$ 28,803</b>	<b>\$ 40,522</b>	<b>\$ 53,290</b>
<i>Wastewater Treatment - North Plant</i>					
Operating	\$ 925,700	\$ 1,040,691	\$ 1,057,402	\$ 1,086,656	\$ 1,115,992
Supplies	462,969	386,032	380,579	469,000	536,900
Capital	2,687	-	-	-	-
<b>Total</b>	<b>\$ 1,391,356</b>	<b>\$ 1,426,723</b>	<b>\$ 1,437,981</b>	<b>\$ 1,555,656</b>	<b>\$ 1,652,892</b>
<i>Wastewater Treatment - South Plant</i>					
Operating	\$ 580,881	\$ 552,325	\$ 561,535	\$ 593,629	\$ 611,190
Supplies	87,946	39,990	42,930	63,650	66,900
Capital	3,450	-	189,866	-	-
<b>Total</b>	<b>\$ 672,277</b>	<b>\$ 592,315</b>	<b>\$ 794,330</b>	<b>\$ 657,279</b>	<b>\$ 678,090</b>

# City of Sanford

## Water and Wastewater Utility Fund

	<i>2011</i> <i>Actual</i>	<i>2012</i> <i>Actual</i>	<i>2013</i> <i>Actual</i>	<i>2014</i> <i>Budget</i>	<i>2015</i> <i>Final</i> <i>Budget</i>
<i>Wastewater Collection - Lift Stations</i>					
Operating	\$ 218,776	\$ 190,301	\$ 213,399	\$ 207,346	\$ 217,000
Supplies	3,051	3,372	1,238	3,125	3,060
Capital	-	-	-	-	-
<b>Total</b>	<b>\$ 221,826</b>	<b>\$ 193,674</b>	<b>\$ 214,637</b>	<b>\$ 210,471</b>	<b>\$ 220,060</b>
<i>Water Distribution</i>					
Salaries	\$ 618,732	\$ 638,573	\$ 655,104	\$ 630,757	\$ 627,289
Benefits	209,435	203,096	194,258	209,025	224,483
Operating	379,172	404,392	369,476	411,486	421,169
Supplies	67,463	72,338	74,996	76,064	76,064
Capital	7,523	-	-	-	-
<b>Total</b>	<b>\$ 1,282,324</b>	<b>\$ 1,318,399</b>	<b>\$ 1,293,833</b>	<b>\$ 1,327,332</b>	<b>\$ 1,349,005</b>
<i>Wastewater Collection</i>					
Salaries	\$ 850,855	\$ 892,979	\$ 886,492	\$ 887,142	\$ 855,401
Benefits	305,715	279,019	263,304	304,463	285,478
Operating	510,069	327,380	345,320	443,567	467,450
Supplies	87,650	86,003	88,930	96,872	103,672
Capital	-	75,000	-	-	-
<b>Total</b>	<b>\$ 1,754,289</b>	<b>\$ 1,660,380</b>	<b>\$ 1,584,046</b>	<b>\$ 1,732,044</b>	<b>\$ 1,712,001</b>
<i>Capital Projects</i>					
Administration	\$ 122,125	\$ 9,277	\$ 51,617	\$ 40,000	\$ 65,000
Combined Water and Wastewater	95,886	134,184	445,599	293,500	298,000
Water Distribution	1,715,344	1,227,467	4,247,965	510,000	895,000
Wastewater Collection	34,853	580,159	245,035	375,000	525,000
Reclaimed Water	428,552	819,411	65,037	700,000	770,000
Wastewater Treatment - North Plant	75,809	145,125	196,466	610,000	585,000
Wastewater Treatment - South Plant	21,540	17,456	133,767	110,000	87,500
Wastewater Collection - Lift Stations	7,361	61,092	232,403	150,000	200,000
Capitalized Assets	(2,409,585)	(2,005,195)	(5,262,918)	-	-
<b>Total</b>	<b>\$ 91,885</b>	<b>\$ 988,976</b>	<b>\$ 354,970</b>	<b>\$ 2,788,500</b>	<b>\$ 3,425,500</b>
<i>Non Departmental</i>					
Health Insurance - Retirees	\$ 55,222	\$ 53,456	\$ 57,920	\$ 46,452	\$ 62,004
Amortization	297,123	289,660	301,877	-	33,877
Depreciation	3,396,565	3,439,070	3,374,767	-	-
Principal Redemption	-	-	-	3,745,861	4,493,502
Interest Expense	1,528,704	1,435,425	1,334,225	1,502,487	1,660,661
Reserves	-	-	2,668	3,004,822	1,889,402
Other	249,050	(54,248)	-	-	-
<b>Total</b>	<b>\$ 5,526,663</b>	<b>\$ 5,163,364</b>	<b>\$ 5,071,457</b>	<b>\$ 8,299,622</b>	<b>\$ 8,139,446</b>
	<b>\$ 17,449,904</b>	<b>\$ 17,731,116</b>	<b>\$ 17,488,773</b>	<b>\$ 23,730,827</b>	<b>\$ 24,791,910</b>

# City of Sanford

## Internal Service Funds

	<i>General Insurance</i>	<i>Health Insurance</i>	<i>Total Internal Service</i>
<i>Use of Net Assets</i>	\$ 651,074	\$ 475,485	\$ 1,126,559
 <i>Revenues</i>			
Charges for Services	\$ 1,189,026	\$ 3,908,185	\$ 5,097,211
Other Revenues	89,000	111,073	200,073
<i>Total Revenues</i>	1,278,026	4,019,258	5,297,284
Transfers In	-	-	-
<i>Total Revenues and Other Sources</i>	1,278,026	4,019,258	5,297,284
Total Revenues, Transfers, and Balances	\$ 1,929,100	\$ 4,494,743	\$ 6,423,843
 <i>Expenses</i>			
Citywide Insurance Costs	\$ 1,929,100	\$ 4,494,743	\$ 6,423,843
<i>Total Expenses</i>	1,929,100	4,494,743	6,423,843
Transfers Out	-	-	-
Other Uses	-	-	-
<i>Total Expenses and Other Uses</i>	1,929,100	4,494,743	6,423,843
<i>Total Revenue Over/(Under) Expenses</i>	-	-	-
Total Appropriations and Reserves	\$ 1,929,100	\$ 4,494,743	\$ 6,423,843

**City of Sanford  
General Fund Detailed Expenditures**

Account	Type	Description	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2015 Final Budget
<b>City Commission</b>							
001-0101-511.11-00	EXECUTIVE SALARIES		39,150	39,041	39,146	39,000	39,000
001-0101-511.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	6,000	3,600	3,600	3,600	3,600
001-0101-511.15-01	SPECIAL PAY	COMMISSION EXPENSE	36,138	36,039	36,133	36,000	36,000
001-0101-511.21-00	FICA/MEDICARE TAXES		5,729	5,143	5,166	6,027	6,029
001-0101-511.22-01	RETIREMENT CONTRIBUTIONS	FRS	3,601	1,945	2,217	2,739	2,909
001-0101-511.23-00	MEDICAL INSURANCE		6,083	13,272	13,272	13,272	13,272
001-0101-511.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	226	242	242	268	303
001-0101-511.24-00	WORKER'S COMPENSATION		158	171	97	98	91
001-0101-511.40-00	TRAVEL & PER DIEM		1,629	1,423	417	1,500	1,500
001-0101-511.41-00	COMMUNICATIONS SERVICES		1,566	899	1,727	1,461	1,316
001-0101-511.44-00	RENTALS & LEASES		-	22,606	-	-	-
001-0101-511.45-01	INSURANCE	OPERATING LIABILITY	-	510	78	831	1,119
001-0101-511.47-00	PRINTING & BINDING		228	175	-	200	200
001-0101-511.48-00	PROMOTIONAL ACTIVITIES		1,872	1,401	1,353	1,020	1,020
001-0101-511.49-00	OTHER CHARGES/OBLIGATIONS		8,204	6,282	5,908	5,830	4,920
001-0101-511.52-00	OPERATING SUPPLIES		16	-	-	-	-
001-0101-511.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	50	100	100	100	215
001-0101-511.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	1,220	864	465	1,200	1,200
	<b>Total City Commission</b>		<b>\$ 111,871</b>	<b>\$ 133,713</b>	<b>\$ 109,921</b>	<b>\$ 113,146</b>	<b>\$ 112,694</b>
<b>City Manager</b>							
001-0102-512.11-00	EXECUTIVE SALARIES		-	-	-	155,958	160,636
001-0102-512.12-00	REGULAR SALARIES & WAGES		199,093	411,385	454,683	371,248	385,068
001-0102-512.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	32,241	19,190	14,442	15,000	14,400
001-0102-512.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	-	900	1,195	1,800	1,800
001-0102-512.14-00	OVERTIME		2,840	2,480	1,864	-	-
001-0102-512.15-07	SPECIAL PAY	MORTGAGE ASSISTANCE	1,200	14,400	-	-	-
001-0102-512.21-00	FICA/MEDICARE TAXES		15,123	31,748	32,388	38,210	39,503
001-0102-512.22-01	RETIREMENT CONTRIBUTIONS	FRS	18,235	23,296	37,743	72,023	82,872
001-0102-512.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	9	6,463	5,987	6,094	6,235
001-0102-512.23-00	MEDICAL INSURANCE		20,505	25,512	27,696	33,180	33,180
001-0102-512.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	834	1,750	1,921	2,447	2,784
001-0102-512.24-00	WORKER'S COMPENSATION		1,468	952	601	1,599	1,582
001-0102-512.25-00	UNEMPLOYMENT COMP		-	6,600	-	-	-
001-0102-512.31-00	PROFESSIONAL SERVICES		5,100	5,713	13,051	20,000	20,000
001-0102-512.34-00	OTHER CONTRACTUAL SERVICE		34,758	42,029	976	-	-
001-0102-512.34-21	OTHER CONTRACTUAL SERVICE	LOBBYING ACTIVITY	60,127	60,091	60,088	60,100	60,100
001-0102-512.40-00	TRAVEL & PER DIEM		5,014	2,921	11,495	12,950	12,150
001-0102-512.41-00	COMMUNICATIONS SERVICES		8,249	11,516	3,503	3,588	3,336
001-0102-512.42-00	POSTAGE & TRANSPORTATION		2,617	2,679	505	450	570
001-0102-512.44-00	RENTALS & LEASES		2,448	2,448	2,209	2,448	2,129
001-0102-512.45-01	INSURANCE	OPERATING LIABILITY	25,265	19,266	12,627	5,036	5,412
001-0102-512.46-00	REPAIR & MAINTENANCE SERV		-	-	225	-	-
001-0102-512.47-00	PRINTING & BINDING		2,654	3,245	4,507	4,630	2,930
001-0102-512.48-00	PROMOTIONAL ACTIVITIES		53,582	563	1,461	2,500	28,250
001-0102-512.49-00	OTHER CHARGES/OBLIGATIONS		15,121	8,894	13,343	9,680	2,870
001-0102-512.51-00	OFFICE SUPPLIES		2,925	1,431	2,389	2,200	2,500
001-0102-512.52-00	OPERATING SUPPLIES		1,996	89	1,682	-	-
001-0102-512.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	6,672	10,514	13,195	9,650	9,990
001-0102-512.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	3,962	4,826	6,523	6,670	6,975
001-0102-512.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	527	55	20	50	50
001-0102-512.64-00	MACHINERY & EQUIPMENT		1,270	-	-	-	-
	<b>Total City Manager</b>		<b>\$ 523,833</b>	<b>\$ 720,956</b>	<b>\$ 726,320</b>	<b>\$ 837,511</b>	<b>\$ 885,322</b>
<b>Economic Development</b>							
001-0102-559.12-00	REGULAR SALARIES & WAGES		51,548	55,515	52,040	58,772	63,181
001-0102-559.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	7,463	8,444	7,863	9,547	6,907
001-0102-559.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS	-	-	660	600	600
001-0102-559.13-00	OTHER SALARIES & WAGES		-	4,211	4,242	4,273	4,401
001-0102-559.14-00	OVERTIME		-	116	-	-	-
001-0102-559.21-00	FICA/MEDICARE TAXES		4,387	5,045	4,729	5,610	5,757
001-0102-559.22-01	RETIREMENT CONTRIBUTIONS	FRS	6,170	3,477	6,032	10,141	12,099
001-0102-559.23-00	MEDICAL INSURANCE		3,228	4,759	1,928	3,650	3,650
001-0102-559.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	186	219	152	273	315
001-0102-559.24-00	WORKER'S COMPENSATION		644	383	215	249	245
001-0102-559.31-00	PROFESSIONAL SERVICES		8,550	49,347	148,597	66,000	28,000
001-0102-559.34-00	OTHER CONTRACTUAL SERVICE		3,480	4,099	99,082	27,000	15,000
001-0102-559.40-00	TRAVEL & PER DIEM		1,730	-	59	6,000	7,782
001-0102-559.41-00	COMMUNICATIONS SERVICES		834	1,079	1,954	1,876	1,710
001-0102-559.41-07	POSTAGE & TRANSPORTATION		-	-	-	-	-
001-0102-559.42-00	POSTAGE & TRANSPORTATION		111	133	282	400	400
001-0102-559.45-01	INSURANCE	OPERATING LIABILITY	800	15,700	6,267	427	457
001-0102-559.46-00	REPAIR & MAINTENANCE SERV		-	-	1,082	-	-
001-0102-559.47-00	PRINTING & BINDING		-	1,533	38	200	500
001-0102-559.48-00	PROMOTIONAL ACTIVITIES		133,157	140,940	137,250	319,573	379,328

**City of Sanford  
General Fund Detailed Expenditures**

Account	Type	Description	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2015 Final Budget
001-0102-559.49-00	OTHER CHARGES/OBLIGATIONS		1,923	651	4,695	3,265	3,265
001-0102-559.51-00	OFFICE SUPPLIES		1	31	395	-	400
001-0102-559.52-00	OPERATING SUPPLIES		-	1,734	1,194	-	-
001-0102-559.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	1,845	5,200	4,340	5,100	6,395
001-0102-559.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	25	563	460	3,400	2,005
001-0102-559.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	418	475	237	640	640
001-0102-559.63-00	IMPROVEMENTS OT THAN BLDG		-	3,679	-	-	-
	Total Economic Development		\$ 226,500	\$ 307,333	\$ 483,794	\$ 526,996	\$ 543,037
	City Attorney						
001-0103-514.31-00	PROFESSIONAL SERVICES		305,202	345,187	354,899	297,000	297,000
001-0103-514.40-00	TRAVEL & PER DIEM		630	-	618	700	700
001-0103-514.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	695	695	776	700	700
001-0103-514.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	250	-	508	250	250
	Total City Attorney		\$ 306,777	\$ 345,882	\$ 356,801	\$ 298,650	\$ 298,650
	City Clerk						
001-0104-512.12-00	REGULAR SALARIES & WAGES		172,082	180,327	189,811	186,870	165,436
001-0104-512.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	-	-	203	240	240
001-0104-512.14-00	OVERTIME		779	859	1,270	1,400	1,400
001-0104-512.21-00	FICA/MEDICARE TAXES		12,609	13,379	14,241	14,453	12,815
001-0104-512.22-01	RETIREMENT CONTRIBUTIONS	FRS	18,260	10,057	14,210	22,761	22,117
001-0104-512.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	6	-	-	-	-
001-0104-512.23-00	MEDICAL INSURANCE		18,185	19,801	19,908	19,908	19,908
001-0104-512.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	786	832	841	857	835
001-0104-512.24-00	WORKER'S COMPENSATION		359	408	239	241	201
001-0104-512.31-00	PROFESSIONAL SERVICES		849	1,125	298	2,000	1,500
001-0104-512.34-00	OTHER CONTRACTUAL SERVICE		7,770	19,442	5,973	5,432	-
001-0104-512.40-00	TRAVEL & PER DIEM		1,396	2,454	797	3,131	3,467
001-0104-512.41-00	COMMUNICATIONS SERVICES		2,547	2,910	1,701	1,677	1,620
001-0104-512.42-00	POSTAGE & TRANSPORTATION		616	272	365	541	400
001-0104-512.44-00	RENTALS & LEASES		6,259	6,034	6,046	6,260	2,680
001-0104-512.45-01	INSURANCE	OPERATING LIABILITY	3,078	815	991	646	697
001-0104-512.46-00	REPAIR & MAINTENANCE SERV		177	-	-	500	-
001-0104-512.47-00	PRINTING & BINDING		1,997	3,055	2,107	3,500	903
001-0104-512.49-00	OTHER CHARGES/OBLIGATIONS		8,215	3,458	11,026	11,787	13,884
001-0104-512.51-00	OFFICE SUPPLIES		925	948	623	918	918
001-0104-512.52-00	OPERATING SUPPLIES		287	234	1,411	31	300
001-0104-512.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	405	730	790	835	880
001-0104-512.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	524	809	725	1,175	1,550
001-0104-512.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	-	-	-	-	21
	Total City Clerk		\$ 258,111	\$ 267,949	\$ 273,576	\$ 285,163	\$ 251,772
	Human Resources						
001-0105-513.12-00	REGULAR SALARIES & WAGES		224,463	235,413	242,895	245,889	243,582
001-0105-513.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	7,546	8,336	7,900	8,336	5,320
001-0105-513.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	2,100	1,200	1,200	1,200	1,200
001-0105-513.21-00	FICA/MEDICARE TAXES		17,334	18,108	18,709	19,584	19,184
001-0105-513.22-01	RETIREMENT CONTRIBUTIONS	FRS	23,729	13,085	17,050	28,150	31,513
001-0105-513.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	11	-	-	-	-
001-0105-513.23-00	MEDICAL INSURANCE		17,632	19,908	18,802	19,908	19,908
001-0105-513.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	1,067	1,108	1,077	1,149	1,243
001-0105-513.24-00	WORKER'S COMPENSATION		481	548	309	326	299
001-0105-513.31-00	PROFESSIONAL SERVICES		124,971	128,174	114,865	105,401	117,593
001-0105-513.34-00	OTHER CONTRACTUAL SERVICE		9,074	7,316	16,186	10,520	9,920
001-0105-513.40-00	TRAVEL & PER DIEM		6,582	5,040	7,648	2,550	4,300
001-0105-513.41-00	COMMUNICATIONS SERVICES		3,481	3,976	1,872	1,851	2,307
001-0105-513.42-00	POSTAGE & TRANSPORTATION		270	410	760	540	540
001-0105-513.44-00	RENTALS & LEASES		2,126	2,126	2,007	2,160	1,998
001-0105-513.45-01	INSURANCE	OPERATING LIABILITY	2,466	1,086	729	602	643
001-0105-513.45-02	INSURANCE	AUTO LIABILITY	-	222	395	208	209
001-0105-513.46-00	REPAIR & MAINTENANCE SERV		355	371	310	640	640
001-0105-513.47-00	PRINTING & BINDING		1,956	1,078	1,465	2,000	755
001-0105-513.48-00	PROMOTIONAL ACTIVITIES		658	2,539	1,064	2,500	6,550
001-0105-513.49-00	OTHER CHARGES/OBLIGATIONS		5,418	409	3,136	350	1,390
001-0105-513.51-00	OFFICE SUPPLIES		1,407	1,854	3,011	2,600	2,600
001-0105-513.52-00	OPERATING SUPPLIES		-	100	-	400	-
001-0105-513.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	100	108	92	200	200
001-0105-513.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	1,584	1,763	1,730	2,665	2,675
001-0105-513.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	1,691	981	115	2,300	2,700
001-0105-513.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	468	787	537	1,400	100
	Total Human Resources		\$ 456,970	\$ 456,046	\$ 463,865	\$ 463,429	\$ 477,369
	Finance						
001-0401-513.12-00	REGULAR SALARIES & WAGES		432,825	503,767	519,925	443,013	463,153
001-0401-513.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	5,356	7,571	8,187	7,020	7,020
001-0401-513.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	6,295	5,676	3,957	2,232	2,400

**City of Sanford  
General Fund Detailed Expenditures**

Account	Type	Description	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2015 Final Budget
001-0401-513.21-00	FICA/MEDICARE TAXES		32,677	37,842	38,599	34,675	36,248
001-0401-513.22-01	RETIREMENT CONTRIBUTIONS	FRS	42,974	26,641	33,789	42,458	50,596
001-0401-513.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	10	-	-	-	-
001-0401-513.23-00	MEDICAL INSURANCE		33,142	37,051	46,373	46,452	46,452
001-0401-513.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	1,897	2,217	2,226	2,060	2,362
001-0401-513.24-00	WORKER'S COMPENSATION		912	1,155	676	580	567
001-0401-513.25-00	UNEMPLOYMENT COMP		10,872	8,641	-	-	-
001-0401-513.31-00	PROFESSIONAL SERVICES		10,400	23,400	5,225	8,500	50,100
001-0401-513.32-00	ACCOUNTING & AUDITING		87,976	76,410	74,810	70,000	71,750
001-0401-513.34-00	OTHER CONTRACTUAL SERVICE		34,771	14,224	-	-	-
001-0401-513.40-00	TRAVEL & PER DIEM		3,710	2,331	5,367	4,811	7,410
001-0401-513.41-00	COMMUNICATIONS SERVICES		5,400	5,554	3,008	2,493	1,929
001-0401-513.42-00	POSTAGE & TRANSPORTATION		2,928	3,073	5,433	4,849	5,475
001-0401-513.44-00	RENTALS & LEASES		14,962	8,461	7,530	6,860	6,632
001-0401-513.45-01	INSURANCE	OPERATING LIABILITY	9,921	4,516	2,839	2,443	2,636
001-0401-513.46-00	REPAIR & MAINTENANCE SERV		-	-	154	5,000	-
001-0401-513.47-00	PRINTING & BINDING		3,797	4,466	4,662	4,683	2,984
001-0401-513.48-00	PROMOTIONAL ACTIVITIES		-	150	-	-	-
001-0401-513.49-00	OTHER CHARGES/OBLIGATIONS		28,072	30,081	29,997	32,459	32,842
001-0401-513.51-00	OFFICE SUPPLIES		5,825	4,856	5,364	6,617	5,408
001-0401-513.52-00	OPERATING SUPPLIES		919	2,641	1,020	100	1,150
001-0401-513.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	1,182	1,335	1,510	1,104	1,700
001-0401-513.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	1,433	785	1,640	2,250	3,070
001-0401-513.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	-	643	272	-	-
001-0401-513.62-00	BUILDINGS		3,715	-	-	-	-
001-0401-513.64-00	MACHINERY & EQUIPMENT		2,077	-	-	-	-
	Total Finance		\$ 784,048	\$ 813,487	\$ 802,562	\$ 730,659	\$ 801,884
<b>Information Technology</b>							
001-0402-513.12-00	REGULAR SALARIES & WAGES		215,454	269,062	324,333	340,757	351,000
001-0402-513.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	4,354	10,951	11,316	11,551	11,551
001-0402-513.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	4,200	2,400	2,400	2,400	2,400
001-0402-513.14-00	OVERTIME		45	-	1,347	-	-
001-0402-513.21-00	FICA/MEDICARE TAXES		17,050	21,333	25,578	27,196	27,993
001-0402-513.22-01	RETIREMENT CONTRIBUTIONS	FRS	19,972	13,974	19,172	24,696	26,997
001-0402-513.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	9	-	-	-	-
001-0402-513.23-00	MEDICAL INSURANCE		7,433	16,867	25,991	29,862	29,862
001-0402-513.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	964	1,236	1,481	1,595	1,803
001-0402-513.24-00	WORKER'S COMPENSATION		1,075	1,105	787	917	911
001-0402-513.25-00	UNEMPLOYMENT COMP		5,225	2,750	-	-	-
001-0402-513.31-00	PROFESSIONAL SERVICES		-	63,621	22,269	6,000	-
001-0402-513.40-00	TRAVEL & PER DIEM		4	17	210	-	250
001-0402-513.41-00	COMMUNICATIONS SERVICES		3,565	4,600	5,358	5,522	8,122
001-0402-513.42-00	POSTAGE & TRANSPORTATION		49	341	20	40	500
001-0402-513.45-01	INSURANCE	OPERATING LIABILITY	6,681	7,950	4,807	4,501	4,804
001-0402-513.45-02	INSURANCE	AUTO LIABILITY	999	427	758	400	401
001-0402-513.46-00	REPAIR & MAINTENANCE SERV		229,681	236,218	291,490	325,895	438,031
001-0402-513.47-00	PRINTING & BINDING		-	-	38	-	-
001-0402-513.49-00	OTHER CHARGES/OBLIGATIONS		-	25	343	-	-
001-0402-513.51-00	OFFICE SUPPLIES		2,689	1,075	550	1,600	800
001-0402-513.52-00	OPERATING SUPPLIES		7,827	19,991	14,204	6,000	8,000
001-0402-513.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	155	1,258	426	2,100	2,000
001-0402-513.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	-	-	3,842	4,500	4,675
001-0402-513.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	-	-	197	-	-
001-0402-513.64-00	MACHINERY & EQUIPMENT		2,558	-	-	-	-
	Total Information Technology		\$ 529,990	\$ 675,201	\$ 756,915	\$ 795,532	\$ 920,100
<b>Purchasing</b>							
001-0403-513.12-00	REGULAR SALARIES & WAGES		-	-	-	98,602	101,560
001-0403-513.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	-	-	-	1,102	1,102
001-0403-513.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	-	-	-	1,164	1,164
001-0403-513.21-00	FICA/MEDICARE TAXES		-	-	-	7,734	7,964
001-0403-513.22-01	RETIREMENT CONTRIBUTIONS	FRS	-	-	-	6,960	7,614
001-0403-513.23-00	MEDICAL INSURANCE		-	-	-	6,636	6,636
001-0403-513.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	-	-	-	458	517
001-0403-513.24-00	WORKER'S COMPENSATION		-	-	-	128	123
001-0403-513.40-00	TRAVEL & PER DIEM		-	-	-	94	94
001-0403-513.41-00	COMMUNICATIONS SERVICES		-	-	-	500	392
001-0403-513.42-00	POSTAGE & TRANSPORTATION		-	-	-	686	320
001-0403-513.44-00	RENTALS & LEASES		-	-	-	1,183	383
001-0403-513.45-01	INSURANCE	OPERATING LIABILITY	-	-	-	356	381
001-0403-513.47-00	PRINTING & BINDING		-	-	-	745	525
001-0403-513.49-00	OTHER CHARGES/OBLIGATIONS		-	-	-	904	515
001-0403-513.51-00	OFFICE SUPPLIES		-	-	-	1,197	967
001-0403-513.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	-	-	-	364	370
001-0403-513.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	-	-	-	820	820
	Total Purchasing		\$ -	\$ -	\$ -	\$ 129,633	\$ 131,447

**City of Sanford**  
**General Fund Detailed Expenditures**

Account	Type	Description	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2015 Final Budget
<b>Planning</b>							
001-1010-515.12-00	REGULAR SALARIES & WAGES		470,291	485,387	482,757	495,143	501,537
001-1010-515.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	8,272	8,390	8,436	8,390	8,390
001-1010-515.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	1,500	2,400	2,400	2,400	-
001-1010-515.21-00	FICA/MEDICARE TAXES		35,635	37,048	37,002	38,790	39,114
001-1010-515.22-01	RETIREMENT CONTRIBUTIONS	FRS	46,502	25,277	33,421	52,821	53,947
001-1010-515.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	24	-	-	-	-
001-1010-515.23-00	MEDICAL INSURANCE		43,064	40,093	39,816	39,816	53,088
001-1010-515.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	2,095	2,239	2,256	2,294	2,544
001-1010-515.24-00	WORKER'S COMPENSATION		1,123	9,395	6,101	6,223	6,166
001-1010-515.25-00	UNEMPLOYMENT COMP		5,775	-	-	-	-
001-1010-515.31-00	PROFESSIONAL SERVICES		-	500	8,216	-	-
001-1010-515.34-00	OTHER CONTRACTUAL SERVICE		-	-	1,180	-	-
001-1010-515.40-00	TRAVEL & PER DIEM		516	742	1,796	800	800
001-1010-515.41-00	COMMUNICATIONS SERVICES		5,528	6,682	4,683	4,560	4,765
001-1010-515.42-00	POSTAGE & TRANSPORTATION		1,070	1,023	1,208	1,524	1,286
001-1010-515.44-00	RENTALS & LEASES		3,079	3,211	4,638	2,696	2,436
001-1010-515.45-01	INSURANCE	OPERATING LIABILITY	7,295	2,996	1,998	1,639	1,753
001-1010-515.45-02	INSURANCE	AUTO LIABILITY	321	346	614	324	325
001-1010-515.46-00	REPAIR & MAINTENANCE SERV		455	3	621	848	400
001-1010-515.47-00	PRINTING & BINDING		1,833	2,030	2,087	3,956	2,174
001-1010-515.48-00	PROMOTIONAL ACTIVITIES		890	1,089	580	300	330
001-1010-515.49-00	OTHER CHARGES/OBLIGATIONS		70,414	2,585	2,031	2,721	2,243
001-1010-515.51-00	OFFICE SUPPLIES		1,237	1,181	1,035	1,276	1,276
001-1010-515.52-00	OPERATING SUPPLIES		-	538	2,310	-	-
001-1010-515.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	802	1,213	2,130	2,408	2,186
001-1010-515.54-01	BOOKS/PUBS/SUBSCRS/MEMBS	PROF DUES & MEMBERSHIPS	1,510	1,942	1,986	2,045	1,746
001-1010-515.54-02	BOOKS/PUBS/SUBSCRS/MEMBS	REGISTRATIONS/CONF/SEMINAR	-	290	240	200	200
001-1010-515.54-05	BOOKS/PUBS/SUBSCRS/MEMBS	METRO PLAN	26,523	26,523	26,523	26,523	26,934
	Total Planning		\$ 735,753	\$ 663,123	\$ 676,065	\$ 697,697	\$ 713,640
<b>Business Tax Receipts</b>							
001-1101-513.12-00	REGULAR SALARIES & WAGES		45,064	47,577	57,543	55,566	59,700
001-1101-513.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	-	-	60	60	60
001-1101-513.15-00	SPECIAL PAY		-	-	40	40	40
001-1101-513.21-00	FICA/MEDICARE TAXES		3,054	3,345	4,185	4,268	4,587
001-1101-513.22-01	RETIREMENT CONTRIBUTIONS	FRS	4,169	2,372	3,302	3,772	4,270
001-1101-513.22-03	RETIREMENT CONTRIBUTIONS	FIRE PENSION	-	-	447	-	-
001-1101-513.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	4	-	-	-	-
001-1101-513.23-00	MEDICAL INSURANCE		6,327	6,636	6,984	7,499	7,499
001-1101-513.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	208	216	248	255	301
001-1101-513.24-00	WORKER'S COMPENSATION		93	106	260	232	229
001-1101-513.40-00	TRAVEL & PER DIEM		-	221	-	300	200
001-1101-513.41-00	COMMUNICATIONS SERVICES		-	-	254	245	204
001-1101-513.42-00	POSTAGE & TRANSPORTATION		2,518	2,784	3,129	2,888	3,200
001-1101-513.44-00	RENTALS & LEASES		1,430	983	936	945	714
001-1101-513.45-01	INSURANCE	OPERATING LIABILITY	391	16	9	9	10
001-1101-513.45-02	INSURANCE	AUTO LIABILITY	2,361	-	-	-	-
001-1101-513.47-00	PRINTING & BINDING		443	576	946	850	724
001-1101-513.49-00	OTHER CHARGES/OBLIGATIONS		-	2,984	1,954	2,250	2,250
001-1101-513.51-00	OFFICE SUPPLIES		529	197	-	450	460
001-1101-513.52-00	OPERATING SUPPLIES		-	-	190	-	-
001-1101-513.54-01	BOOKS/PUBS/SUBSCRS/MEMBS	PROF DUES & MEMBERSHIPS	115	221	115	115	115
001-1101-513.54-02	BOOKS/PUBS/SUBSCRS/MEMBS	REGISTRATIONS/CONF/SEMINAR	-	830	-	585	270
	Total Business Tax Receipts		\$ 66,706	\$ 69,064	\$ 80,602	\$ 80,329	\$ 84,833
<b>Community Improvement</b>							
001-1103-519.12-00	REGULAR SALARIES & WAGES		219,600	235,720	238,014	243,028	258,818
001-1103-519.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	240	597	639	2,844	2,952
001-1103-519.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	1,500	1,200	1,200	1,200	1,200
001-1103-519.21-00	FICA/MEDICARE TAXES		16,092	17,379	17,556	18,943	20,171
001-1103-519.22-01	RETIREMENT CONTRIBUTIONS	FRS	21,265	12,328	15,574	22,522	27,320
001-1103-519.23-00	MEDICAL INSURANCE		27,841	29,497	29,294	29,597	30,128
001-1103-519.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	1,022	1,082	1,087	1,125	1,314
001-1103-519.24-00	WORKER'S COMPENSATION		4,109	4,818	2,777	2,861	3,001
001-1103-519.25-00	UNEMPLOYMENT COMP		4,950	186	-	-	-
001-1103-519.31-00	PROFESSIONAL SERVICES		4,916	4,238	3,418	6,500	6,500
001-1103-519.34-00	OTHER CONTRACTUAL SERVICE		1,284	-	-	-	-
001-1103-519.34-01	OTHER CONTRACTUAL SERVICE	REGULAR LOT MOWING	20,565	42,414	28,462	40,000	36,000
001-1103-519.34-02	OTHER CONTRACTUAL SERVICE	DEMO/ LANDFILL FEES	15,904	-	4,800	48,000	48,000
001-1103-519.40-00	TRAVEL & PER DIEM		-	-	15	-	-
001-1103-519.41-00	COMMUNICATIONS SERVICES		5,489	5,498	5,403	5,179	6,103
001-1103-519.42-00	POSTAGE & TRANSPORTATION		7,405	7,302	7,771	9,450	9,574
001-1103-519.43-00	UTILITY SERVICES		-	-	46	-	-
001-1103-519.44-00	RENTALS & LEASES		-	-	631	-	-

**City of Sanford  
General Fund Detailed Expenditures**

Account	Type	Description	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2015 Final Budget
001-1103-519.45-01	INSURANCE	OPERATING LIABILITY	3,848	1,830	1,252	1,044	1,116
001-1103-519.45-02	INSURANCE	AUTO LIABILITY	-	1,534	2,824	1,489	1,494
001-1103-519.46-00	REPAIR & MAINTENANCE SERV		4,775	3,854	14,356	15,800	15,800
001-1103-519.47-00	PRINTING & BINDING		547	288	1,938	500	500
001-1103-519.49-00	OTHER CHARGES/OBLIGATIONS		6,667	4,937	4,532	8,500	12,000
001-1103-519.51-00	OFFICE SUPPLIES		842	1,880	2,100	3,000	3,000
001-1103-519.52-00	OPERATING SUPPLIES		13,791	13,345	2,939	1,500	3,000
001-1103-519.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	6,843	7,433	6,638	7,626	6,261
001-1103-519.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	-	1,392	1,395	1,500	1,500
001-1103-519.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	72	240	275	175	150
001-1103-519.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	495	2,489	880	2,500	2,500
	Total Community Improvement		\$ 390,065	\$ 401,481	\$ 395,817	\$ 474,883	\$ 498,402
	<b>Police Administration</b>						
001-2022-521.12-00	REGULAR SALARIES & WAGES		-	-	569,284	728,941	728,990
001-2022-521.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	-	-	12,488	2,976	4,378
001-2022-521.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	-	-	3,000	2,304	2,304
001-2022-521.14-00	OVERTIME		-	-	1,229	-	-
001-2022-521.15-00	SPECIAL PAY		-	-	501	480	480
001-2022-521.15-02	SPECIAL PAY	POLICE STATE INCENTIVE	-	-	889	1,844	1,844
001-2022-521.15-07	SPECIAL PAY	MORTGAGE ASSISTANCE	-	-	13,200	-	-
001-2022-521.21-00	FICA/MEDICARE TAXES		-	-	44,957	56,315	56,424
001-2022-521.22-01	RETIREMENT CONTRIBUTIONS	FRS	-	-	21,982	35,671	31,077
001-2022-521.22-02	RETIREMENT CONTRIBUTIONS	POLICE PENSION	-	-	30,445	61,262	69,388
001-2022-521.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	-	-	11,483	16,691	17,191
001-2022-521.23-00	MEDICAL INSURANCE		-	-	62,489	82,499	82,499
001-2022-521.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	-	-	2,377	3,249	3,405
001-2022-521.24-00	WORKER'S COMPENSATION		-	-	4,990	6,468	7,367
001-2022-521.25-00	UNEMPLOYMENT COMPENSATION		-	-	1,425	-	-
001-2022-521.31-00	PROFESSIONAL SERVICES		-	-	45,383	300	300
001-2022-521.34-00	OTHER CONTRACTUAL SERVICE		-	-	613,647	854	828
001-2022-521.40-00	TRAVEL & PER DIEM		-	-	16,801	-	-
001-2022-521.41-00	COMMUNICATIONS SERVICES		-	-	12,930	20,630	20,211
001-2022-521.42-00	POSTAGE & TRANSPORTATION		-	-	1,702	3,740	2,651
001-2022-521.43-00	UTILITY SERVICES		-	-	88,351	91,200	93,024
001-2022-521.44-00	RENTALS & LEASES		-	-	19,967	19,693	16,745
001-2022-521.45-01	INSURANCE	OPERATING LIABILITY	-	-	36,933	42,281	38,025
001-2022-521.45-02	INSURANCE	AUTO LIABILITY	-	-	2,703	1,426	1,431
001-2022-521.46-00	REPAIR & MAINTENANCE SERV		-	-	75,261	65,886	88,024
001-2022-521.47-00	PRINTING & BINDING		-	-	10,098	7,844	5,034
001-2022-521.48-00	PROMOTIONAL ACTIVITIES		-	-	530	-	20,000
001-2022-521.49-00	OTHER CHARGES/OBLIGATIONS		-	-	12,770	17,965	5,916
001-2022-521.51-00	OFFICE SUPPLIES		-	-	20,249	6,462	6,591
001-2022-521.52-00	OPERATING SUPPLIES		-	-	17,527	25,302	14,791
001-2022-521.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	-	-	11,979	12,433	12,276
001-2022-521.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	-	-	1,356	1,416	1,846
001-2022-521.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	-	-	648	575	510
001-2022-521.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	-	-	795	-	-
001-2022-521.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	-	-	248	295	220
	Total Police Administration		\$ -	\$ -	\$ 1,770,616	\$ 1,317,002	\$ 1,333,770
	<b>Police Patrol</b>						
001-2023-521.12-00	REGULAR SALARIES & WAGES		-	-	3,235,423	3,465,919	3,459,798
001-2023-521.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	-	-	46,568	48,695	47,601
001-2023-521.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	-	-	11,400	12,216	14,976
001-2023-521.14-00	OVERTIME		-	-	181,699	89,752	185,752
001-2023-521.15-00	SPECIAL PAY		-	-	18,242	20,160	18,720
001-2023-521.15-02	SPECIAL PAY	POLICE STATE INCENTIVE	-	-	38,052	37,210	30,990
001-2023-521.15-07	SPECIAL PAY	MORTGAGE ASSISTANCE	-	-	11,774	12,264	9,666
001-2023-521.21-00	FICA/MEDICARE TAXES		-	-	264,374	282,083	288,310
001-2023-521.22-01	RETIREMENT CONTRIBUTIONS	FRS	-	-	9,270	13,869	16,596
001-2023-521.22-02	RETIREMENT CONTRIBUTIONS	POLICE PENSION	-	-	980,659	1,199,907	1,039,281
001-2023-521.23-00	MEDICAL INSURANCE		-	-	360,003	415,945	401,346
001-2023-521.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	-	-	8,160	9,055	9,163
001-2023-521.24-00	WORKER'S COMPENSATION		-	-	69,135	73,773	74,621
001-2023-521.25-00	UNEMPLOYMENT COMPENSATION		-	-	8,975	-	-
001-2023-521.31-00	PROFESSIONAL SERVICES		-	-	197	-	1,500
001-2023-521.34-00	OTHER CONTRACTUAL SERVICE		-	-	-	520,250	530,655
001-2023-521.40-00	TRAVEL & PER DIEM		-	-	58	-	-
001-2023-521.41-00	COMMUNICATIONS SERVICES		-	-	112,006	97,005	86,302
001-2023-521.42-00	POSTAGE & TRANSPORTATION		-	-	136	-	-
001-2023-521.44-00	RENTALS & LEASES		-	-	42,753	45,645	2,862
001-2023-521.45-02	INSURANCE	AUTO LIABILITY	-	-	52,662	27,771	27,867
001-2023-521.46-00	REPAIR & MAINTENANCE SERV		-	-	123,498	123,010	128,362
001-2023-521.47-00	PRINTING & BINDING		-	-	5,260	5,401	4,813
001-2023-521.49-00	OTHER CHARGES/OBLIGATIONS		-	-	4,582	8,666	8,520
001-2023-521.51-00	OFFICE SUPPLIES		-	-	-	4,681	4,774

**City of Sanford**  
**General Fund Detailed Expenditures**

Account	Type	Description	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2015 Final Budget
001-2023-521.52-00	OPERATING SUPPLIES		-	-	100,836	63,220	64,092
001-2023-521.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	-	-	234,507	242,175	238,244
001-2023-521.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	-	-	66,720	26,909	33,230
001-2023-521.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	-	-	408	-	-
001-2023-521.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	-	-	1,238	1,318	1,224
	<b>Total Police Patrol</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,988,596</b>	<b>\$ 6,846,898</b>	<b>\$ 6,729,265</b>
	<b>Police Investigation</b>						
001-2024-521.12-00	REGULAR SALARIES & WAGES		-	-	1,742,029	1,704,275	1,494,383
001-2024-521.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	-	-	40,487	38,593	30,337
001-2024-521.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	-	-	11,400	10,368	6,912
001-2024-521.14-00	OVERTIME		-	-	178,623	40,234	94,080
001-2024-521.15-00	SPECIAL PAY		-	-	6,902	6,720	8,160
001-2024-521.15-02	SPECIAL PAY	POLICE STATE INCENTIVE	-	-	14,940	15,149	15,800
001-2024-521.15-07	SPECIAL PAY	MORTGAGE ASSISTANCE	-	-	9,600	8,448	8,448
001-2024-521.21-00	FICA/MEDICARE TAXES		-	-	148,698	139,569	126,894
001-2024-521.22-01	RETIREMENT CONTRIBUTIONS	FRS	-	-	20,794	24,025	21,770
001-2024-521.22-02	RETIREMENT CONTRIBUTIONS	POLICE PENSION	-	-	507,078	547,442	449,576
001-2024-521.23-00	MEDICAL INSURANCE		-	-	166,995	172,006	162,768
001-2024-521.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	-	-	4,511	4,543	4,024
001-2024-521.24-00	WORKER'S COMPENSATION		-	-	37,600	35,225	32,464
001-2024-521.40-00	TRAVEL & PER DIEM		-	-	16	1,000	1,000
001-2024-521.41-00	COMMUNICATIONS SERVICES		-	-	36,138	42,912	39,652
001-2024-521.44-00	RENTALS & LEASES		-	-	58,492	59,838	105,349
001-2024-521.45-02	INSURANCE	AUTO LIABILITY	-	-	25,655	13,530	13,576
001-2024-521.46-00	REPAIR & MAINTENANCE SERV		-	-	58,836	70,695	62,751
001-2024-521.47-00	PRINTING & BINDING		-	-	5,614	4,162	745
001-2024-521.49-00	OTHER CHARGES/OBLIGATIONS		-	-	14,989	17,988	31,335
001-2024-521.51-00	OFFICE SUPPLIES		-	-	416	5,068	5,168
001-2024-521.52-00	OPERATING SUPPLIES		-	-	18,981	28,945	23,817
001-2024-521.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	-	-	113,588	117,979	98,208
001-2024-521.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	-	-	388	9,916	13,384
001-2024-521.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	-	-	462	590	544
	<b>Total Police Investigations</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,223,234</b>	<b>\$ 3,119,220</b>	<b>\$ 2,851,145</b>
	<b>Police Special Operations</b>						
001-2030-521.12-00	REGULAR SALARIES & WAGES		-	-	898,805	976,379	-
001-2030-521.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	-	-	5,612	5,895	-
001-2030-521.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	-	-	1,200	1,152	-
001-2030-521.14-00	OVERTIME		-	-	50,504	24,759	-
001-2030-521.15-00	SPECIAL PAY		-	-	6,916	7,680	-
001-2030-521.15-02	SPECIAL PAY	POLICE STATE INCENTIVE	-	-	14,864	16,128	-
001-2030-521.15-07	SPECIAL PAY	MORTGAGE ASSISTANCE	-	-	7,122	5,658	-
001-2030-521.21-00	FICA/MEDICARE TAXES		-	-	73,171	79,394	-
001-2030-521.22-02	RETIREMENT CONTRIBUTIONS	POLICE PENSION	-	-	276,076	358,698	-
001-2030-521.23-00	MEDICAL INSURANCE		-	-	104,517	121,041	-
001-2030-521.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	-	-	2,034	2,410	-
001-2030-521.24-00	WORKER'S COMPENSATION		-	-	19,098	20,797	-
001-2030-521.31-00	PROFESSIONAL SERVICES		-	-	918	1,500	-
001-2030-521.41-00	COMMUNICATIONS SERVICES		-	-	25,627	23,745	-
001-2030-521.42-00	POSTAGE & TRANSPORTATION		-	-	25	-	-
001-2030-521.44-00	RENTALS & LEASES		-	-	231	-	-
001-2030-521.45-02	INSURANCE	AUTO LIABILITY	-	-	13,508	7,124	-
001-2030-521.46-00	REPAIR & MAINTENANCE SERV		-	-	35,369	61,363	-
001-2030-521.47-00	PRINTING & BINDING		-	-	123	2,407	-
001-2030-521.48-00	PROMOTIONAL		-	-	18	-	-
001-2030-521.49-00	OTHER CHARGES/OBLIGATIONS		-	-	32,866	776	-
001-2030-521.51-00	OFFICE SUPPLIES		-	-	842	4,339	-
001-2030-521.52-00	OPERATING SUPPLIES		-	-	38,864	16,126	-
001-2030-521.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	-	-	59,808	67,120	-
001-2030-521.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	-	-	7,005	9,033	-
001-2030-521.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	-	-	175	-	-
001-2030-521.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	-	-	281	399	-
	<b>Total Police Special Operations</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,675,578</b>	<b>\$ 1,813,923</b>	<b>\$ -</b>
	<b>Police Traffic</b>						
001-2031-521.12-00	REGULAR SALARIES & WAGES		-	-	-	-	457,392
001-2031-521.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	-	-	-	-	4,474
001-2031-521.12-05	REGULAR SALARIES & WAGES	INCENTIVE BONUS	-	-	-	-	2,304
001-2031-521.14-00	OVERTIME		-	-	-	-	16,507
001-2031-521.15-00	SPECIAL PAY		-	-	-	-	3,840
001-2031-521.15-02	SPECIAL PAY	POLICE STATE INCENTIVE	-	-	-	-	7,877
001-2031-521.15-07	SPECIAL PAY	MORTGAGE ASSISTANCE	-	-	-	-	768
001-2031-521.21-00	FICA/MEDICARE TAXES		-	-	-	-	37,735
001-2031-521.22-02	RETIREMENT CONTRIBUTIONS	POLICE PENSION	-	-	-	-	122,408
001-2031-521.23-00	MEDICAL INSURANCE		-	-	-	-	41,345
001-2031-521.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	-	-	-	-	1,095

**City of Sanford  
General Fund Detailed Expenditures**

Account	Type	Description	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2015 Final Budget
001-2031-521.24-00	WORKER'S COMPENSATION		-	-	-	-	9,861
001-2031-521.41-00	COMMUNICATIONS SERVICES		-	-	-	-	9,700
001-2031-521.45-02	INSURANCE	AUTO LIABILITY	-	-	-	-	2,208
001-2031-521.46-00	REPAIR & MAINTENANCE SERV		-	-	-	-	35,434
001-2031-521.47-00	PRINTING & BINDING		-	-	-	-	135
001-2031-521.49-00	OTHER CHARGES/OBLIGATIONS		-	-	-	-	315
001-2031-521.51-00	OFFICE SUPPLIES		-	-	-	-	3,382
001-2031-521.52-00	OPERATING SUPPLIES		-	-	-	-	2,834
001-2031-521.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	-	-	-	-	27,621
001-2031-521.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	-	-	-	-	3,692
001-2031-521.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	-	-	-	-	153
	Total Police Traffic		\$ -	\$ -	\$ -	\$ -	\$ 791,080
<b>Police School Resource Officers</b>							
001-2032-521.12-00	REGULAR SALARIES & WAGES		-	-	-	-	405,922
001-2032-521.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	-	-	-	-	2,170
001-2032-521.14-00	OVERTIME		-	-	-	-	16,507
001-2032-521.15-00	SPECIAL PAY		-	-	-	-	1,440
001-2032-521.15-02	SPECIAL PAY	POLICE STATE INCENTIVE	-	-	-	-	5,558
001-2032-521.15-07	SPECIAL PAY	MORTGAGE ASSISTANCE	-	-	-	-	2,304
001-2032-521.21-00	FICA/MEDICARE TAXES		-	-	-	-	33,201
001-2032-521.22-02	RETIREMENT CONTRIBUTIONS	POLICE PENSION	-	-	-	-	95,224
001-2032-521.23-00	MEDICAL INSURANCE		-	-	-	-	54,023
001-2032-521.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	-	-	-	-	1,071
001-2032-521.24-00	WORKER'S COMPENSATION		-	-	-	-	8,682
001-2032-521.41-00	COMMUNICATIONS SERVICES		-	-	-	-	8,081
001-2032-521.45-02	INSURANCE	AUTO LIABILITY	-	-	-	-	2,208
001-2032-521.46-00	REPAIR & MAINTENANCE SERV		-	-	-	-	9,164
001-2032-521.47-00	PRINTING & BINDING		-	-	-	-	135
001-2032-521.49-00	OTHER CHARGES/OBLIGATIONS		-	-	-	-	280
001-2032-521.51-00	OFFICE SUPPLIES		-	-	-	-	786
001-2032-521.52-00	OPERATING SUPPLIES		-	-	-	-	2,518
001-2032-521.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	-	-	-	-	24,552
001-2032-521.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	-	-	-	-	3,692
001-2032-521.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	-	-	-	-	136
	Total Police School Resource Officers		\$ -	\$ -	\$ -	\$ -	\$ 677,654
<b>Police CRU</b>							
001-2033-521.12-00	REGULAR SALARIES & WAGES		-	-	-	-	378,842
001-2033-521.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	-	-	-	-	5,876
001-2033-521.12-05	REGULAR SALARIES & WAGES	INCENTIVE BONUS	-	-	-	-	1,152
001-2033-521.14-00	OVERTIME		-	-	-	-	16,507
001-2033-521.15-00	SPECIAL PAY		-	-	-	-	480
001-2033-521.15-02	SPECIAL PAY	POLICE STATE INCENTIVE	-	-	-	-	2,908
001-2033-521.21-00	FICA/MEDICARE TAXES		-	-	-	-	31,056
001-2033-521.22-01	RETIREMENT CONTRIBUTIONS	FRS	-	-	-	-	2,580
001-2033-521.22-02	RETIREMENT CONTRIBUTIONS	POLICE PENSION	-	-	-	-	112,784
001-2033-521.23-00	MEDICAL INSURANCE		-	-	-	-	47,652
001-2033-521.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	-	-	-	-	1,098
001-2033-521.24-00	WORKER'S COMPENSATION		-	-	-	-	7,483
001-2033-521.41-00	COMMUNICATIONS SERVICES		-	-	-	-	12,516
001-2033-521.45-02	INSURANCE	AUTO LIABILITY	-	-	-	-	2,208
001-2033-521.46-00	REPAIR & MAINTENANCE SERV		-	-	-	-	11,455
001-2033-521.47-00	PRINTING & BINDING		-	-	-	-	1,160
001-2033-521.49-00	OTHER CHARGES/OBLIGATIONS		-	-	-	-	245
001-2033-521.51-00	OFFICE SUPPLIES		-	-	-	-	786
001-2033-521.52-00	OPERATING SUPPLIES		-	-	-	-	2,518
001-2033-521.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	-	-	-	-	24,552
001-2033-521.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	-	-	-	-	3,231
001-2033-521.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	-	-	-	-	119
	Total Police CRU		\$ -	\$ -	\$ -	\$ -	\$ 667,208
<b>Police Training</b>							
001-2041-521.12-00	REGULAR SALARIES & WAGES		-	-	-	-	92,333
001-2041-521.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	-	-	-	-	3,879
001-2041-521.15-00	SPECIAL PAY		-	-	-	-	480
001-2041-521.15-02	SPECIAL PAY	POLICE STATE INCENTIVE	-	-	-	-	346
001-2041-521.21-00	FICA/MEDICARE TAXES		-	-	-	-	7,424
001-2041-521.22-02	RETIREMENT CONTRIBUTIONS	POLICE PENSION	-	-	-	-	32,513
001-2041-521.23-00	MEDICAL INSURANCE		-	-	-	-	12,742
001-2041-521.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	-	-	-	-	222
001-2041-521.24-00	WORKER'S COMPENSATION		-	-	-	-	1,956
001-2041-521.41-00	COMMUNICATIONS SERVICES		-	-	-	-	2,947
001-2041-521.45-02	INSURANCE	AUTO LIABILITY	-	-	-	-	2,156
001-2041-521.46-00	REPAIR & MAINTENANCE SERV		-	-	-	-	3,099
001-2041-521.47-00	PRINTING & BINDING		-	-	-	-	30
001-2041-521.49-00	OTHER CHARGES/OBLIGATIONS		-	-	-	-	70

**City of Sanford  
General Fund Detailed Expenditures**

Account	Type	Description	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2015 Final Budget
001-2041-521.51-00	OFFICE SUPPLIES		-	-	-	-	786
001-2041-521.52-00	OPERATING SUPPLIES		-	-	-	-	39,244
001-2041-521.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	-	-	-	-	6,138
001-2041-521.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	-	-	-	-	923
001-2041-521.54-03	BOOKS/PUBS/SUBSCRS/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	-	-	-	-	34
	Total Police Training		\$ -	\$ -	\$ -	\$ -	\$ 207,322
<b>Police</b>							
001-2020-521.12-00	REGULAR SALARIES & WAGES		6,218,032	6,477,357	6,445,541	6,875,514	7,017,660
001-2020-521.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	113,039	116,808	105,155	96,159	98,715
001-2020-521.12-05	REGULAR SALARIES & WAGES	INCENTIVE BONUS	-	-	-	-	3,456
001-2020-521.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	55,700	36,127	27,000	26,040	24,192
001-2020-521.14-00	OVERTIME		161,626	246,769	412,056	154,745	329,353
001-2020-521.15-00	SPECIAL PAY		35,410	33,974	32,562	35,040	33,600
001-2020-521.15-02	SPECIAL PAY	POLICE STATE INCENTIVE	73,491	72,329	68,745	70,331	65,323
001-2020-521.15-07	SPECIAL PAY	MORTGAGE ASSISTANCE	56,708	55,473	41,697	26,370	21,186
001-2020-521.21-00	FICA/MEDICARE TAXES		498,267	525,363	531,200	557,361	581,044
001-2020-521.22-01	RETIREMENT CONTRIBUTIONS	FRS	102,685	42,579	52,045	73,565	72,023
001-2020-521.22-02	RETIREMENT CONTRIBUTIONS	POLICE PENSION	1,270,622	1,453,343	1,794,258	2,167,309	1,921,174
001-2020-521.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	36	2,184	11,483	16,691	17,191
001-2020-521.23-00	MEDICAL INSURANCE		573,074	641,480	694,004	791,491	802,375
001-2020-521.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	16,151	16,881	17,082	19,257	20,078
001-2020-521.24-00	WORKER'S COMPENSATION		172,427	217,312	130,824	136,263	142,434
001-2020-521.25-00	UNEMPLOYMENT COMP		8,308	12,181	10,401	-	-
001-2020-521.31-00	PROFESSIONAL SERVICES		1,147	1,076	46,498	1,800	1,800
001-2020-521.34-00	OTHER CONTRACTUAL SERVICE		636,228	567,638	613,647	521,104	531,483
001-2020-521.40-00	TRAVEL & PER DIEM		1,101	8,367	16,875	1,000	1,000
001-2020-521.41-00	COMMUNICATIONS SERVICES		141,628	150,502	186,701	184,292	179,409
001-2020-521.42-00	POSTAGE & TRANSPORTATION		3,827	3,252	1,862	3,740	2,651
001-2020-521.43-00	UTILITY SERVICES		115,002	89,449	88,351	91,200	93,024
001-2020-521.44-00	RENTALS & LEASES		16,164	35,174	121,444	125,176	124,956
001-2020-521.45-01	INSURANCE	OPERATING LIABILITY	88,582	66,954	36,933	42,281	38,025
001-2020-521.45-02	INSURANCE	AUTO LIABILITY	81,913	57,154	94,528	49,851	51,654
001-2020-521.46-00	REPAIR & MAINTENANCE SERV		240,198	302,520	292,965	320,954	338,289
001-2020-521.47-00	PRINTING & BINDING		12,413	12,614	21,095	19,814	12,052
001-2020-521.48-00	PROMOTIONAL ACTIVITIES		1,417	-	548	-	20,000
001-2020-521.49-00	OTHER CHARGES/OBLIGATIONS		22,928	26,045	65,207	45,395	46,681
001-2020-521.51-00	OFFICE SUPPLIES		20,552	17,134	21,506	20,550	22,273
001-2020-521.52-00	OPERATING SUPPLIES		137,953	124,663	176,208	133,593	149,814
001-2020-521.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	424,480	428,626	419,881	439,707	431,591
001-2020-521.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	24,783	54,144	75,469	47,274	59,998
001-2020-521.54-01	BOOKS/PUBS/SUBSCRS/MEMBS	PROF DUES & MEMBERSHIPS	966	948	1,232	575	510
001-2020-521.54-02	BOOKS/PUBS/SUBSCRS/MEMBS	REGISTRATIONS/CONF/SEMINAR	2,320	-	795	-	-
001-2020-521.54-03	BOOKS/PUBS/SUBSCRS/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	1,176	2,580	2,228	2,602	2,430
	Total Police		\$ 11,330,354	\$ 11,899,000	\$ 12,658,024	\$ 13,097,043	\$ 13,257,444
<b>Fire Operations</b>							
001-3001-522.12-00	REGULAR SALARIES & WAGES		2,997,076	2,864,419	2,991,221	2,908,489	2,977,457
001-3001-522.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	3,391	2,198	948	2,149	1,445
001-3001-522.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	49,460	32,132	24,440	21,114	21,114
001-3001-522.14-00	OVERTIME		436,650	429,737	382,826	409,764	551,420
001-3001-522.14-02	OVERTIME	GARCIA OVERTIME	233,735	226,480	233,572	242,472	248,089
001-3001-522.15-00	SPECIAL PAY		380,911	397,986	395,625	384,955	386,360
001-3001-522.21-00	FICA/MEDICARE TAXES		304,428	294,534	299,454	304,259	320,997
001-3001-522.22-03	RETIREMENT CONTRIBUTIONS	FIRE PENSION	943,801	956,731	1,092,155	1,139,502	1,006,526
001-3001-522.23-00	MEDICAL INSURANCE		221,171	264,073	317,592	350,282	350,282
001-3001-522.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	15,061	15,432	15,772	16,166	18,205
001-3001-522.24-00	WORKER'S COMPENSATION		112,608	145,932	94,732	98,538	106,185
001-3001-522.31-00	PROFESSIONAL SERVICES		43,143	18,872	34,003	29,707	31,692
001-3001-522.34-00	OTHER CONTRACTUAL SERVICE		80,206	84,069	100,727	97,648	90,260
001-3001-522.34-01	OTHER CONTRACTUAL SERVICE	FIRE - W&S	65,150	65,150	65,150	65,150	65,150
001-3001-522.40-00	TRAVEL & PER DIEM		10	-	15	350	1,268
001-3001-522.41-00	COMMUNICATIONS SERVICES		20,884	22,001	21,333	20,197	24,655
001-3001-522.42-00	POSTAGE & TRANSPORTATION		480	1,079	1,385	820	950
001-3001-522.43-00	UTILITY SERVICES		93,629	88,213	88,303	90,200	91,379
001-3001-522.44-00	RENTALS & LEASES		2,349	1,484	620	7,355	7,672
001-3001-522.45-01	INSURANCE	OPERATING LIABILITY	58,614	49,157	25,221	29,694	25,971
001-3001-522.45-02	INSURANCE	AUTO LIABILITY	-	48,216	89,970	47,447	47,610
001-3001-522.46-00	REPAIR & MAINTENANCE SERV		170,865	279,701	245,582	262,867	264,465
001-3001-522.47-00	PRINTING & BINDING		6,170	3,643	4,954	3,600	4,400
001-3001-522.48-00	PROMOTIONAL ACTIVITIES		-	-	325	250	300
001-3001-522.49-00	OTHER CHARGES/OBLIGATIONS		7,987	3,249	3,153	2,100	2,600
001-3001-522.51-00	OFFICE SUPPLIES		34,480	3,659	3,856	5,350	5,030
001-3001-522.52-00	OPERATING SUPPLIES		234,333	178,741	249,879	236,530	246,800
001-3001-522.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	94,207	107,034	101,742	100,204	110,515
001-3001-522.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	27,066	43,062	42,706	43,920	45,120
001-3001-522.54-01	BOOKS/PUBS/SUBSCRS/MEMBS	PROF DUES & MEMBERSHIPS	3,830	776	5,406	1,085	4,595

**City of Sanford  
General Fund Detailed Expenditures**

Account	Type	Description	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2015 Final Budget
001-3001-522.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	629	670	220	535	420
001-3001-522.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	2,365	8,993	8,115	8,500	14,600
001-3001-522.54-04	BOOKS/PUBS/SUBSCR/MEMBS	SCHOOL TUITION/BOOKS/SUPP	-	11,168	-	14,700	28,400
001-3001-522.55-00	BOOKS/PUBS/SUBSCR/MEMBS	SCHOOL TUITION/BOOKS/SUPP	20,137	-	13,874	-	-
001-3001-522.64-00	MACHINERY & EQUIPMENT		4,998	-	-	-	-
	<b>Total Fire Operations</b>		<b>\$ 6,669,832</b>	<b>\$ 6,648,591</b>	<b>\$ 6,954,874</b>	<b>\$ 6,945,399</b>	<b>\$ 7,101,932</b>
	<b>Fire Prevention</b>						
001-3002-522.12-00	REGULAR SALARIES & WAGES		141,301	138,935	158,507	145,051	149,403
001-3002-522.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	62	-	-	-	-
001-3002-522.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	3,000	1,200	1,200	1,173	1,173
001-3002-522.13-00	OTHER SALARIES & WAGES		-	9,195	10,345	19,504	19,975
001-3002-522.14-00	OVERTIME		44,028	50,753	41,613	43,988	43,988
001-3002-522.15-00	SPECIAL PAY		9,231	9,250	9,388	9,133	9,133
001-3002-522.21-00	FICA/MEDICARE TAXES		15,204	16,086	16,906	16,769	17,144
001-3002-522.22-03	RETIREMENT CONTRIBUTIONS	FIRE PENSION	36,462	39,032	44,666	48,759	46,665
001-3002-522.23-00	MEDICAL INSURANCE		1,983	9,300	10,436	8,563	8,563
001-3002-522.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	701	759	762	664	754
001-3002-522.24-00	WORKER'S COMPENSATION		4,641	7,348	5,187	5,370	5,606
001-3002-522.31-00	PROFESSIONAL SERVICES		1,270	1,225	1,397	-	1,261
001-3002-522.34-00	OTHER CONTRACTUAL SERVICE		-	-	-	1,261	-
001-3002-522.40-00	TRAVEL & PER DIEM		441	1	-	-	1,099
001-3002-522.41-00	COMMUNICATIONS SERVICES		4,473	5,019	5,790	1,055	5,728
001-3002-522.42-00	POSTAGE & TRANSPORTATION		41	71	118	5,590	130
001-3002-522.44-00	RENTALS & LEASES		1,050	867	936	130	714
001-3002-522.45-01	INSURANCE	OPERATING LIABILITY	191	262	237	930	244
001-3002-522.45-02	INSURANCE	AUTO LIABILITY	744	484	2,269	228	1,201
001-3002-522.46-00	REPAIR & MAINTENANCE SERV		3,437	5,346	4,516	1,197	5,170
001-3002-522.47-00	PRINTING & BINDING		1,047	709	455	4,940	724
001-3002-522.48-00	PROMOTIONAL ACTIVITIES		2,115	1,914	-	700	1,700
001-3002-522.49-00	OTHER CHARGES/OBLIGATIONS		197	-	102	600	110
001-3002-522.51-00	OFFICE SUPPLIES		890	1,303	106	40	1,000
001-3002-522.52-00	OPERATING SUPPLIES		841	850	911	1,000	1,000
001-3002-522.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	7,400	8,706	9,560	1,500	11,004
001-3002-522.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	1,724	2,006	1,189	8,847	2,000
001-3002-522.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	380	380	385	2,000	430
001-3002-522.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	857	346	136	620	525
001-3002-522.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	1,546	1,769	711	620	1,750
001-3002-522.54-04	BOOKS/PUBS/SUBSCR/MEMBS	SCHOOL TUITION/BOOKS/SUPP	-	-	-	1,760	-
	<b>Total Fire Prevention</b>		<b>\$ 285,256</b>	<b>\$ 313,116</b>	<b>\$ 327,829</b>	<b>\$ 331,992</b>	<b>\$ 338,194</b>
	<b>Fire Administration</b>						
001-3003-522.12-00	REGULAR SALARIES & WAGES		388,466	410,377	423,650	393,123	400,480
001-3003-522.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	-	-	-	-	1,173
001-3003-522.14-00	OVERTIME		10,275	6,366	8,338	-	-
001-3003-522.15-00	SPECIAL PAY		15,300	16,110	14,733	19,316	25,455
001-3003-522.21-00	FICA/MEDICARE TAXES		30,057	31,398	32,924	31,622	32,761
001-3003-522.22-01	RETIREMENT CONTRIBUTIONS	FRS	6,365	3,643	4,202	5,388	5,870
001-3003-522.22-03	RETIREMENT CONTRIBUTIONS	FIRE PENSION	60,945	67,032	73,573	117,837	113,548
001-3003-522.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	25	-	-	-	-
001-3003-522.23-00	MEDICAL INSURANCE		38,464	40,178	37,325	39,245	32,758
001-3003-522.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	1,848	1,909	1,684	1,845	2,084
001-3003-522.24-00	WORKER'S COMPENSATION		10,216	14,136	7,593	8,365	8,830
001-3003-522.31-00	PROFESSIONAL SERVICES		1,694	1,225	1,863	1,632	1,744
001-3003-522.34-00	OTHER CONTRACTUAL SERVICE		4,950	9,995	7,500	14,000	14,028
001-3003-522.40-00	TRAVEL & PER DIEM		100	-	15	850	3,415
001-3003-522.41-00	COMMUNICATIONS SERVICES		8,204	7,560	8,776	8,725	7,913
001-3003-522.42-00	POSTAGE & TRANSPORTATION		22	83	26	150	100
001-3003-522.44-00	RENTALS & LEASES		1,643	1,614	1,615	1,565	2,141
001-3003-522.45-01	INSURANCE	OPERATING LIABILITY	376	267	206	199	212
001-3003-522.45-02	INSURANCE	AUTO LIABILITY	2,101	1,365	3,226	1,701	1,707
001-3003-522.46-00	REPAIR & MAINTENANCE SERV		3,972	5,009	10,161	5,300	10,750
001-3003-522.47-00	PRINTING & BINDING		648	602	330	725	1,524
001-3003-522.49-00	OTHER CHARGES/OBLIGATIONS		540	1,534	1,108	630	830
001-3003-522.51-00	OFFICE SUPPLIES		5,199	1,512	1,719	1,700	1,750
001-3003-522.52-00	OPERATING SUPPLIES		7,149	14,696	6,374	6,000	6,000
001-3003-522.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	10,936	11,969	12,065	12,281	13,933
001-3003-522.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	868	3,624	3,520	2,200	2,500
001-3003-522.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	1,164	964	1,749	1,465	1,504
001-3003-522.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	595	675	140	4,120	1,690
001-3003-522.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	1,090	1,169	400	830	650
	<b>Total Fire Administration</b>		<b>\$ 613,212</b>	<b>\$ 655,012</b>	<b>\$ 664,816</b>	<b>\$ 680,814</b>	<b>\$ 695,350</b>
	<b>Public Works Administration</b>						
001-4001-539.12-00	REGULAR SALARIES & WAGES		325,248	265,027	208,208	207,881	214,118
001-4001-539.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	5,830	2,500	1,509	1,467	1,467
001-4001-539.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	3,000	1,640	1,800	1,760	1,760

**City of Sanford  
General Fund Detailed Expenditures**

Account	Type	Description	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2015 Final Budget
001-4001-539.14-00	OVERTIME		-	-	-	5,860	5,860
001-4001-539.21-00	FICA/MEDICARE TAXES		25,756	18,987	15,971	16,634	17,120
001-4001-539.22-01	RETIREMENT CONTRIBUTIONS	FRS	37,384	14,287	14,806	23,661	26,067
001-4001-539.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	13	-	-	-	-
001-4001-539.23-00	MEDICAL INSURANCE		21,047	22,120	13,796	12,974	12,974
001-4001-539.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	1,562	1,288	963	959	1,083
001-4001-539.24-00	WORKER'S COMPENSATION		5,793	3,696	1,493	1,885	1,896
001-4001-539.25-00	UNEMPLOYMENT COMP		-	2,475	-	-	-
001-4001-539.34-00	OTHER CONTRACTUAL SERVICE		2,091	2,698	4,448	5,000	5,000
001-4001-539.40-00	TRAVEL & PER DIEM		5	-	-	520	700
001-4001-539.41-00	COMMUNICATIONS SERVICES		5,512	5,759	3,877	2,560	2,532
001-4001-539.42-00	POSTAGE & TRANSPORTATION		398	257	231	300	300
001-4001-539.44-00	RENTALS & LEASES		2,131	1,568	862	1,000	1,036
001-4001-539.45-01	INSURANCE	OPERATING LIABILITY	4,919	9,810	8,270	7,834	8,360
001-4001-539.45-02	INSURANCE	AUTO LIABILITY	1,753	939	1,667	879	882
001-4001-539.46-00	REPAIR & MAINTENANCE SERV		6,512	12,872	10,976	2,000	3,502
001-4001-539.47-00	PRINTING & BINDING		1,287	749	1,076	900	688
001-4001-539.49-00	OTHER CHARGES/OBLIGATIONS		131	292	1,650	3,166	2,330
001-4001-539.51-00	OFFICE SUPPLIES		1,298	1,369	1,918	1,400	1,400
001-4001-539.52-00	OPERATING SUPPLIES		1,302	518	936	1,000	1,000
001-4001-539.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	4,995	5,556	4,259	6,471	4,358
001-4001-539.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	116	340	81	500	300
001-4001-539.54-01	BOOKS/PUBS/SUBSCRS/MEMBS	PROF DUES & MEMBERSHIPS	415	390	284	300	310
001-4001-539.54-02	BOOKS/PUBS/SUBSCRS/MEMBS	REGISTRATIONS/CONF/SEMINAR	320	20	25	425	1,150
001-4001-539.54-03	BOOKS/PUBS/SUBSCRS/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	-	331	-	1,000	1,000
001-4001-539.64-00	MACHINERY & EQUIPMENT		7,414	-	-	-	-
	Total Public Works Administration		\$ 466,232	\$ 375,488	\$ 298,207	\$ 308,336	\$ 317,193
	<b>Public Works Health</b>						
001-4041-562.12-00	REGULAR SALARIES & WAGES		-	176	-	-	-
001-4041-562.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	-	-	-	5,377	5,377
001-4041-562.13-00	OTHER SALARIES & WAGES		212	-	-	-	-
001-4041-562.21-00	FICA/MEDICARE TAXES		16	13	-	412	412
001-4041-562.22-01	RETIREMENT CONTRIBUTIONS	FRS	23	9	-	378	401
001-4041-562.23-00	MEDICAL INSURANCE		70	36	-	-	-
001-4041-562.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	1	1	-	-	-
001-4041-562.24-00	WORKER'S COMPENSATION		6	6	-	75	73
001-4041-562.34-00	OTHER CONTRACTUAL SERVICE		71,431	56,649	30,896	90,000	90,000
001-4041-562.40-00	TRAVEL & PER DIEM		764	32	148	638	638
001-4041-562.45-01	INSURANCE	OPERATING LIABILITY	3	186	780	753	803
001-4041-562.45-02	INSURANCE	AUTO LIABILITY	27	272	483	255	256
001-4041-562.46-00	REPAIR & MAINTENANCE SERV		138	352	296	500	2,002
001-4041-562.51-00	OFFICE SUPPLIES		254	-	-	100	100
001-4041-562.52-00	OPERATING SUPPLIES		186	1,710	542	7,350	350
001-4041-562.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	109	54	46	344	341
001-4041-562.54-02	BOOKS/PUBS/SUBSCRS/MEMBS	REGISTRATIONS/CONF/SEMINAR	295	155	380	295	295
001-4041-562.54-03	BOOKS/PUBS/SUBSCRS/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	-	-	79	-	-
001-4041-562.62-00	BUILDINGS		1,674	-	-	-	-
	Total Public Works Health		\$ 75,209	\$ 59,651	\$ 33,649	\$ 106,477	\$ 101,048
	<b>Public Works Fleet</b>						
001-4042-539.12-00	REGULAR SALARIES & WAGES		357,443	382,610	314,053	319,724	309,321
001-4042-539.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	-	1,600	1,480	1,877	2,346
001-4042-539.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	3,000	500	-	-	-
001-4042-539.13-00	OTHER SALARIES & WAGES		2,640	-	-	-	-
001-4042-539.21-00	FICA/MEDICARE TAXES		27,043	28,944	23,656	24,657	23,906
001-4042-539.22-01	RETIREMENT CONTRIBUTIONS	FRS	33,229	17,617	16,466	22,450	23,071
001-4042-539.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	5	-	-	-	-
001-4042-539.23-00	MEDICAL INSURANCE		44,292	50,876	47,558	51,894	51,894
001-4042-539.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	1,662	1,541	1,284	1,454	1,534
001-4042-539.24-00	WORKER'S COMPENSATION		8,659	9,587	4,504	4,926	4,924
001-4042-539.34-00	CONTRACTUAL SERVICES		-	-	11,659	-	-
001-4042-539.40-00	TRAVEL & PER DIEM		-	-	-	-	150
001-4042-539.41-00	COMMUNICATIONS SERVICES		1,298	1,357	2,699	2,669	2,777
001-4042-539.42-00	POSTAGE & TRANSPORTATION		8	-	1	-	10
001-4042-539.43-00	UTILITY SERVICES		7,463	7,591	7,143	7,091	6,849
001-4042-539.44-00	RENTALS & LEASES		397	397	463	499	516
001-4042-539.45-01	INSURANCE	OPERATING LIABILITY	6,976	4,772	4,635	3,175	3,433
001-4042-539.45-02	INSURANCE	AUTO LIABILITY	1,440	1,166	2,070	1,092	1,095
001-4042-539.46-00	REPAIR & MAINTENANCE SERV		13,529	16,040	15,212	14,712	20,022
001-4042-539.47-00	PRINTING & BINDING		329	538	719	1,000	1,060
001-4042-539.49-00	OTHER CHARGES/OBLIGATIONS		872	233	2,980	200	20,200
001-4042-539.51-00	OFFICE SUPPLIES		2,365	1,033	925	1,300	1,300
001-4042-539.52-00	OPERATING SUPPLIES		10,034	6,801	8,053	8,200	8,200
001-4042-539.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	4,057	4,558	4,410	4,699	9,048
001-4042-539.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	420	2,476	2,310	2,400	2,400
001-4042-539.54-01	BOOKS/PUBS/SUBSCRS/MEMBS	PROF DUES & MEMBERSHIPS	-	-	191	-	155

**City of Sanford**  
**General Fund Detailed Expenditures**

Account	Type	Description	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2015 Final Budget
001-4042-539.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	-	-	-	500	850
001-4042-539.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	1,500	2,011	1,500	2,100	1,500
		<b>Total Public Works Fleet</b>	<b>\$ 528,661</b>	<b>\$ 542,248</b>	<b>\$ 473,971</b>	<b>\$ 476,619</b>	<b>\$ 496,561</b>
<b>Public Works Facilities</b>							
001-4046-539.12-00	REGULAR SALARIES & WAGES		314,271	345,306	362,263	358,525	369,280
001-4046-539.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	2,100	1,200	1,200	1,173	1,173
001-4046-539.14-00	OVERTIME		914	3,770	3,118	1,711	1,711
001-4046-539.21-00	FICA/MEDICARE TAXES		23,636	26,199	27,351	27,709	28,546
001-4046-539.22-01	RETIREMENT CONTRIBUTIONS	FRS	29,561	17,222	22,033	29,267	31,089
001-4046-539.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	5	-	-	-	-
001-4046-539.23-00	MEDICAL INSURANCE		39,071	45,346	46,452	51,894	51,894
001-4046-539.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	1,446	1,562	1,617	1,631	1,843
001-4046-539.24-00	WORKER'S COMPENSATION		9,878	13,035	7,847	7,755	8,276
001-4046-539.31-00	PROFESSIONAL SERVICES		-	-	275	300	-
001-4046-539.34-00	OTHER CONTRACTUAL SERVICE		32,467	20,562	18,990	19,934	18,972
001-4046-539.41-00	COMMUNICATIONS SERVICES		3,638	3,780	4,778	4,767	5,271
001-4046-539.43-00	UTILITY SERVICES		137,124	145,772	132,654	128,331	149,086
001-4046-539.44-00	RENTALS & LEASES		1,101	397	2,332	1,400	1,516
001-4046-539.45-01	INSURANCE	OPERATING LIABILITY	5,881	13,292	10,908	9,180	9,840
001-4046-539.45-02	INSURANCE	AUTO LIABILITY	5,116	3,629	7,226	3,811	3,824
001-4046-539.46-00	REPAIR & MAINTENANCE SERV		63,137	75,958	80,823	73,193	83,207
001-4046-539.47-00	PRINTING & BINDING		114	48	66	155	275
001-4046-539.48-00	PROMOTIONAL ACTIVITIES		6,162	4,441	7,406	8,000	30,000
001-4046-539.49-00	OTHER CHARGES/OBLIGATIONS		714	50	7,161	300	300
001-4046-539.51-00	OFFICE SUPPLIES		1,113	352	471	500	500
001-4046-539.52-00	OPERATING SUPPLIES		20,568	17,320	21,775	18,550	18,000
001-4046-539.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	13,595	15,531	16,451	15,807	16,746
001-4046-539.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	349	1,838	1,903	2,700	2,700
001-4046-539.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	50	-	-	-	-
001-4046-539.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	95	540	-	250	1,060
001-4046-539.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	331	-	-	-	-
001-4046-539.62-00	BUILDINGS		7,334	-	-	-	-
001-4046-539.64-00	MACHINERY & EQUIPMENT		1,348	-	-	-	-
		<b>Total Public Works Facilities</b>	<b>\$ 721,119</b>	<b>\$ 757,150</b>	<b>\$ 785,100</b>	<b>\$ 766,843</b>	<b>\$ 835,109</b>
<b>Public Works Streets</b>							
001-4047-541.12-00	REGULAR SALARIES & WAGES		364,174	362,697	437,566	449,788	483,216
001-4047-541.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	500	157	-	-	-
001-4047-541.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	3,800	1,300	2,100	2,346	1,173
001-4047-541.14-00	OVERTIME		1,503	10,348	5,931	2,298	2,298
001-4047-541.21-00	FICA/MEDICARE TAXES		26,766	27,284	32,224	34,841	37,330
001-4047-541.22-01	RETIREMENT CONTRIBUTIONS	FRS	37,094	18,578	25,154	31,744	36,213
001-4047-541.23-00	MEDICAL INSURANCE		54,985	60,823	69,913	70,705	79,787
001-4047-541.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	1,704	1,645	1,957	2,039	2,404
001-4047-541.24-00	WORKER'S COMPENSATION		22,306	27,181	19,156	19,678	20,682
001-4047-541.25-00	UNEMPLOYMENT COMP		428	825	-	-	-
001-4047-541.34-00	OTHER CONTRACTUAL SERVICE		94,935	93,234	114,233	94,988	94,988
001-4047-541.40-00	TRAVEL & PER DIEM		23	44	12	1,360	200
001-4047-541.41-00	COMMUNICATIONS SERVICES		3,877	4,966	6,432	5,226	6,984
001-4047-541.42-00	POSTAGE & TRANSPORTATION		-	58	-	60	60
001-4047-541.43-00	UTILITY SERVICES		6,781	6,499	6,718	6,774	6,652
001-4047-541.44-00	RENTALS & LEASES		3,341	1,373	463	2,599	2,616
001-4047-541.45-01	INSURANCE	OPERATING LIABILITY	25,365	26,445	16,556	15,512	16,589
001-4047-541.45-02	INSURANCE	AUTO LIABILITY	13,332	9,287	14,658	7,730	7,757
001-4047-541.46-00	REPAIR & MAINTENANCE SERV		78,892	122,732	58,925	69,750	71,252
001-4047-541.47-00	PRINTING & BINDING		125	66	226	118	275
001-4047-541.49-00	OTHER CHARGES/OBLIGATIONS		636	825	328	200	500
001-4047-541.51-00	OFFICE SUPPLIES		1,099	569	556	1,000	800
001-4047-541.52-00	OPERATING SUPPLIES		10,822	23,838	6,648	7,650	7,650
001-4047-541.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	47,649	47,556	44,074	45,949	40,863
001-4047-541.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	74	3,531	3,301	3,900	3,900
001-4047-541.53-00	ROAD MATERIALS & SUPPLIES		16,893	22,795	19,818	37,575	31,575
001-4047-541.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	361	155	508	300	470
001-4047-541.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	405	1,015	444	1,920	1,908
001-4047-541.62-00	BUILDINGS		1,750	-	-	-	-
001-4047-541.63-00	IMPROVE OTHER THAN BLDG		397,412	-	-	-	-
001-4047-541.64-00	MACHINERY & EQUIPMENT		1,050	-	-	-	-
		<b>Total Public Works Streets</b>	<b>\$ 1,218,082</b>	<b>\$ 875,826</b>	<b>\$ 887,899</b>	<b>\$ 916,050</b>	<b>\$ 958,142</b>
<b>Public Works Parks and Grounds</b>							
001-4048-572.12-00	REGULAR SALARIES & WAGES		911,792	940,796	950,471	947,638	973,006
001-4048-572.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	654	11,143	12,033	11,730	11,730
001-4048-572.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	7,600	4,800	4,800	4,692	4,692
001-4048-572.13-10	OTHER SALARIES & WAGES	PART-TIME	19,245	22,855	22,101	23,518	24,223
001-4048-572.14-00	OVERTIME		15,216	28,491	24,231	5,865	5,865
001-4048-572.21-00	FICA/MEDICARE TAXES		69,650	73,798	74,661	76,160	78,192

**City of Sanford  
General Fund Detailed Expenditures**

Account	Type	Description	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2015 Final Budget
001-4048-572.22-01	RETIREMENT CONTRIBUTIONS	FRS	87,086	48,705	60,067	79,933	86,522
001-4048-572.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	14	-	-	-	-
001-4048-572.23-00	MEDICAL INSURANCE		148,454	157,163	151,873	153,735	153,735
001-4048-572.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	4,181	4,285	4,257	4,335	4,883
001-4048-572.24-00	WORKER'S COMPENSATION		31,523	37,263	22,953	22,814	24,195
001-4048-572.25-00	UNEMPLOYMENT COMP		5,869	251	5,574	-	-
001-4048-572.31-00	PROFESSIONAL SERVICES		17,400	7,000	11,168	29,000	27,500
001-4048-572.34-00	OTHER CONTRACTUAL SERVICE		37,969	41,220	38,762	31,575	31,453
001-4048-572.40-00	TRAVEL & PER DIEM		228	664	605	1,725	1,470
001-4048-572.41-00	COMMUNICATIONS SERVICES		17,778	17,750	20,735	20,352	23,346
001-4048-572.42-00	POSTAGE & TRANSPORTATION		404	389	532	500	550
001-4048-572.43-00	UTILITY SERVICES		244,901	255,913	249,276	238,436	261,071
001-4048-572.44-00	RENTALS & LEASES		7,180	13,881	6,704	7,126	7,141
001-4048-572.45-01	INSURANCE	OPERATING LIABILITY	34,832	40,031	24,228	23,309	24,868
001-4048-572.45-02	INSURANCE	AUTO LIABILITY	8,640	8,444	19,559	10,315	10,350
001-4048-572.46-00	REPAIR & MAINTENANCE SERV		141,170	118,195	132,536	104,201	176,141
001-4048-572.47-00	PRINTING & BINDING		255	1,237	2,042	4,000	1,380
001-4048-572.48-00	PROMOTIONAL ACTIVITIES		22	233	-	-	3,000
001-4048-572.49-00	OTHER CHARGES/OBLIGATIONS		3,821	2,730	2,306	2,500	2,500
001-4048-572.51-00	OFFICE SUPPLIES		5,332	2,312	1,795	3,000	2,700
001-4048-572.52-00	OPERATING SUPPLIES		172,487	144,372	119,599	120,000	89,350
001-4048-572.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	55,327	60,689	61,839	62,079	62,978
001-4048-572.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	1,779	7,383	7,377	8,700	8,700
001-4048-572.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	660	1,145	345	1,110	1,420
001-4048-572.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	1,535	2,415	1,659	3,235	2,840
001-4048-572.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	36	133	-	-	-
001-4048-572.63-00	IMPROVE OTHER THAN BLDG		1,600	9,207	-	-	-
001-4048-572.64-00	MACHINERY & EQUIPMENT		4,976	-	-	-	-
	<b>Total Public Works Parks and Grounds</b>		<b>\$ 2,059,616</b>	<b>\$ 2,064,893</b>	<b>\$ 2,034,089</b>	<b>\$ 2,001,583</b>	<b>\$ 2,105,801</b>
	<b>Recreation Museum</b>						
001-5052-573.12-00	REGULAR SALARIES & WAGES		95,992	88,007	89,036	84,490	87,024
001-5052-573.13-00	OTHER SALARIES & WAGES		-	13,389	14,016	18,751	19,313
001-5052-573.21-00	FICA/MEDICARE TAXES		7,088	7,492	7,618	7,913	8,153
001-5052-573.22-01	RETIREMENT CONTRIBUTIONS	FRS	8,791	5,056	5,853	7,249	7,932
001-5052-573.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	4	-	-	-	-
001-5052-573.23-00	MEDICAL INSURANCE		12,655	13,272	13,272	12,410	12,410
001-5052-573.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	386	401	405	387	437
001-5052-573.24-00	WORKER'S COMPENSATION		200	228	133	132	127
001-5052-573.34-00	OTHER CONTRACTUAL SERVICE		999	2,016	1,665	1,628	1,653
001-5052-573.41-00	COMMUNICATIONS SERVICES		1,230	1,500	1,069	1,056	881
001-5052-573.43-00	UTILITY SERVICES		9,478	8,109	7,499	7,989	7,770
001-5052-573.45-01	INSURANCE	OPERATING LIABILITY	3,128	1,961	1,971	2,061	2,184
001-5052-573.46-00	REPAIR & MAINTENANCE SERV		1,012	2,409	141	2,200	2,500
001-5052-573.47-00	PRINTING & BINDING		-	76	-	100	100
001-5052-573.49-00	OTHER CHARGES/OBLIGATIONS		-	-	-	36	36
001-5052-573.51-00	OFFICE SUPPLIES		1,166	1,538	1,419	1,200	1,500
001-5052-573.52-00	OPERATING SUPPLIES		3,254	3,689	5,080	5,040	5,040
001-5052-573.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	-	-	300	400	366
001-5052-573.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	-	163	-	-	100
	<b>Total Recreation Museum</b>		<b>\$ 145,383</b>	<b>\$ 149,306</b>	<b>\$ 149,478</b>	<b>\$ 153,042</b>	<b>\$ 157,526</b>
	<b>Recreation</b>						
001-5501-572.12-00	REGULAR SALARIES & WAGES		477,339	463,739	505,922	388,557	407,322
001-5501-572.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	25,699	14,838	14,845	14,179	14,179
001-5501-572.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	3,700	1,600	1,200	1,122	1,122
001-5501-572.13-00	OTHER SALARIES & WAGES		50,280	97,883	102,531	51,572	53,119
001-5501-572.13-01	OTHER SALARIES & WAGES	ATHLETICS	(42)	-	-	-	-
001-5501-572.13-02	OTHER SALARIES & WAGES	AFTER SCHOOL PROGRAMS	(6)	-	-	-	-
001-5501-572.13-04	OTHER SALARIES & WAGES	COMMUNITY CENTERS	5,242	-	-	-	-
001-5501-572.14-00	OVERTIME		10,630	12,590	14,505	9,491	9,491
001-5501-572.21-00	FICA/MEDICARE TAXES		42,429	43,779	45,993	35,635	37,206
001-5501-572.22-01	RETIREMENT CONTRIBUTIONS	FRS	53,686	30,242	38,197	43,029	40,387
001-5501-572.22-06	RETIREMENT CONTRIBUTIONS	CITY CONTRIB. ICMA 457	14	-	-	-	-
001-5501-572.23-00	MEDICAL INSURANCE		40,177	50,876	53,088	43,433	43,433
001-5501-572.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	2,029	2,163	2,201	1,810	2,082
001-5501-572.24-00	WORKER'S COMPENSATION		11,943	13,520	8,726	6,265	6,830
001-5501-572.25-00	UNEMPLOYMENT COMP		633	147	(118)	-	-
001-5501-572.34-00	OTHER CONTRACTUAL SERVICE		33,517	35,018	33,008	37,940	37,655
001-5501-572.40-00	TRAVEL & PER DIEM		1,907	1,317	2,686	3,954	3,954
001-5501-572.41-00	COMMUNICATIONS SERVICES		9,648	10,910	6,494	5,273	5,448
001-5501-572.42-00	POSTAGE & TRANSPORTATION		366	1,048	302	400	350
001-5501-572.43-00	UTILITY SERVICES		67,955	70,637	30,201	-	-
001-5501-572.44-00	RENTALS & LEASES		13,607	15,405	13,160	13,202	9,936
001-5501-572.45-01	INSURANCE	OPERATING LIABILITY	68,289	41,612	21,346	33,648	41,915
001-5501-572.45-02	INSURANCE	AUTO LIABILITY	3,315	1,994	3,862	-	-
001-5501-572.46-00	REPAIR & MAINTENANCE SERV		49,866	65,887	33,870	-	1,000

**City of Sanford  
General Fund Detailed Expenditures**

Account	Type	Description	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2015 Final Budget
001-5501-572.47-00	PRINTING & BINDING		4,279	3,886	5,310	3,700	3,070
001-5501-572.48-00	PROMOTIONAL ACTIVITIES		-	65,651	61,244	62,220	81,220
001-5501-572.49-00	OTHER CHARGES/OBLIGATIONS		1,808	4,169	2,188	7,838	8,185
001-5501-572.51-00	OFFICE SUPPLIES		4,461	2,990	2,900	3,000	3,000
001-5501-572.52-00	OPERATING SUPPLIES		72,269	89,184	38,133	39,500	40,450
001-5501-572.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	12,653	13,301	12,470	-	-
001-5501-572.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	1,629	3,388	392	-	400
001-5501-572.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	3,725	3,225	1,795	1,064	1,135
001-5501-572.54-02	BOOKS/PUBS/SUBSCR/MEMBS	REGISTRATIONS/CONF/SEMINAR	1,155	1,345	2,359	1,615	1,615
	Total Recreation		\$ 1,074,549	\$ 1,162,654	\$ 1,058,810	\$ 808,447	\$ 854,504
	Recreation Special Facilities						
001-5502-575.12-00	REGULAR SALARIES & WAGES		381,442	345,795	372,245	414,400	426,881
001-5502-575.12-02	REGULAR SALARIES & WAGES	ADDITIONAL PAYS	8,365	7,809	7,274	6,732	6,732
001-5502-575.12-06	REGULAR SALARIES & WAGES	OPT OUT HEALTH INS SUB	3,200	2,400	2,000	2,244	2,244
001-5502-575.13-00	OTHER SALARIES & WAGES		-	50,737	23,923	144,035	148,357
001-5502-575.14-00	OVERTIME		24,980	31,622	39,410	28,050	28,050
001-5502-575.21-00	FICA/MEDICARE TAXES		31,406	32,959	33,436	45,625	46,927
001-5502-575.22-01	RETIREMENT CONTRIBUTIONS	FRS	37,811	21,224	25,739	43,855	47,298
001-5502-575.23-00	MEDICAL INSURANCE		44,228	50,876	54,747	55,842	55,842
001-5502-575.23-02	MEDICAL INSURANCE	LIFE & SHORT TERM DISABILITY	1,540	1,656	1,652	1,919	2,169
001-5502-575.24-00	WORKER'S COMPENSATION		11,628	13,608	8,420	11,681	12,611
001-5502-575.25-00	UNEMPLOYMENT COMP		-	-	1,650	-	-
001-5502-575.34-00	OTHER CONTRACTUAL SERVICE		38,871	17,405	22,197	22,074	21,922
001-5502-575.40-13	TRAVEL & PER DIEM	SENIOR CENTER	-	1,616	-	-	-
001-5502-575.41-00	COMMUNICATIONS SERVICES		1,186	1,191	5,938	6,708	7,058
001-5502-575.42-00	POSTAGE & TRANSPORTATION		170	161	189	250	250
001-5502-575.43-00	UTILITY SERVICES		69,930	71,261	119,681	162,506	164,806
001-5502-575.44-00	RENTALS & LEASES		2,568	4,541	7,611	4,953	9,518
001-5502-575.45-01	INSURANCE	OPERATING LIABILITY	-	14,528	11,225	8,476	9,049
001-5502-575.45-02	INSURANCE	AUTO LIABILITY	-	2,716	-	2,037	2,043
001-5502-575.46-00	REPAIR & MAINTENANCE SERV		11,719	20,531	52,874	74,000	87,200
001-5502-575.47-00	PRINTING & BINDING		-	578	76	-	100
001-5502-575.48-00	PROMOTIONAL ACTIVITIES		2,982	4,563	8,424	6,500	8,500
001-5502-575.49-00	OTHER CHARGES/OBLIGATIONS		3,003	-	653	8,753	-
001-5502-575.51-00	OFFICE SUPPLIES		2,555	2,852	1,952	3,000	2,500
001-5502-575.52-00	OPERATING SUPPLIES		18,883	26,893	55,640	61,000	68,457
001-5502-575.52-01	OPERATING SUPPLIES	GASOLINE/DIESEL/LUBRICANT	-	-	-	13,652	12,567
001-5502-575.52-05	OPERATING SUPPLIES	UNIFORMS/PROTECTIVE CLTHG	-	178	3,163	3,600	3,600
001-5502-575.54-01	BOOKS/PUBS/SUBSCR/MEMBS	PROF DUES & MEMBERSHIPS	-	70	-	-	-
001-5502-575.54-03	BOOKS/PUBS/SUBSCR/MEMBS	BOOKS/PUBS/SUBSCRIPTIONS	36	31	-	-	-
	Total Recreation Special Facilities		\$ 696,503	\$ 727,801	\$ 860,118	\$ 1,131,892	\$ 1,174,681
	Non-Departmental						
001-7979-517.73-01	AMORTIZATION EXPENSE	2008 LOAN	-	73,160	13,000	-	-
001-7979-518.12-06	RETIREE PAYMENTS	OPT OUT HEALTH INS SUB	17,000	15,900	15,100	16,000	15,600
001-7979-518.23-03	MEDICAL/LIFE INSURANCE	PAYMENTS FOR HEALTH EXP	389,284	325,484	291,243	331,200	331,200
001-7979-539.31-00	PROFESSIONAL SERVICES	GASIFICATION CONTAMINATN	448,680	82,330	73,474	149,251	199,251
001-7979-559.81-00	17-92 TIF COUNTY PORTION		598,972	539,281	518,407	526,646	543,421
001-7979-569.82-06	AID TO PRIVATE ORGANIZATN	HOPPER ACADEMY	3,585	1,255	2,372	2,500	2,500
001-7979-581.91-13	TRANSFERS	2ND GENERATION SALES TAX FUND	34,492	-	5,272	-	-
001-7979-581.91-20	TRANSFERS	DEBT SERVICE FUND	1,549,422	1,671,412	1,383,006	1,425,537	1,672,106
001-7979-581.91-22	TRANSFERS	CAPITAL PROJECTS FUND	530,647	230,000	245,821	80,000	-
001-7979-581.91-28	TRANSFERS	CAPITAL EQUIP/REPLC FUND	927,418	2,194,832	1,297,896	1,338,555	1,821,820
001-7979-581.91-36	TRANSFERS	BUILDING INSPECTION FUND	-	-	2,043	-	-
001-7979-581.91-37	TRANSFERS	TRANSFER TO SOLID WASTE	-	-	1,002	-	-
001-7979-581.91-42	TRANSFERS	STORM WATER UTILITY	35,112	-	-	-	-
001-7979-581.91-55	TRANSFERS	SEM TWN CTR/CRA/TIF SR.A	568,012	-	-	-	-
001-7979-590.49-00	OTHER USES	OTHER CHARGES OBLIGATIONS	204,695	14,528	(16,861)	-	-
001-7979-590.99-01	OTHER USES	CITY MANAGER CONTINGENCY	-	-	-	232,500	232,500
001-7979-590.99-70	OTHER USES	ADDITIONS TO FUND BALANCE	-	-	-	362,150	165,846
	Total Non Departmental		\$ 5,307,320	\$ 5,148,182	\$ 3,831,774	\$ 4,464,339	\$ 4,984,244
	TOTAL GENERAL FUND		\$ 35,581,948	\$ 36,233,146	\$ 36,144,875	\$ 37,622,504	\$ 39,096,879



# City of Sanford Five Year Capital Plan

City of Sanford Five Year Capital Plan	2015	2016	2017	2018	2019	Total
<b>Governmental</b>						
<b>Revenues</b>						
Impact Fees - Recreation	-	-	-	-	-	-
Impact Fees - Fire	90,000	134,850	-	-	-	224,850
Impact Fees - Police	29,000	181,195	-	-	-	210,195
Transfers from General Fund	821,820	513,746	513,746	513,746	513,746	2,876,804
Transfers from Solidwaste Fund	184,000	184,000	184,000	184,000	184,000	920,000
Sales of Fixed Assets	32,000	40,000	40,000	48,000	48,000	208,000
Debt Proceeds	535,235	551,292	567,831	584,866	602,412	2,841,636
Grants*	10,542,000	500,000	2,500,000	-	-	13,542,000
Use of Reserves	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
<b>Total Governmental Capital Funding</b>	<b>\$ 13,234,055</b>	<b>\$ 3,105,083</b>	<b>\$ 4,805,577</b>	<b>\$ 2,330,612</b>	<b>\$ 2,348,158</b>	<b>\$ 25,823,485</b>

## Expenditures

### Fire

Rescue Replacement	-	241,638	-	-	-	241,638
Extrication Equipment Replacement	10,000	25,807	-	-	-	35,807
7 SCBA Units	-	22,701	-	90,000	-	112,701
Cardiac Monitor***	-	-	-	34,200	-	34,200
Stryker Power Loads (3)***	90,000	60,000	-	-	-	150,000
Station 38 Refurbish And Hardening***	-	500,000	-	-	-	500,000
Engine Replacement	452,000	-	-	509,720	-	961,720
Fixed Training Tower - Station 32***	-	400,000	-	-	-	400,000
Replacement Dive Truck	-	270,000	-	-	-	270,000
Gas Monitor Training Unit***	-	2,000	-	-	-	2,000
Training Pavillion***	-	25,000	-	-	-	25,000
Human Patient Simulator***	-	71,000	-	-	-	71,000
Station 38 Driveway and Drainage Repairs	-	75,000	-	-	-	75,000
Command Vehicle Replacement	-	45,000	-	89,318	-	134,318
Inspector Vehicle Replacement	-	36,500	-	129,152	-	165,652
Staff Utility Vehicles	-	-	-	206,643	-	206,643
Equipment	-	124,539	-	37,134	689,061	850,734
Jet Ski Replacement	-	25,000	-	-	-	25,000
Training Pavillion	-	25,000	-	-	-	25,000
Stairchairs Replacement	-	-	13,932	-	-	13,932
Gas Monitors	6,000	12,911	-	-	-	18,911
Radios	-	-	64,908	366,562	-	431,470
Fire Prevention Additional Computer***	-	1,850	-	-	-	1,850
Fire Substation - North White Cedar***	-	-	2,250,000	-	-	2,250,000
Engine - 31B***	-	-	522,000	-	-	522,000
Rescue - 31B***	-	-	317,000	-	-	317,000
Engine - 30***	-	-	-	554,000	-	554,000
Rescue - 30***	-	-	-	337,000	-	337,000
Thermal Imaging Cameras***	-	59,516	-	-	-	59,516
Stretchers (5)	-	-	72,448	-	-	72,448
Cascade Breathing Compressor	-	-	-	60,000	-	60,000
EMS Bicycle Replacements (4)	-	-	-	10,000	-	10,000
AED (5)	-	-	15,000	-	-	15,000
<b>Total Fire</b>	<b>558,000</b>	<b>2,023,462</b>	<b>3,255,288</b>	<b>2,423,729</b>	<b>689,061</b>	<b>8,949,540</b>

### City Clerk

Office Renovations***	-	17,850	-	-	-	17,850
Furniture	-	2,594	-	-	-	2,594
FOIA Public Records Management System***	7,740	-	-	-	-	7,740
<b>Total City Clerk</b>	<b>7,740</b>	<b>20,444</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>28,184</b>

# City of Sanford Five Year Capital Plan

<i>City of Sanford Five Year Capital Plan</i>	2015	2016	2017	2018	2019	Total
<b>Planning</b>						
Equipment	-	21,642	-	-	-	21,642
Total Planning	-	21,642	-	-	-	21,642
<b>Community Improvement</b>						
Vehicle Replacements	-	-	39,000	-	10,236	49,236
Total Community Improvement	-	-	39,000	-	10,236	49,236
<b>Human Resources</b>						
Rotary Cabinet***	2,000	-	-	-	-	2,000
Vehicle Replacements	-	-	16,688	-	-	16,688
Total Human Resources	2,000	-	16,688	-	-	18,688
<b>Finance - Information Technology</b>						
Equipment and Hardware	153,000	157,720	159,181	417,405	242,637	1,129,943
Microsoft Upgrade	121,080	124,712	128,453	132,307	136,276	642,827
IT Security Initiative***	50,000	-	-	-	-	50,000
Turning Point***	2,000	-	-	-	-	2,000
VM Server Expansion***	-	18,400	-	-	-	18,400
Enterprise VPN Solution***	-	20,000	-	-	-	20,000
Server Room Security Cameras***	-	8,000	-	-	-	8,000
Wireless Expansion***	-	20,000	-	-	-	20,000
SQL Storage for Sharepoint***	-	4,000	4,000	-	-	8,000
Backup Storage (NAS)***	18,000	-	2,000	2,000	-	22,000
Total Finance- Information Technology	344,080	352,832	293,634	551,712	378,913	1,921,170
<b>Police</b>						
Vehicle Replacements	535,235	551,292	567,831	584,866	602,412	2,841,636
Mobile Dispatch Radios***	-	113,125	-	-	-	113,125
Motorcycles (6)	143,802	-	-	156,744	-	300,546
Toughbook Panasonic Laptops for Crime Scene Investigators***	6,000	-	-	-	-	6,000
Zebra Ticket Printers***	20,000	-	-	-	-	20,000
Ventilation Hood***	3,000	-	-	-	-	3,000
PSC Interior/Exterior Painting Maintenance***	10,000	-	-	10,000	-	20,000
Records upgrades***	2,000	-	-	-	-	2,000
M4 Rifle Lights***	-	12,000	-	-	-	12,000
Crime Scene Light Source***	-	4,200	-	-	-	4,200
Processing Chamber***	-	17,000	-	-	-	17,000
Crime Scene Van***	-	46,870	-	-	-	46,870
Modify Police Vehicle for PIT Training***	-	4,000	-	-	-	4,000
Replace all Bike lighting	-	8,000	-	-	-	8,000
Gym Equipment***	-	4,000	-	-	-	4,000
Traffic Lasers	12,000	8,090	6,830	6,632	12,000	45,552
Equipment	2,000	22,564	15,462	101,511	442,756	584,293
Total Police	734,037	791,141	590,123	859,753	1,057,168	4,032,222
<b>Recreation</b>						
Stadium Mower	9,401	-	-	-	-	9,401
Equipment	-	109,750	49,796	150,207	265,506	575,259
Senior Center Improvements	6,154	65,346	-	-	-	71,500
Vehicle Replacements	-	25,599	-	-	-	25,599
Museum Security System Upgrade	-	21,060	-	-	-	21,060
Aquatic Center Start Blocks Replacement	18,653	-	-	-	-	18,653
Buddy Lake Room AC	-	16,000	-	-	-	16,000

# City of Sanford Five Year Capital Plan

City of Sanford Five Year Capital Plan	2015	2016	2017	2018	2019	Total
Pinehurst Park***	-	15,900	-	-	-	15,900
Stadium Hoshizaki KM5000MAE / B500PD Ice Machine (2)	-	11,660	-	-	-	11,660
Stadium Offices AC	-	10,600	-	-	-	10,600
Tom Cat Auto Floor Scrubber	7,725	-	-	-	-	7,725
Aquatic Center Lane Line Markers	6,500	-	-	-	-	6,500
Cultural Arts Center Interior Painting	-	10,300	-	-	-	10,300
Aquatic Center Lifeguard Stands	-	6,540	-	-	-	6,540
Aquatic Center A/C Unit	-	6,500	-	-	-	6,500
Museum Paint Exterior	-	9,270	-	-	-	9,270
Museum Floor Covering	-	8,446	-	-	-	8,446
Floor Stage, Refinishing	-	5,500	-	-	-	5,500
Tornado 20" Floor Scrubber Model EZ180	-	4,400	-	-	-	4,400
Aquatic Center Door Replacement	-	1,800	-	-	-	1,800
Aquatic Center BTU heaters	7,206	7,422	7,645	7,874	-	30,147
Zenn Beck Scoreboard	-	16,950	-	-	-	16,950
Aquatic Center Additional Lighting***	-	10,600	-	-	-	10,600
Stadium Locker Room AC	-	10,600	-	-	-	10,600
Automated External Defibrillators (AED) Replacements	-	9,171	-	-	-	9,171
Aquatic Center Touch Pads	-	9,102	-	-	-	9,102
Westside Round Drinking Fountain	3,639	-	-	-	-	3,639
Aquatic Center Permanent Umbrellas	6,311	-	-	-	-	6,311
Pinehurst Scoreboard	-	5,253	-	-	-	5,253
Westside Bi-Level Water Cooler	1,712	-	-	-	-	1,712
Westside Aluminum Frame Bleachers	3,164	-	-	-	-	3,164
Stadium Painting Stadium	-	-	290,000	-	-	290,000
Stadium World 16X8 Double Axle Utility - Trailer	-	-	21,871	-	-	21,871
Commercial Vulcan VC4GP-10 Double Deck Gas Oven	-	-	10,092	-	-	10,092
Senior Center Interior Painting	-	-	7,000	-	-	7,000
Geni Lift 34' Aerial Platform	-	-	6,960	-	-	6,960
Commercial Vulcan 36L 36" 4-Burner Gas Range	-	-	5,220	-	-	5,220
Commercial Refrigerator Traulsen G30013 Stainless Steel	-	-	5,220	-	-	5,220
Pump Lift Station	-	-	4,500	-	-	4,500
Automated External Defibrillators (AED) Replacements	-	-	3,248	-	-	3,248
<b>Total Recreation</b>	<b>70,465</b>	<b>397,769</b>	<b>411,552</b>	<b>158,081</b>	<b>265,506</b>	<b>1,303,373</b>

## Public Works

Parks and Grounds - Tree Ordinance, Update tree inventory & software (\$20,000 UCF; \$20,000 Impact Fees)*	40,000	-	-	-	-	40,000
Parks and Grounds - Riverwalk Phase III Design*	2,000,000	-	-	-	-	2,000,000
Parks and Grounds - Fort Mellon Park II Amphitheater Phase A - (\$500,000 Cultural Facilities Grant & \$200,000 FRDAP Grant) Phase B (\$500,000 Cultural Facilities Grant & \$200,000 Recreation Impact Fees)*	1,400,000	-	-	-	-	1,400,000
Parks and Grounds - Sanford Marina Project - Northshore Structural Project (\$40,000 SCBIP Grant)*	40,000	-	-	-	-	40,000
Parks and Grounds - Marina Island Eastern & Western Basin Break Water Walls (SCBIP \$42,000 and Recreation Impact Fees \$20,000)*	62,000	-	-	-	-	62,000
Parks and Grounds - Playgrounds	254,331	85,174	128,816	319,051	357,481	1,144,853
Parks and Grounds - Improvements	80,000	80,000	80,000	80,000	80,000	400,000
Parks and Grounds - Fort Mellon Park II*	7,000,000	-	-	-	-	7,000,000
Parks and Grounds - School Board Property Development***	-	500,000	2,500,000	-	-	3,000,000
Parks and Grounds - Building Rehabilitation - 6th Street	-	150,000	-	-	-	150,000
Parks and Grounds - Academy Manor Park	-	62,191	21,642	2,786	2,009	88,628
Parks and Grounds - Centennial Park	-	42,024	-	5,051	-	47,075
Parks and Grounds - Coastline Park - Restroom Rehab	-	-	1,951	-	-	1,951
Parks and Grounds - Computerized Irrigation	-	60,000	30,000	30,000	30,000	150,000
Parks and Grounds - Derby Park	-	211,630	1,951	120,542	-	334,123
Parks and Grounds - Equipment	-	410,559	18,287	17,833	27,588	474,267
Parks and Grounds - Fort Mellon Park - Playground / Safety	-	153,568	-	-	-	153,568
Parks and Grounds - Fort Mellon Park - Playground Shade Structure***	-	125,000	-	-	-	125,000
Parks and Grounds - Groveview Park - Fitness Trail	-	30,000	-	-	-	30,000

## City of Sanford Five Year Capital Plan

<i>City of Sanford Five Year Capital Plan</i>	2015	2016	2017	2018	2019	Total
Parks and Grounds - Groveview Park - Shelter Roof	-	9,500	-	-	-	9,500
Parks and Grounds - Jinkins Park Playground and Safety	-	150,000	-	-	-	150,000
Parks and Grounds - Jinkins Circle Park - Basketball Court	-	3,366	-	-	-	3,366
Parks and Grounds - Lee P. Moore Park (Rehab Restroom Bldg.)	-	15,000	-	-	-	15,000
Parks and Grounds - Lee P. Moore Park Fitness Trail	-	30,000	-	-	-	30,000
Parks and Grounds - Paw Park - Rehabilitation	-	45,000	6,687	8,955	-	60,642
Parks and Grounds - Pinehurst Park Playground and Safety	-	28,866	4,202	1,951	-	35,019
Parks and Grounds - Red Barber Park - Pavilion***	-	75,000	-	-	-	75,000
Parks and Grounds - Starke Park - Pavilion	-	56,100	-	-	-	56,100
Parks and Grounds - Vehicle Replacements	-	271,795	106,722	47,927	160,093	586,537
Parks and Grounds - Washington Oaks Park - Shelter Roof	-	5,000	-	-	-	5,000
Parks and Grounds - Woodmere Park - Basketball Court	-	3,467	-	-	-	3,467
<b>Streets - Alleyway Improvement Program (Funded by Solid Waste)</b>	<b>184,000</b>	<b>184,000</b>	<b>184,000</b>	<b>184,000</b>	<b>184,000</b>	<b>920,000</b>
Streets - Loader	-	180,000	-	-	-	180,000
Streets - Dump Truck w/Clam Bucket	-	125,000	-	-	-	125,000
Streets - Flatbed Dump Truck	-	133,774	-	-	-	133,774
Streets - Small Grader	130,000	-	-	-	-	130,000
Streets - 14yd Dump Truck	-	195,178	-	-	-	195,178
Streets - Bed Truck	-	193,538	-	-	-	193,538
Streets - Pickup Truck	-	35,000	-	-	-	35,000
Streets - Bucket Truck	175,000	-	-	-	-	175,000
Streets - Massey Ferguson 383 - Bush Hog Tractor	-	-	26,794	-	-	26,794
Streets - Gradall	-	-	-	150,000	-	150,000
Streets - Motor Grader	-	-	-	140,000	-	140,000
Streets - Equipment	-	330,581	62,652	59,123	424,194	876,550
Streets - Caterpillar and Trailer	59,402	-	-	-	-	59,402
Streets - Resurface, seal coat and restripe City Parks	-	119,575	-	70,948	-	190,523
Streets - Curbs	-	530,544	222,916	229,604	236,492	1,219,556
Streets - Sidewalks	-	409,362	250,781	258,304	266,053	1,184,500
Streets - Streetlighting	-	94,582	33,437	34,441	35,474	197,934
Streets - Goldsboro street lighting	-	437,000	-	-	-	437,000
Streets - Georgetown street lighting	-	200,000	-	-	-	200,000
Streets - Streets	-	1,892,346	1,114,582	1,148,019	1,182,460	5,337,407
Streets - ADA Compliance	-	630,544	222,916	229,604	236,492	1,319,556
<b>Fleet - Generator</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,000</b>
Fleet - Vehicle A/C Machine	-	4,700	-	-	-	4,700
Fleet - Vehicle Replacement	-	25,000	-	30,000	-	55,000
Fleet - Equipment	13,000	20,000	35,288	5,625	-	73,913
<b>Facilities - Facilities Maintenance - Roof</b>	<b>-</b>	<b>51,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>51,000</b>
Facilities - Facilities Maintenance - HVAC	-	4,328	-	-	-	4,328
Facilities - Facilities Maintenance - Office Refurbish	-	24,187	-	45,921	-	70,108
Facilities - Vehicle Replacements (1)	30,000	133,744	-	43,971	-	207,715
Facilities - Welcome Center - Window Repair / Replace	-	42,000	-	-	-	42,000
Facilities - Welcome Center - Carpet	-	-	-	28,700	-	28,700
Facilities - Welcome Center - HVAC	-	-	-	17,220	-	17,220
Facilities - Welcome Center - Paint	-	-	-	8,610	-	8,610
Facilities - City Hall - HVAC	-	557,212	-	-	-	557,212
Facilities - 26th Place Gym - Building Roof	-	200,000	-	-	-	200,000
Facilities - City Hall - Carpet	-	195,000	-	-	-	195,000
Facilities - City Hall - Fire Alarm System	-	10,506	-	-	-	10,506
Facilities - City Hall - Duct Clean & Repair	-	125,000	-	-	-	125,000
Facilities - City Hall - Ice Maker	-	3,246	-	-	-	3,246
Facilities - Signage	-	7,912	1,951	4,018	-	13,881
Facilities - City Hall - ADA Infrastructure Compliance	-	100,000	-	-	-	100,000
Facilities - Public Works Complex - Fleet Maintenance Building Exterior	-	45,000	-	-	-	45,000
Facilities - Fleet Maintenance - HVAC	-	-	-	5,166	-	5,166
Facilities - Fleet Maintenance - Bathroom Refurbish	-	-	-	9,184	-	9,184
Facilities - Public Works Complex - Restroom Rehab	-	40,000	-	-	-	40,000
Facilities - Public Works Complex - HVAC	-	-	-	9,184	-	9,184
Facilities - Public Works Complex - Office Refurbish	-	51,000	-	9,184	-	60,184
Facilities - Machine Repair Shop - HVAC	-	9,996	-	-	-	9,996
Facilities - Goldsboro Museum - Carpet	-	7,354	-	-	-	7,354
Facilities - Goldsboro Museum - HVAC	-	-	-	28,700	-	28,700

## City of Sanford Five Year Capital Plan

<i>City of Sanford Five Year Capital Plan</i>	2015	2016	2017	2018	2019	Total
Facilities - Goldsboro Museum - Loading Ramp	-	-	-	6,314	-	6,314
Facilities - Goldsboro Museum - Windows/Doors	-	-	-	43,051	-	43,051
Facilities - Trencher	-	-	-	15,000	-	15,000
Facilities - Commission Chamber - Seating	-	-	-	40,181	-	40,181
Facilities - Commission Chamber - Door Opener	-	-	-	3,444	-	3,444
Facilities - Equipment	-	114,025	9,140	3,214	-	126,379
Facilities - Bucket Truck	-	95,523	-	-	-	95,523
Health - Handheld GPS	-	-	-	9,184	-	9,184
Administration - Vehicles	-	-	31,208	-	-	31,208
Administration - Plotter	-	10,200	-	4,730	-	14,930
<b>Total Public Works</b>	<b>11,517,733</b>	<b>10,171,197</b>	<b>5,095,923</b>	<b>3,508,740</b>	<b>3,222,336</b>	<b>33,515,929</b>
<b>Total Capital Projects Expenditures</b>	<b>13,234,055</b>	<b>13,778,487</b>	<b>9,702,208</b>	<b>7,502,014</b>	<b>5,623,220</b>	<b>49,839,984</b>
Surplus/(Deficit)	-	(10,673,404)	(4,896,631)	(5,171,403)	(3,275,062)	(24,016,499)

The following capital items are budgeted in Special Revenue Funds but are part of the Five Year Capital Plan.

### *Roads and Streets*

Local Option Gas Tax

#### **Revenues**

Local Option Gas Tax	1,066,338	1,045,597	1,045,597	1,045,597	1,045,597	5,248,726
<b>Total Capital Funding</b>	<b>1,066,338</b>	<b>1,045,597</b>	<b>1,045,597</b>	<b>1,045,597</b>	<b>1,045,597</b>	<b>5,248,726</b>

#### **Expenditures**

Street Rehabilitation Program	446,672	240,806	248,031	255,472	263,136	1,454,117
<b>Total Capital Expenditures</b>	<b>446,672</b>	<b>240,806</b>	<b>248,031</b>	<b>255,472</b>	<b>263,136</b>	<b>1,454,117</b>

Surplus/(Deficit)	619,666	804,791	797,566	790,125	782,461	3,794,609
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### *Fire*

Building

#### **Revenues**

Revenues	-	27,000	28,000	30,000	-	85,000
<b>Total Capital Funding</b>	<b>-</b>	<b>27,000</b>	<b>28,000</b>	<b>30,000</b>	<b>-</b>	<b>85,000</b>

#### **Expenditures**

Vehicle Replacement	-	27,000	28,000	30,000	-	85,000
<b>Total Capital Expenditures</b>	<b>-</b>	<b>27,000</b>	<b>28,000</b>	<b>30,000</b>	<b>-</b>	<b>85,000</b>

Surplus/(Deficit)	-	-	-	-	-	-
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## City of Sanford Five Year Capital Plan

<i>City of Sanford Five Year Capital Plan</i>	2015	2016	2017	2018	2019	<i>Total</i>
<b>3rd Generation Sales Tax</b>						
Streets						
<b>Revenues</b>						
Revenues	2,025,000	2,700,000	2,700,000	2,700,000	2,700,000	12,881,200
<b>Total Capital Funding</b>	<b>2,025,000</b>	<b>2,700,000</b>	<b>2,700,000</b>	<b>2,700,000</b>	<b>2,700,000</b>	<b>12,881,200</b>
<b>Expenditures</b>						
Historic Goldsboro Streetscape	2,025,000	975,000	-	-	-	3,056,200
Street Infrastructure Improvements	-	1,725,000	2,700,000	2,700,000	2,700,000	9,825,000
<b>Total Capital Expenditures</b>	<b>2,025,000</b>	<b>2,700,000</b>	<b>2,700,000</b>	<b>2,700,000</b>	<b>2,700,000</b>	<b>12,881,200</b>
Surplus/(Deficit)	-	-	-	-	-	-

### *Community Redevelopment*

Waterfront						
<b>Revenues</b>						
Property Tax Increment - City	676,716	614,941	-	-	-	1,291,657
Property Tax Increment - County	483,378	462,628	-	-	-	946,006
<b>Total Capital Funding</b>	<b>1,160,094</b>	<b>1,077,569</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,237,663</b>
<b>Expenditures</b>						
Streetscape:						
Park Avenue from 1st Street to Seminole	-	76,000	-	-	-	76,000
Sanford Avenue from 1st to Seminole	350,283	300,000	-	-	-	650,283
Sanford Avenue 1st to 6th	-	-	-	-	-	-
<b>Total Capital Expenditures</b>	<b>350,283</b>	<b>376,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>726,283</b>
Surplus/(Deficit)	809,811	701,569	-	-	-	1,511,380

The following capital items are budgeted in Enterprise Funds but are part of the Five Year Capital Plan.

<b>Stormwater</b>						
<b>Revenues</b>						
Rate Revenue	795,000	5,515,000	705,000	497,000	450,000	7,962,000
State Revolving Loan*	10,000,000	-	-	-	-	10,000,000
Reserves	-	-	-	-	-	-
<b>Total Capital Funding</b>	<b>10,795,000</b>	<b>5,515,000</b>	<b>705,000</b>	<b>497,000</b>	<b>450,000</b>	<b>17,962,000</b>
<b>Expenditures</b>						
Pipelining (Citywide)	200,000	200,000	-	-	-	400,000
Secondary Drainage Improvements	250,000	250,000	250,000	250,000	250,000	1,250,000
Lk. Jessup & Lk. Monroe Basin Management Action Plan	200,000	200,000	200,000	200,000	200,000	1,000,000
Dump Truck Replacement	-	125,000	-	-	-	125,000
Spray Truck	45,000	-	-	-	-	45,000
Cloud Branch Phase III - Construction**	10,000,000	-	-	-	-	10,000,000
Pickup Truck	90,000	-	-	22,000	-	112,000
Double Diaphragm Pump	10,000	-	-	-	-	10,000
Public Works Complex (Shared Costs)	-	2,500,000	-	-	-	2,500,000

## City of Sanford Five Year Capital Plan

<i>City of Sanford Five Year Capital Plan</i>	2015	2016	2017	2018	2019	Total
Pump Branch (Stormwater Master Plan)	-	2,000,000	-	-	-	2,000,000
Street Sweeper	-	240,000	-	-	-	240,000
6" Thompson Pump	-	-	180,000	-	-	180,000
Mini Excavator	-	-	75,000	-	-	75,000
Vehicle Replacement	-	-	-	25,000	-	25,000
<b>Total Capital Expenditures</b>	<b>10,795,000</b>	<b>5,515,000</b>	<b>705,000</b>	<b>497,000</b>	<b>450,000</b>	<b>17,962,000</b>
Surplus/(Deficit)	-	-	-	-	-	-
<b>Water/Wastewater</b>						
<b>Revenues</b>						
Operating Reserves	965,000	3,100,000	2,260,000	600,000	-	6,925,000
Water Rate Revenue	943,000	828,000	1,228,000	1,253,000	-	4,252,000
Wastewater Rate Revenue	1,267,500	1,637,500	1,350,000	1,415,000	-	5,670,000
Water System Development Charges	-	110,000	110,000	500,000	-	720,000
Sewer System Development Charges	140,000	490,000	90,000	90,000	-	810,000
Debt Proceeds	10,966,102	3,000,000	3,000,000	-	-	16,966,102
Other Funding Sources	850,000	5,100,000	100,000	100,000	-	6,150,000
<b>Total Capital Funding</b>	<b>15,131,602</b>	<b>14,265,500</b>	<b>8,138,000</b>	<b>3,958,000</b>	<b>-</b>	<b>41,493,102</b>
Administration - Water						
<b>Expenditures</b>						
Equipment and Hardware	20,000	20,000	20,000	20,000	-	80,000
Vehicles	25,000	-	25,000	-	-	50,000
<b>Total Administration - Water</b>	<b>45,000</b>	<b>20,000</b>	<b>45,000</b>	<b>20,000</b>	<b>-</b>	<b>130,000</b>
Administration - Wastewater						
Equipment and Hardware	20,000	20,000	20,000	20,000	-	80,000
<b>Total - Administration - Wastewater</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>	<b>80,000</b>
Water Treatment Plants, Wellfield and Water Quality						
Consumptive Use Permit Monitoring	35,000	35,000	35,000	35,000	-	140,000
Aquifer Storage & Recovery Well (ASR) Pump Station*	500,000	-	-	-	-	500,000
Auxiliary Water Treatment Plant Improvements	50,000	50,000	50,000	50,000	-	200,000
Vehicle Replacement	30,000	30,000	30,000	30,000	-	120,000
Disinfection By-Products Treatment (Main Plant)**	500,000	3,000,000	3,000,000	-	-	6,500,000
Water Well Rehab	90,000	200,000	200,000	200,000	-	690,000
Elevated Water Tank Improvements	33,000	33,000	33,000	33,000	-	132,000
Equipment Replacement & Rehab	60,000	60,000	60,000	60,000	-	240,000
<b>Total - Water Treatment Plants, Wellfield and Water Quality</b>	<b>1,298,000</b>	<b>3,408,000</b>	<b>3,408,000</b>	<b>408,000</b>	<b>-</b>	<b>8,522,000</b>
North Water Reclamation Facility Improvements						
Denitrification Upgrade Study**	6,996,102	-	-	-	-	6,996,102
Vehicle Replacement	60,000	60,000	60,000	60,000	-	240,000
Sand Filter Rehabilitation	-	-	-	250,000	-	250,000
Anaerobic Digesters	200,000	500,000	1,300,000	-	-	2,000,000
Asset Management	25,000	25,000	25,000	-	-	75,000
Equipment Replacement (WW Plants)	100,000	100,000	100,000	100,000	-	400,000
<b>Total - North Water Reclamation Facility</b>	<b>7,581,102</b>	<b>905,000</b>	<b>1,705,000</b>	<b>630,000</b>	<b>-</b>	<b>10,821,102</b>

## City of Sanford Five Year Capital Plan

City of Sanford Five Year Capital Plan	2015	2016	2017	2018	2019	Total
<b>South Water Reclamation Facility</b>						
Improvements - Phase II Design**	1,500,000	-	-	-	-	1,500,000
Improvements	50,000	50,000	50,000	50,000	-	200,000
Storage Holding Tank	50,000	400,000	-	-	-	450,000
Asset Management	12,500	12,500	-	-	-	25,000
Transfer Line from CCC Repair	-	40,000	400,000	-	-	440,000
Vehicles and Equipment	25,000	25,000	25,000	40,000	-	115,000
<b>Total - South Water Reclamation Facility</b>	<b>1,637,500</b>	<b>527,500</b>	<b>475,000</b>	<b>90,000</b>	<b>-</b>	<b>2,730,000</b>
<b>Lift Stations</b>						
Equipment and Improvements	200,000	200,000	200,000	250,000	-	850,000
<b>Total - Lift Stations</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>250,000</b>	<b>-</b>	<b>850,000</b>
<b>Water Distribution</b>						
Automated Meter Reading Program	50,000	50,000	50,000	50,000	-	200,000
Security Improvements - Water Treatment	10,000	10,000	10,000	10,000	-	40,000
Line Renewal, Replace, Loop and Extend	100,000	100,000	500,000	500,000	-	1,200,000
SR46 Utility Relocation	100,000	1,200,000	-	-	-	1,300,000
Pipe Bursting**	1,970,000	-	-	-	-	1,970,000
Equipment	100,000	100,000	100,000	100,000	-	400,000
Historic Goldsboro Streetscape	435,000	-	-	-	-	435,000
Celery Ave Extension	50,000	300,000	-	-	-	350,000
Vehicles	50,000	50,000	50,000	50,000	-	200,000
<b>Total Water Distribution</b>	<b>2,865,000</b>	<b>1,810,000</b>	<b>710,000</b>	<b>710,000</b>	<b>-</b>	<b>6,095,000</b>
<b>Sewer Collection</b>						
Line Rehabilitation	200,000	300,000	300,000	400,000	-	1,200,000
SR46 Utility Relocation (mellonville to SR415)	150,000	800,000	800,000	-	-	1,750,000
Equipment	90,000	90,000	90,000	90,000	-	360,000
Riverview Forcemain & Commerce Way (Manhole)	100,000	-	-	-	-	100,000
Vehicles	75,000	75,000	75,000	75,000	-	300,000
<b>Total Wastewater Distribution</b>	<b>615,000</b>	<b>1,265,000</b>	<b>1,265,000</b>	<b>565,000</b>	<b>-</b>	<b>3,710,000</b>
<b>Reclaimed Water System</b>						
Site 10 Storage Pond and Distribution System*	100,000	5,100,000	100,000	100,000	-	5,400,000
Future Water Supply Planning (SR46) Site 10 Plan	-	110,000	110,000	500,000	-	720,000
Reclaimed Water Projects - Misc	50,000	50,000	50,000	75,000	-	225,000
RWL Intereconnect (Volusia 1/2)	500,000	-	-	-	-	500,000
Discharge Line Repair	-	50,000	50,000	50,000	-	150,000
Historic Goldsboro Streetscape	120,000	-	-	-	-	120,000
SR46 Relocations (Mellonville to SR415)	100,000	800,000	-	-	-	900,000
<b>Total Reclaimed Water System</b>	<b>870,000</b>	<b>6,110,000</b>	<b>310,000</b>	<b>725,000</b>	<b>-</b>	<b>8,015,000</b>
<b>Total Capital Expenditures</b>	<b>15,131,602</b>	<b>14,265,500</b>	<b>8,138,000</b>	<b>3,418,000</b>	<b>-</b>	<b>40,953,102</b>
Surplus/(Deficit)	-	-	-	-	-	540,000
	41,982,612	36,902,793	21,521,239	14,402,486	9,036,356	111,020,486

\*These items are listed in the CIP budget but not in the City's budget - awaiting grant funding.

\*\*These items are listed in the CIP budget but not in the City's budget - awaiting debt funding.

\*\*\*These items are requests for new infrastructure, equipment, etc... and not in the City's current asset inventory.